

Council Plan

Progress Report Q1 2025/26

People

Our community enjoys excellent health, wellbeing and quality of life

1.1. Improve community safety on land and water

Name	Directorate	Status	Complete %	Progress Comment	25/26	26/27	27/28	28/29	Future
1.1.1. Liaise with WA Police to implement strategies that contribute to the detection and reduction of crime and criminal activities in the local community.	Office of CEO	Ongoing	50	Very positive and constructive meetings are held regularly with Pinjarra and Dwellingup Police to discuss deployment of CCTV resources and any issues that may be affecting the community such as graffiti, vandalism, homelessness, traffic management and any other reported criminal activities, if applicable.	•	•	•	•	
1.1.2. Partner with WA Police to encourage residents and businesses to register their CCTV systems with Cam-Map WA.	Corporate Services	Ongoing	50	The Shire of Murray encourages residents to register their private CCTV on the Police CamMap site https://cam-mapwa.police.wa.gov.au/ via the Shire of Murray website and the Shire of Murray social media posts.	•				
1.1.3. Partner with WA Police to install CCTV cameras in hot spots.	Corporate Services	In Progress	80	Works are in progress to install the last 2 LPR cameras at Patterson and Dwellingup road intersections with South West Highway. Estimated to be completed by November 2025.	•				
1.1.4. Undertake a review for improvements to street lighting within development areas.	Infrastructure Services	In Progress		There is an ongoing review for improvements through both development approvals and subdivisions. New improvements on the existing road network are continually reviewed and considered subject to funding availability.		•			
1.1.5. Undertake design for lighting upgrades along the primary path network and under the Pinjarra traffic bridge.	Infrastructure Services	In Progress	10	A quote has been obtained for supply of an electrical connection at the Traffic Bridge and quotes are being sort for new lights to enable lighting of the path under the Pinjarra Traffic Bridge. Main Roads have been engaged as part of the approval process as they have management responsibility for the Traffic Bridge.	•	•			
1.1.6. Facilitate delivery of community safety programs and initiatives.	Community and Economic Development	Ongoing	25	A range of community safety programs are delivered with recent initiatives including Coffee with a Cop delivered in conjunction with local Police and Rangers. Ongoing community education sessions have been offered regarding cyber safety through the library and in partnership with local schools.	•	•	•	•	
1.1.7. Advocate for funding for service delivery to address the increase in prevalence of homelessness.	Community and Economic Development	Ongoing	50	To strengthen advocacy efforts, in partnership with WA Alliance to End Homelessness and Peel Development Commission a homelessness count was undertaken in September 2025 to ascertain how many people may be experiencing homelessness in the Shire of Murray. Twenty-nine individuals were identified through this process. A further count to be undertaken in March 2026.	•				
1.1.8. Review and implement a new Local Emergency Risk Management Plan 2025-2029.	Corporate Services	In Progress	50	The review of the Local Emergency Risk Management Plan was completed in May 2025 and adopted by Council at its meeting of 22 May 2025. A funding application has recently been awarded from the State Government All West Australians Reducing Emergencies (AWARE) program for the comprehensive review of the LEMA and associated plans, which will also include a comprehensive review of the Local Emergency Risk Management Plan.	•				

2.1. Meet the needs of families, children and young people

Name	Directorate	Status	Complete %	Progress Comment	25/26	26/27	27/28	28/29	Future
2.1.1. Facilitate delivery of programs and initiatives for children and young families.	Community and Economic Development	Ongoing	25	Sensory play sessions have continued to run and have proved to be a popular program. Murray Library delivers a suite of programs designed to support and strengthen early literacy which are well attended. A varied calendar of school holiday activities is delivered and is highly regarded by the community.	•	•	•	•	
2.1.2. Deliver Murray Youth for Youth Forums to engage youth in the design, provision and evaluation of youth activities, projects and events.	Community and Economic Development	Ongoing		Options for the format of future Youth Forums are being investigated to ensure that the sessions are relevant to young people and have clear purpose and outcomes. Grant funding opportunities are being explored to enable a facilitator and guest speaker to be engaged.	•	•	•	•	
2.1.3. Facilitate a Youth Summit to align with the next major review of the Council Plan.	Community and Economic Development	Future Project		Future project.		•			
2.1.4. Provide a wide-range of activities and programs for young people and across our different communities.	Community and Economic Development	Ongoing	25	Two weekly after school programs are being delivered this term, Blossom, a life skills program for young woman and Game Vault, an after school gaming program. During school holidays a variety of programs are offered in locations across the Shire. Murray Library continues to provide programs targeting young people which this term has included perfume making and skin care.	•	•	•	•	
2.1.5. Partner with community groups and young people to increase youth participation in WA Youth Week events and activities.	Community and Economic Development	Future Project		Future project.	•	•	•	•	
2.1.6. Research and propose costed, integrated community development projects to meet community needs on expiration of stand-alone strategies for youth, seniors, etc.	Community and Economic Development	Not Started			•				

2.2. Engage, enable and support seniors

Name	Directorate	Status	Complete %	Progress Comment	25/26	26/27	27/28	28/29	Future
2.2.1. Lobby to support more seniors housing and aged care facilities.	Office of CEO	Ongoing		The Shire continues to work closely with Bedingfeld Park to expand aged facilities. A Business Case is due to be completed by December 2025, which will link closely with the Murray Health Hub project.	•	•	•	•	
2.2.2. Facilitate improved access to digital training programs for seniors.	Community and Economic Development	Ongoing		Murray Library runs weekly digi-tech help programs for seniors as well as regular out-reach sessions and one-on-one support by appointment. These sessions are well attended, and positive feedback is regularly received.	•	•	•	•	

2.3. Enhance access and inclusion for people with disability

Name	Directorate	Status	Complete %	Progress Comment	25/26	26/27	27/28	28/29	Future
2.3.1. Advocate for improved transport services (such as a community bus) to assist people with disability to access essential services.	Office of CEO	Future Project		Future project.					•

2.4. Build respect for diverse communities

Name	Directorate	Status	Complete %	Progress Comment	25/26	26/27	27/28	28/29	Future
2.4.1. Facilitate discussions with Bindjareb Noongar community to explore ways to enhance acknowledgement of the Pinjarra Massacre to promote recognition, reconciliation, and healing.	Community and Economic Development	Future Project		Future project.					•
2.4.2. Deliver events and initiatives that strengthen connection and cultural awareness.	Community and Economic Development	Future Project		Future project.	•	•	•	•	
2.4.3. Prepare a Reconciliation Action Plan.	Community and Economic Development	Future Project		Future project.					•

3.1. Improve community health and wellbeing

Name	Directorate	Status	Complete %	Progress Comment	25/26	26/27	27/28	28/29	Future
3.1.1. Lobby for funding for a Health Hub in Pinjarra.	Office of CEO	Ongoing		Murray Health Hub forms part of the Shire's ongoing Advocacy Strategy. Meetings held with Bedingfeld and South Metropolitan Health Service continue to progress the project, with collaboration to see an expansion of aged care facilities on the site.	•	•	•	•	
3.1.2. Advocate for improved mental health services within the shire.	Office of CEO	Complete	100	Forms part of the Murray Health Hub Business Case. Lobbying is ongoing.	•	•	•	•	
3.1.3. Facilitate promotion of public health campaigns (healthy canteens, safe alcohol provision, smoke free environments, etc).	Planning & Sustainability	In Progress	40	Business as usual promotion is occurring as part of Shire events	•	•	•	•	
3.1.4. Review Public Health Plan	Planning & Sustainability	In Progress	90	Being considered at Council in October 2025	•				•

3.2. Improve access to sport, recreation, facilities and programs

Name	Directorate	Status	Complete %	Progress Comment	25/26	26/27	27/28	28/29	Future
3.2.1. Implement recommendations in the new Sport and Recreation Infrastructure Plan.	Community and Economic Development	In Progress	60	The Shire has secured funding through the Thriving Suburbs Program to replace and demolish the George Beacham Pavilion, the priority project of the Sport and Recreation Plan. Detailed design of George Beacham Pavilion and upgrades to Enzo Menara Changerooms is complete, the tender has been advertised, and a report will be presented to Council in October 2025. Development of a Masterplan for South Yunderup Oval Precinct is underway and sports lighting costings for has been received and will inform future applications to the Club Night Lights Program. The Pinjarra Golf Club Feasibility and Masterplan was presented to Council in March 2025. In August, Council supported a funding contribution towards short-term improvements to the facility and grounds. Following a successful CRSFF application, cricket nets and turf wicket replacement is underway at Sir Ross McLarty Ovals 2 and 4.	•	•	•	•	•
3.2.2. Prepare a redevelopment plan with medium to long term upgrades for the Murray Aquatic and Leisure Centre.	Community and Economic Development	Future Project		Future project.		•			•
3.2.3. Deliver relevant grant funding schemes to support development, growth and sustainability of sport and recreation clubs.	Community and Economic Development	Ongoing	25	A range of grant funding schemes are offered to support delivery of programs and events, facility improvements and upgrades and promote good governance.	•	•	•	•	
3.2.4. Provide 24/7 access to the Group Fitness Studio at the Murray Aquatic and Leisure Centre.	Community and Economic Development	Complete	100	24/7 access to the Group Fitness Studio at the Murray Aquatic and Leisure Centre has been implemented and is now fully operational. This action is complete.					
3.2.5. Install new turf and synthetic cricket wickets and practice nets serving Oval 2 and 4 at the Sir Ross McLarty Sports Precinct.	Infrastructure Services	In Progress	50	The new practise nets are nearly complete, the transition of the turf wicket and relocation of the synthetic wicket is in the planning in collaboration with the Cricket Club with the intention to obtain quotes for the construction of new five (5) pitch turf cricket wicket in November 2025 with the potential to commence works post the end of the cricket season in March 2025.	•				
3.2.6. Upgrade the Enzo Menara Pavilion.	Infrastructure Services	In Progress	15	Design has been completed and Tender advertised with a report to be presented to the October 2025 Council Meeting.	•				
3.2.7. Demolish and replace the George Beacham Pavilion.	Infrastructure Services	In Progress	15	Design has been completed and Tender advertised with a report to be presented to the October 2025 Council Meeting.	•				
3.2.8. Lobby for the redevelopment of the Pinjarra Golf Club.	Office of CEO	Complete	100	Business Case presented to Council 27 March 2025. Project has been added to the Shire's formal Advocacy Strategy document.	•	•	•	•	

3.3. Grow participation in art, culture and community activities and events

Name	Directorate	Status	Complete %	Progress Comment	25/26	26/27	27/28	28/29	Future
3.3.1. Prepare a costed project plan to collect oral histories from local Indigenous peoples, pioneer families, and new residents to preserve and share local knowledge, memories and experiences.	Community and Economic Development	Future Project		Future project.					•
3.3.2. Prepare, seek funding and implement a public art program with murals, public art and sculptures to attract visitors.	Community and Economic Development	Future Project		Future project.				•	•

3.4. Build community capacity by helping local community groups and clubs to develop and grow

Name	Directorate	Status	Complete %	Progress Comment	25/26	26/27	27/28	28/29	Future
3.4.1. Facilitate access to programs, tools and training to help local community groups and clubs improve governance and operations to attract and retain members and volunteers.	Community and Economic Development	Ongoing	25	Officers work with local community and sporting groups in the delivery of the Department of Creative Industries, Tourism and Sport's Every Club program. This program provides access to resources, guides, training opportunities and information on how to improve their cubs and support volunteers and mentors.	•	•	•	•	

Planet

Our natural environment is cared for and appreciated

4.1. Sustainably manage and conserve water resources, rivers and waterways

Name	Directorate	Status	Complete	Progress Comment	25/26	26/27	27/28	28/29	Future
4.1.1. Implement the Environmental Sustainability Strategy.	Planning & Sustainability	Ongoing		Various actions from sustainability strategy in progress including: drafted improved Healthy Habitats 2.0 program; seedlings ordered for revegetation programs in natural reserves; habitat boxes installed for brushtail possums in public reserves; polyphagous shot hole borer inspections undertaken; weed spraying of declared weeds on Cooleenup Island in progress; participation in WALGA Urban Forest Working Group; promotion of PHCC nutrient management programs; schools tree day completed in July 2025 with progress towards planting areas in 2026.		•	•	•	
4.1.2. Advocate for visible riverbank stabilisation to prevent riverbank erosion.	Planning & Sustainability	Ongoing		Maintenance of erosion works on Cooleenup and Yunderup Islands scheduled for Summer/Autumn 2025/6. Foreshore management plan for Cooper's Mill underway	•	•	•	•	
4.1.3. Implement management utilising water sensitive urban design initiatives.	Infrastructure Services	Ongoing		Implemented through the engineering approval for construction of roads and drainage in new subdivision areas.		•	•		
4.1.4. Advocate for further investment to advance water initiatives to meet the needs of future development and industry.	Infrastructure Services	In Progress	5	A brief is being prepared in consultation with the Water Corporation to undertake an overview of current and future development to determine future water needs to inform a Water Strategy to be completed in the first quarter of 2026.	•	•	•	•	
4.1.5. Review the Murray District Drainage Strategy and develop a costed works program to improve priority catchments.	Infrastructure Services	Ongoing		Works are progressing for the Fiegert Road drainage catchment and balance of works will be completed in summer 2026.	•	•	•	•	
4.1.6. Implement the Waterwise Verge Rebate Program.	Planning & Sustainability	Ongoing		Waterwise giveaway plants ordered for distribution in May 2026. Verge rebate program "adopt-a-verge" available for all residents in 2025/26.	•	•	•	•	
4.1.7. Advocate for Lane Poole Reserve to be classified as a National Park.	Office of CEO	Ongoing			•	•			

4.2. Sustainably manage and conserve forests, bushland, trees and reserves

Name	Directorate	Status	Complete	Progress Comment	25/26	26/27	27/28	28/29	Future
4.2.1. Review Local Biodiversity Strategy and implement strategy recommendations.	Planning & Sustainability	Future Project		Future project.		•	•	•	
4.2.2. Advocate to Department of Biodiversity and Conservation to appropriately classify Old Growth Forest within a protection zone within the review of the Forest Management Plan.	Planning & Sustainability	Ongoing		Shire made submission on Forest Management Plan 2024-2033	•	•	•	•	
4.2.3. Advocate for improved post mining rehabilitation of the Jarrah Forrest.	Planning & Sustainability	Ongoing		Final submission on Alcoa's proposals lodged with Environmental Protection Authority on 4 September 2025.	•	•	•	•	

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4.2. Sustainably manage and conserve forests, bushland, trees and reserves (continued)

4.2.4. Prepare and implement Reserve Management Plans for significant reserves on a case-by-case basis.	Planning & Sustainability	Ongoing		Coolup Gun Club Conservation Management Plan completed, awaiting presentation to council and endorsement. Foreshore management plan for Cooper's Mill near completion.	•	•	•
4.2.5. Review the Local Planning Framework to identify opportunities to protect significant trees across the Shire.	Planning & Sustainability	In Progress		Work has commenced on the preparation of a planning policy.	•		
4.2.6. Prepare a submission in response to Alcoa's proposed mining expansion.	Planning & Sustainability	Complete	100	Final submission lodged with Environmental Protection Authority on 4 September 2025.	•		
4.2.7. Continue to advocate for the formalisation of the Dwellingup Discovery Forest	Office of CEO	Ongoing		The creation of the Dwellingup Discovery Forest and avoidance zone around Inglehope were included in the Shire of Murray's Environmental Protection Authority submission submitted in late August 2025.	•	•	•

4.3. Provide effective environmental health management

Name	Directorate	Status	Complete	Progress Comment	25/26	26/27	27/28	28/29	Future
4.3.1. Advocate for Alcoa to introduce more effective Environment management practices to reduce dust pollution in the local community.	Office of CEO	Ongoing		Final submission on Alcoa's proposals lodged with Environmental Protection Authority on 4 September 2025.	•	•	•	•	
4.3.2. Progressively remove asbestos from Shire buildings.	Planning & Sustainability	Ongoing		Ongoing as opportunities arise in maintenance program. Asbestos removed from railway buildings.	•	•	•	•	
4.3.3. Implement the Mosquito Management Plan.	Planning & Sustainability	Ongoing	80	Mosquito Management Plan accepted by Department of Health and being implemented. Helicopter treatments underway.	•	•	•	•	

4.4. Encourage responsible animal management

Name	Directorate	Status	Complete	Progress Comment	25/26	26/27	27/28	28/29	Future
4.4.1. Provide improved signage and communications to better inform and educate the community about responsible pet ownership.	Corporate Services	Ongoing	50	Review and management of regulatory signs is ongoing. Progressing the development of animal education brochures regarding responsible animal ownership, dealing with dog attacks, dog barking nuisance and Dangerous Dogs. Development of guidelines for the management of Off-Road Vehicles in Shire of Murray parks and reserves.	•	•	•	•	
4.4.2. Review the Shire's local laws and associated policies and procedures to ensure compliance with relevant legislation.	Corporate Services	Ongoing	50	The review of the Shire of Murray local laws, policies and procedures is ongoing to ensure that they remain compliant with legislation and contemporary. Draft Cat Local Law has been developed and is on hold pending the outcome of the State Governments review of the Cat Act.	•	•	•	•	

5.1. Reduce greenhouse gas emissions

Name	Directorate	Status	Complete	Progress Comment	25/26	26/27	27/28	28/29	Future
5.1.1. Advocate for fast-charging stations for electric vehicles in Dwellingup and Pinjarra.	Community and Economic Development	Future Project		Enquiries about electronic charging stations are being monitored by Dwellingup Visitor and Trails Centre staff. Figures indicate very low demand (2 enquiries in July 25 and 1 enquiry in August 25).					•
5.1.2. Incorporate use of best practice energy efficiency measures across all new council facilities.	Planning & Sustainability	Ongoing		Ongoing	•	•	•	•	

5.2. Work towards achieving zero waste

Name	Directorate	Status	Complete	Progress Comment	25/26	26/27	27/28	28/29	Future
5.2.1 Implement the Waste Strategy and Education Plan	Infrastructure Services	Ongoing		Waste Coordinator met with Cleanaway Education team in September 2025 to discuss outcomes and education opportunities moving forward.	•	•	•	•	

6.1. Minimise risks and impacts from fires, floods and other natural disasters

Name	Directorate	Status	Complete	Progress Comment	25/26	26/27	27/28	28/29	Future
6.1.1. Implement bushfire mitigation works.	Corporate Services	In Progress	20	Currently have been awarded funding for mitigation works on Yunderup, Ballee and Cooleenup islands. Recently submitted application to the DFES Bushfire Mitigation Activity Fund for approximately fifty bushfire mitigation treatments on Shire of Murray managed land.	•	•	•		
6.1.2. Implement the Local Emergency Risk Management Plan to raise community awareness, understanding and confidence in what the Shire is doing to address bushfire risks.	Corporate Services	In Progress	50	The reviewed Shire of Murray Local Emergency Management Arrangements (LEMA) was adopted by Council at the 22 May 2025 OCM. The review LEMA also included the updating of the Shire of Murray Emergency Risk Management Plan. A funding application has recently been awarded from the State Government All West Australians Reducing Emergencies (AWARE) program for the comprehensive review of the LEMA and associated plans.	•	•	•	•	
6.1.3. Implement key recommendations in the Coastal Hazard Risk Management and Adaption Plan (CHRMAP).	Planning & Sustainability	Ongoing		Foreshore Management Plan for Cooper's Mill near completion. Monitoring of coastal erosion at key locations with Peron Naturalist Partnership underway.	•	•	•	•	
6.1.4. Prepare a Foreshore Management Plan for river and estuarine coastlines.	Planning & Sustainability	Ongoing		Foreshore Management Plan for Cooper's Mill near completion.	•		•		
6.1.5. Undertake an annual monitoring program of coastal impacts to foreshores at Herron Point, North and South Yunderup, and the Murray Delta Islands.	Planning & Sustainability	Ongoing		Drone monitoring with Peron Naturaliste Partnership underway.		•	•	•	
6.1.6. Undertake shoreline adaptation to impacted areas highlighted in the CHRMAP.	Planning & Sustainability	Ongoing		Brushwall maintenance at Cooleenup and Yunderup Islands in progress.	•	•	•	•	
6.1.7. Undertake a feasibility study for protection of the North Yunderup shoreline in front of Culeenup Road properties.	Planning & Sustainability	Future Project		Future project.			•		

6.1. Minimise risks and impacts from fires, floods and other natural disasters (continued)

6.1.8. Prepare a Local Planning Scheme Amendment to introduce a Coastal Special Control Area.	Planning & Sustainability	In Progress	90	Draft Scheme Amendment text prepared.	•		
6.1.9. Update and amend Emergency Evacuation Plan to cater for coastal risks.	Planning & Sustainability	Future Project		Future project.		•	
6.1.10. Plan and cost centralised aerobic treatment units for the Murray Delta Islands.	Planning & Sustainability	Future Project		Future project.		•	

Place

Our rural charm is preserved while we grow by embracing innovative urban design ideas

7.1. Manage urban growth effectively

Name	Directorate	Status	Complete	Progress Comment	25/26	26/27	27/28	28/29	Future
7.1.1. Finalise the Local Planning Strategy and Local Planning Scheme with a focus on retaining local character and achieving sustainability outcomes.	Planning & Sustainability	In Progress	60	Local Planning Strategy endorsed by Council in August 2025. Draft Local Planning Scheme No. 6 now under preparation.	•	•			
7.1.2. Develop an integrated Advocacy Strategy to lobby Federal and State Government to plan and budget for long-term infrastructure projects to support projected population growth.	Office of CEO	Complete	100	Advocacy Strategy was completed in June 2024 and is currently under review.		•			
7.1.3. Prepare character design guidelines to support the retention of the small town, rural charm in each town.	Planning & Sustainability	In Progress		Pinjarra Precinct Structure Plan supported by Council in July 2025.		•			
7.1.4. Prepare a coastal local planning policy.	Planning & Sustainability	In Progress	90	Draft policy text prepared.	•				
7.1.5. Prepare a District Structure Plan for Pinjarra, Pinjarra Road Corridor, Dwellingup and North Dandalup.	Planning & Sustainability	In Progress	90	Council approved the draft District Structure Plan in July. Currently with Western Australian Planning Commission for final approval.	•	•	•	•	
7.1.6. Finalise preparation of a Community Infrastructure Plan.	Planning & Sustainability	In Progress	10	Consultant appointed and project underway.	•				
7.1.7. Finalise preparation of the Pinjarra Precinct Plan.	Planning & Sustainability	In Progress	90	Council approved the draft Precinct Structure Plan in July. Currently with Western Australian Planning Commission for final approval.	•				
7.1.8. Prepare the Ravenswood Precinct Plan.	Planning & Sustainability	In Progress	10	Stakeholder group established with Main Roads Western Australia and Department of Planning Lands and Heritage.	•	•			
7.1.9. Prepare the Barragup Furnissdale Precinct Plan.	Planning & Sustainability	Future Project		Future project.		•			
7.1.10. Prepare Development Contribution Plans for Barragup Furnissdale Activity Centre, West Furnissdale, North Yunderup, Nambeelup Industrial Area, Pinjarra Town Centre and Ravenswood.	Planning & Sustainability	In Progress	10	Consultant appointed and project underway in conjunction with Community Infrastructure Plan.	•	•	•	•	
7.1.11. Progress planning for urban growth of Dwellingup Town Centre.	Planning & Sustainability	In Progress	90	Draft submission to Western Australian Planning Commission prepared.	•	•	•	•	
7.1.12. Advocate for the rezoning and development of Lot 106 Newton Street and Marginata Crescent Dwellingup for residential purposes.	Planning & Sustainability	In Progress		Rezoning of Newton Street with the with Western Australian Planning Commission for final approval.	•	•	•	•	
7.1.13. Prepare a Murray Delta Islands building register.	Planning & Sustainability	Future Project		Future project.			•		
7.1.14. Prepare Development Contribution Plans for Implementaion of the Community Infrastructure Plan.	Planning & Sustainability	In Progress	10	Consultant appointed and project underway in conjunction with Community Infrastructure Plan.	•				

7.2. Support a diverse range of housing options to meet different community needs

Name	Directorate	Status	Complete	Progress Comment	25/26	26/27	27/28	28/29	Future
7.2.1. Make provision within the local planning framework to accommodate more diverse and affordable housing options.	Planning & Sustainability	In Progress	60	Draft Local Planning Strategy endorsed by Council in August 2025 and incorporates a comprehensive section on Housing diversity. Draft Local Planning Scheme No. 6 now under preparation and will include relevant statutory provisions from Local Planning Strategy.	•				
7.2.2. Advocate for worker and student accommodation.	Office of CEO	Complete		Worker's accommodation forms part of the Murray Health Hub Business Case. A proposal is also progressing by way of request for land to be opened for subdivision in Newton St, Dwellingup.					•
7.2.3. Prepare a local planning policy to set out housing diversity targets for each new settlement area.	Planning & Sustainability	In Progress		Preparation of Project Plan underway.	•				

8.1. Revitalise Pinjarra Town Centre

Name	Directorate	Status	Complete	Progress Comment	25/26	26/27	27/28	28/29	Future
8.1.1. Undertake detailed design of Henry Street consistent with the Edenvale Landscape Masterplan.	Infrastructure Services	Not Started		It is proposed to complete a masterplan in December 2025 that combines the Edenvale and Glebe land to further inform the design review for Henry Street, this will then enable design options to be progressed for Henry Street in early 2026.	•				
8.1.2. Prepare a signage strategy to inform wayfinding signage within town areas.	Infrastructure Services	Ongoing		A signage strategy has been completed for the Dwellingup Town Area in consultation with Community Services to meet future way finding and tourism outcomes.					•
8.1.3. Implement initiatives and promote events that activate Pinjarra Town Square and Murray River Foreshore.	Community and Economic Development	Ongoing		The Events Team collaborated with Karl Buller and secured Heritage Council grant funding of \$4300 to deliver a new event, "Landlubbers Sea Shanty Festival" which will take place at the Exchange Hotel and Pinjarra Square in October 2025. The annual En Plein Air Down Under Outdoor Painting event returned to Pinjarra on 28 September and included activation of the Murray River foreshore and the Pinjarra Heritage Trail with artists painting along the riverbanks and trail route. En Plein Air Down Under is financially supported by the Shire of Murray (\$3000 contribution) with "in kind" operational support from the Events Team.	•	•			

8.2. Beautify town entrances and streetscapes

Name	Directorate	Status	Complete	Progress Comment	25/26	26/27	27/28	28/29	Future
8.2.1. Prepare town entry statements for all access points to Pinjarra.	Community and Economic Development	Future Project		Future project.					•
8.2.2. Deliver the Pinjarra and Dwellingup Town Centre Façade Refurbishment Subsidy Program.	Planning & Sustainability	Ongoing		Awaiting submissions.	•	•	•	•	

8.3. Provide quality community buildings and public facilities

Name	Directorate	Status	Complete	Progress Comment	25/26	26/27	27/28	28/29	Future
8.3.1. Develop design and costings for the Civic Precinct Hub that enables a staged approach.	Community and Economic Development	In Progress	50	The review and finalisation of the updated Civic Precinct Masterplan is nearing completion. The next phase will involve tendering for architectural services to prepare high-level concepts and refined cost estimates for Stage 1, supporting the Shire's advocacy efforts and strengthening its funding strategy.	•	•			
8.3.2. Design and construct new Murray Library building.	Community and Economic Development	Future Project		Future project.				•	•

8.4. Provide quality playgrounds and public open space

Name	Directorate	Status	Complete	Progress Comment	25/26	26/27	27/28	28/29	Future
8.4.1. Develop a costed approach to implement recommendations in the Public Open Space Strategy.	Infrastructure Services	Ongoing		Works have not commenced to date.	•	•	•	•	
8.4.2. Prepare a masterplan for the Ravenswood Regional Open Space.	Planning & Sustainability	Future Project		Future project.		•			
8.4.3. Pelicans Park Footbridge renewal.	Infrastructure Services	Future Project		Future project.			•		

9.1. Conserve and enhance places with significant heritage value

Name	Directorate	Status	Complete	Progress Comment	25/26	26/27	27/28	28/29	Future
9.1.1. Prepare a new costed Local Heritage Strategy.	Planning & Sustainability	Future Project		Future project.		•			
9.1.2. Prepare a costed Conservation Plan and 5-year Maintenance Plan for Council buildings listed in the Heritage Register.	Planning & Sustainability	In Progress		Conservation Management Strategy for Coopers Mill underway. Draft plan due in November 2025.	•	•	•	•	
9.1.3. Revise the Shire's Heritage Places Local Planning Policy.	Planning & Sustainability	Future Project		Future project.		•			
9.1.4. Advocate for funding to implement the Pinjarra Rail Heritage Precinct Master Plan and Pinjarra to Dwellingup Rail Link.	Office of CEO	Ongoing		The Pinjarra Heritage Railway project forms part of the Shire's Advocacy Strategy.	•	•	•	•	
9.1.5. Remove hazardous materials and undertake protection works to prevent further deterioration to heritage buildings at Pinjarra Rail Precinct.	Planning & Sustainability	In Progress	10	Asbestos removed. Quote received to prepare plans for works.	•				
9.1.6. Prepare a Condition Report and Costed Conservation Works Plan for Coopers Mill.	Planning & Sustainability	In Progress	50	Conservation Management Strategy for Coopers Mill underway.	•				
9.1.7. Prepare coastal protection adaptation and landscape management plans for Coopers Mill.	Planning & Sustainability	In Progress		Draft report due to be provided by consultant in November.	•				
9.1.8. Prepare and implement an interpretation plan for past use of the Murray River Square land.	Planning & Sustainability	Future Project		Future project.		•			

9.1. Conserve and enhance places with significant heritage value (continued)

9.1.9. Prepare a costed program to light up key	Planning &	Future	Future project.		•
feature and heritage buildings.	Sustainability	Project	r data project.		

9.2. Enhance Edenvale Heritage Precinct

Name	Directorate	Status	Complete	Progress Comment	25/26	26/27	27/28	28/29	Future
9.2.1. Prepare a new condition report for Edenvale Precinct.	Planning & Sustainability	Future Project		Future project.	•				
9.2.2. Undertake conservation works to the Edenvale School house toilet block.	Planning & Sustainability	Future Project		Future project.					•
9.2.3. Remove existing garden beds and install formal and informal gardens along George Street frontage of Edenvale.	Infrastructure Services	Future Project		Future project.			•		
9.2.4. Improve the landscape to Edenvale within the Murray Street carpark.	Infrastructure Services	Future Project		Future project.			•		

9.3. Enhance Glebe Land Precinct

Name	Directorate	Status	Complete	Progress Comment	25/26	26/27	27/28	28/29	Future
9.3.1. Design and construct a new toilet facility to service St John's Church/Glebe Land Precinct.	Infrastructure Services	In Progress	10	Consultants have been engaged to investigate and design a sewer connection for the Glebe Land, this should be completed by December 2025, it is also proposed to finalise the masterplan of both the Glebe & Edenvale areas also by December 2025. This will inform the design of the proposed toilet block and internal sewer network that will be progressed over the next 18 months.	•	•			
9.3.2. Prepare a new Landscape Management Plan with costed implementation plan for the Glebe Land and Edenvale Precincts.	Infrastructure Services	In Progress		An updated and aligned Landscape Masterplan is being undertaken to better understand the overarching needs of the precinct, it is anticipated the masterplan will be completed later this year and presented to Council in December 2025.	•				

10.1. Improve the local road network

Name	Directorate	Status	Complete	Progress Comment	25/26	26/27	27/28	28/29	Future
10.1.1. Work with Main Roads WA to progress planning and delivery of the Pinjarra Heavy Haulage Deviation.	Infrastructure Services	Ongoing		The Shire of Murray continue to engage with Main Roads to progress the planning for the Pinjarra Heavy Haulage Deviation.	•	•	•	•	
10.1.2. Advocate for funding for the Western Deviation to complete the overarching Pinjarra heavy haulage deviation project.	Office of CEO	Ongoing		Western Deviation project forms part of the Shire's Advocacy Strategy and lobbying is ongoing.	•	•	•	•	
10.1.3. Prepare a Future Traffic Plan to inform priority road and bridge projects.	Infrastructure Services	Deferred		The progression of these works relies on a Transport Plan being undertaken by Main Roads, this plan has been drafted and is being reviewed by differing State Agencies but may not be completed until mid-2026.	•	•			

10.1. Improve the local road network (continued)

10.1.4. Advocate for Main Roads WA to build a roundabout or traffic signals at the intersection of Roe Ave and Pinjarra Road.	Infrastructure Services	Ongoing	There has been ongoing discussion with Main Roads with respect the development proposed adjacent to this intersection and the potential for a traffic treatment (Roundabout or Traffic Signals) to be incorporated.	•		
10.1.5. Partner with Main Roads WA to review the Pinjarra Road Access Strategy.	Infrastructure Services	Future Project	Future project.	•	•	
10.1.6. Source new road building material sites for future infrastructure management.	Infrastructure Services	Ongoing	The Shire of Murray has entered into contracts with local suppliers to maintain access to road materials, further review is ongoing to source local sites that the Shire can manage for increased material flexibility.	•	•	•
10.1.7. Undertake tree management to improve safety within the road network.	Infrastructure Services	Ongoing	The Operations Team continually review our road network to determine priorities for tree management to manage safety within the road network, these works are progressive and from time to time additional funding is sourced through Council where there is an escalation is tree management.	•	•	•
10.1.8. Prepare concept plans for the downgrade of Pinjarra Road and George Street Pinjarra.	Planning & Sustainability	In Progress	Preparation of Project Plan underway.	•		

10.2. Provide safe, well-connected paths and cycleways to encourage more people to use active transport

Name	Directorate	Status	Complete	Progress Comment	25/26	26/27	27/28	28/29	Future
10.2.1. Prepare a Design and Land Acquisition Plan for the Pinjarra Road Shared Path.	Infrastructure Services	Not Started			•	•	•	•	
10.2.2. Advocate for Main Roads WA to upgrade the bridge and cycle lane on South Yunderup Road	Infrastructure Services	Ongoing		The planning for the replacement of the bridge has commenced, with 85% culvert design complete, cultural heritage review, land acquisition process and environmental review. The Shire of Murray will continue to work with Main Roads to advocate and source funding for the bridge upgrade.	•	•	•	•	
10.2.3. Review the Footpaths and Cycleways Plan to prioritise path projects.	Infrastructure Services	Not Started		It is proposed to develop a brief and source quotations for independent consultants toward the end of 2025 to review our current and future path and cycle networks with a view of aligning an overarching network for the current and future planning of the Shire of Murray.	•				
10.2.4. Install bike parking in Edenvale and on the foreshore.	Infrastructure Services	Future Project		Bike parking within Edenvale will be reviewed when the masterplan is being reviewed and will help inform future bike parking opportunities.		•	•		

10.3. Improve access to public transport

Name	Directorate	Status	Complete	Progress Comment	25/26	26/27	27/28	28/29	Future
10.3.1. Advocate for the future Perth to Bunbury rail to align with and activate Pinjarra and existing surrounding towns.	Infrastructure Services	Ongoing		This is a project being coordinated through the Public Transport Authority (PTA) with no indication when the next round of planning will be undertaken.	•	•	•	•	
10.3.2. Advocate for improved public bus services.	Office of CEO	Ongoing		Lobbying is ongoing with State Government.	•	•	•	•	
10.3.3. Provide bus shelters on Pinjarra Road.	Infrastructure Services	Ongoing		Liaison has been undertaken with the Public Transport Authority (PTA) to determine the bus shelter standards and to determine the style of bus shelter proposed for the Shire of Murray.		•		•	
10.3.4. Undertake an initial feasibility and masterplan for the establishment of the Pinjarra Road high priority transit corridor.	Planning & Sustainability	Future Project		Future project.				•	

10.4. Enhance marine facilities to improve access to rivers and waterways; supporting recreation, tourism and economic development

Name	Directorate	Status	Complete	Progress Comment	25/26	26/27	27/28	28/29	Future
10.4.1. Review options to improve access points for canoes and kayaks along the Murray River.	Infrastructure Services	Future Project		Continue to work with the Department of Transport and local canoe clubs to prioritise opportunities.			•		
10.4.2. Advocate for funding for the Tonkin Drive Regional Boating Facility.	Infrastructure Services	Future Project		Future project.		•	•		
10.4.3. Upgrade Batavia Quays boat ramp.	Infrastructure Services	In Progress		A funding application has been lodged with the Department of Transport (Marine) for funding to construct a new boat ramp at Batavia Quays, if successful this project will be delivered in the 2026/27 financial year.		•			

Prosperity

Our economy is thriving with diverse business, tourism and job opportunities

11.1. Maximise inherent regional economic opportunities

Name	Directorate	Status	Complete	Progress Comment	25/26	26/27	27/28	28/29	Future
11.1.1. Prepare an 'Invest in Murray' prospectus with supporting marketing and incentives.	Community and Economic Development	In Progress	50	A draft Investment Prospectus has been prepared and is under review by internal teams.	•				
11.1.2. Prepare an Economic Development Strategy.	Community and Economic Development	In Progress	85	The Shire appointed economic consultancy firm Urban Enterprise to prepare its updated Economic Development Strategy 2025-2030. Internal and external engagement to inform the strategy has been complete and draft strategy has been prepared. A workshop with Executive Staff and Urban Enterprise is scheduled for early December to finalise its Action Plan. It is anticipated to be presented to Council for endorsement in early 2026.	•				
11.1.3. Implement the Economic Development Strategy.	Community and Economic Development	In Progress	75	The Economic Development Strategy being developed by the Shire of Murray in collaboration with consultants Urban Enterprise is currently in draft form. Implementation will take place towards the end of Financial Year 25/26.	•	•	•	•	
11.1.4. Foster redevelopment opportunities at Murrayfield Airport.	Office of CEO	Ongoing		The Shire awaits further work to be undertaken by the Murray Aero Club for this initiative to proceed.	•	•	•	•	

11.2. Leverage State Government investment in Transform Peel, Peel Business Park and the Food Innovation Precinct WA

Name	Directorate	Status	Complete	Progress Comment	25/26	26/27	27/28	28/29	Future
11.2.1. Collaborate with key partners to prepare business development strategies to leverage economic potential from Transform Peel, Peel Business Park and the Food Innovation Precinct WA.	Office of CEO	In Progress	50	Efforts are underway to progress agrifood initiatives with Peel Development Commission and other collaborators such as Beanstalk Agtech, Grower Group Alliance, Australia Agritech, Chemcentre and others.	•	•	•	•	
11.2.2. Facilitate discussions with education and training institutions, hospitality, agrifood businesses and local high schools to explore opportunities for training and career pathways within the Food Innovation Precinct WA.	Office of CEO	In Progress	50	Collaboration with University of Western Australia (UWA) and Australia Agritech to develop the micro-credential in AgriTech. Delivery commenced in July 2025. Further discussions underway to explore drone flying programs with Schools in the Peel region.	•	•	•	•	

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11.3. Promote Murray as a premium location for horse breeding, training and racing

Name	Directorate	Status	Complete	Progress Comment	25/26	26/27	27/28	28/29	Future
11.3.1. Provide for the zoning of land in the vicinity of the Pinjarra Paceway for expansion of harness racing activities in the Local Planning Strategy and new Local Planning Scheme.	Planning & Sustainability	In Progress	60	Precinct included in Local Planning Strategy endorsed by Council in August 2025. New Local Planning Scheme under preparation and will include suitable zoning.	•				
11.3.2. Advocate for further capital improvements and business developments to enhance Pinjarra as WA's second Harness and Racing district.	Office of CEO	Ongoing		A Business Case obtained \$7.5 million in funding for the Pinjarra Park Race Club. The Shire will assist in preparing tender documents and project management.	•	•	•	•	
11.3.3. Advocate for federal and state funding to enable implementation of the Murray Regional Equestrian Centre Master Plan.	Community and Economic Development	Ongoing		The Murray Regional Equestrian Centre Masterplan, concepts and costings have been updated and endorsed by Council. The project is included in the Shire of Murray's Advocacy Strategy which is ongoing.					•

12.1. Facilitate access to inclusive and equitable quality education and life-long learning opportunities

Name	Directorate	Status	Complete	Progress Comment	25/26	26/27	27/28	28/29	Future
12.1.1. Facilitate discussions with local businesses and high schools to increase local apprenticeships, traineeships, internships and work experience opportunities.	Community and Economic Development	In Progress	25	Regular meetings with high schools in the Shire are being held to understand need and explore opportunities to connect with local businesses.	•	•	•	•	
12.1.2. Advocate for the Department of Education WA to open a new primary school in Ravenswood or South Yunderup.	Planning & Sustainability	In Progress	50	Provision included in draft Local planning Strategy for schools at both Ravenswood and South Yunderup. Meeting sought with Education Department officers to discuss school planning.	•	•	•	•	
12.1.3. Support inclusive, intergenerational library programs that enable life-long learning and develop community knowledge and capacity.	Community and Economic Development	Ongoing	25	Programs to promote lifelong learning are regularly delivered by Murray Library including special interest talks, literacy programs such as book and movie clubs and creative activities.	•	•			

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13.1. Create a compelling tourism offer to attract tourists and visitors

Name	Directorate	Status	Complete	Progress Comment	25/26	26/27	27/28	28/29	Future
13.1.1. Partner with regional and state tourism organisations, local businesses and the tourism sector to strengthen Dwellingup and Pinjarra as visitor destinations.	Community and Economic Development	Ongoing		A successful collaboration with Visit Mandurah has secured a Peel multi-day tour experience for delegates attending the 2026 World Trails Conference, with the tourism team now working with Outdoors WA to have it promoted to an international audience via the Conference website. Two guided walks in Dwellingup were delivered as part of the Elevate and Explore Hiking Series in collaboration with award-winning operator Off the Beaten Track. The Shire is also supporting the Exchange Hotel with its live music activations in the town square and the user groups within the Edenvale Heritage Precinct. A tourism operator event is scheduled in Dwellingup in November to further strengthen collaboration and networking across the sector.	•	•			
13.1.2. Identify opportunities and implement initiatives to incentivise investment in diverse short stay accommodation options in Dwellingup and Pinjarra.	Community and Economic Development	Ongoing		The Economic Development team continues to work with partners and potential investors to attract and facilitate short-stay accommodation projects. The Pinjarra Heritage Precinct Redevelopment Plan has been identified in the Shire's Advocacy Strategy, with provision for short-stay accommodation included. Opportunities will also be highlighted in the Shire of Murray Investment Prospectus, scheduled for delivery in early 2026. In addition, the Shire is in ongoing discussions with State agencies to identify further opportunities to secure investment in this sector.	•	•			
13.1.3. Support, develop and attract major events.	Community and Economic Development	Ongoing		Recently, the Shire's Events team supported the delivery of the Dwellingup 100 (1,762 participants), the Hotham Valley Railway Anniversary Festival and Plein Air Down Under - Outdoor Painting Festival. A meeting was held with representatives from the World Police and Fire Games regarding a potential mountain bike event in Dwellingup. The World Police and Fire Games is a major event attracting 6,000 international competitors and they will be staging a series of sporting events across multiple destinations in Perth in March 2027. Upcoming events that the Shire is supporting include Pinjarra Garden Day and Murray Christmas Celebration.	•	•	•		
13.1.4. Implement the Edenvale Place and Activation Plan.	Community and Economic Development	Ongoing		The Events team facilitated two Working Group meetings with local artists towards developing a new Pinjarra-focused arts event at Edenvale to replace "Open Studios" which will now be a City of Mandurah exclusive event. The events team collaborated with organisers of the Plein Air Down Under Outdoor Painting Festival to deliver a day of activities and activations at Edenvale in September.	•	•	•	•	
13.1.5. Progress advocacy and implementation of the Pinjarra Heritage Railway Precinct Master Plan, including aiming to restore steam rail from Pinjarra to Dwellingup.	Office of CEO	Ongoing		The project remains in the Shire of Murray Advocacy document and awaits funding.	•	•	•	•	
13.1.6. Develop and maintain destination websites to effectively engage with visitors and ensure mobile-friendly.	Community and Economic Development	Ongoing	10	Work has commenced on developing a Project Proposal, Project Plan and Request for Quote in support of a new Destination website.	•				

Performance

Our can-do attitude helps us to achieve desired outcomes and continuously strive for excellence

14.1. Establish a strong corporate governance framework to ensure high standards of integrity, ethics, and accountability

Name	Directorate	Status	Complete	Progress Comment	25/26	26/27	27/28	28/29	Future
14.1.1. Provide a major review of the Council Plan at least once every four years.	Office of CEO	Future Project		Future project.		•			
14.1.2. Provide a biennial review of the Risk Management Strategy.	Office of CEO	Future Project		Future project.		•			
14.1.3. Provide a biennial review of the Crisis Management and Business Continuity Plan.	Office of CEO	Future Project		Future project.		•			
14.1.4. Provide professional development opportunities for Councillors to strengthen leadership, advocacy, and governance.	Office of CEO	Ongoing	100	All relevant training opportunities are presented to Councillors for consideration, including a quarterly training schedule.	•	•	•	•	
14.1.5. Present the Shire Organisational Review and Improvement Plan.	Office of CEO	Complete	100		•	•	•	•	
14.1.6. Implement the suite of local government reforms by required statutory dates.	Office of CEO	Ongoing		All reform requirements are actioned as they are rolled out by the State Government.	•	•	•	•	
14.1.7. Deliver Annual Report to demonstrate accountability.	Office of CEO	In Progress	50	Annual Report text has been prepared and reviewed by all four Directors. The text will be sent to a graphic designer for preparation during October. The CEO will receive the document for review late October.	•	•	•	•	

14.2. Maintain long-term financial sustainability and asset management

Name	Directorate	Status	Complete	Progress Comment	25/26	26/27	27/28	28/29	Future
14.2.1. Review the Rating and Revenue Strategy to meet financial objectives.	Corporate Services	Not Started		This is to commence in the 1st half of 2026.	•	•	•	•	
14.2.2. Provide an annual review of the Long- Term Financial Plan.	Corporate Services	Not Started		Due to commence following audit of 2024/25 annual financial statements.	•	•	•	•	
14.2.3. Implement the master plan to rebuild the Shire of Murray Operations Centre.	Infrastructure Services	In Progress	5	The initial planning for storage sheds has commenced with a location determined, quotations for these storage sheds will be organised in October 2025 with a view of the shed being built in Feb/March 2026. The design for the relocation of the Dog/Cat Pound is also planned to commence in October 2025 with a view of designs to be completed in the first half of 2026. An overarching drainage plan is also being arranged to inform future floor levels and road and parking layouts that align to the master planning of the site.		•	•	•	•

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14.3. Enhance employee skills, commitment and safety

Name	Directorate	Status	Complete	Progress Comment	25/26	26/27	27/28	28/29	Future
14.3.1. Review the Workforce and Diversity Plan.	Office of CEO	Future Project		Future project.		•		•	
14.3.2. Review the Work Health and Safety Management Plan every three years, including the completion of the WorkSafe Plan Accreditation Audit.	Office of CEO	Complete	100	Reviewed and endorsed by the Executive Leadership Team on 14 April 2025.	•			•	

15.1. Deliver efficient and effective services to improve the customer experience

Name	Directorate	Status	Complete	Progress Comment	25/26	26/27	27/28	28/29	Future
15.1.1. Develop and implement an integrated customer engagement portal to improve access to online services and payment options (for rates, planning and building approvals, animal registrations, infringements, etc).	Corporate Services	In Progress		Negotiations in progress with ReadyTech for the full upgrade of the ERP.	•	•			
15.1.2. Foster a digital technology approach to improving services.	Corporate Services	Ongoing		Fortnightly meeting held with Business Improvement Team to regularly review all procedures and processes with a view to improve services that can include new digital solutions.	•	•	•	•	

15.2. Improve communication and engagement with customers and community members

Name	Directorate	Status	Complete	Progress Comment	25/26	26/27	27/28	28/29	Future
15.2.1. Provide a campaign to inform the community about the Shire's long-term projects and how these projects are progressing.	Office of CEO	Ongoing	100	An ongoing campaign for major projects has been set and allocated to the Coordinator Marketing and Communications. Formal communication channels are established to ensure project updates are continually provided via social media, website, newsletters and community updates.	•	•	•	•	
15.2.2. Councillor information sessions to be held periodically within the Community.	Office of CEO	Complete	100	Community 'Cuppa with Council' occur frequently and will remain ongoing.	•	•	•	•	
15.2.3. Conduct a community survey once every four years to evaluate the Shire's performance levels and determine local priorities.	Office of CEO	Future Project		Future project.		•			
15.2.4. Maintain Shire of Murray's online presence through social media, providing informative and engaging updates through the Shire's digital communications platforms.	Office of CEO	Ongoing	100	The Shire's social media platforms continue to provide an engaging place for community to interact with the Shire. All channels continue to perform highly in terms of engagement and reach, and following continues to climb (at 11k). The Shire has implemented Sprout as our platform management software for all Shire channels, which ensures all teams can now benefit from automation and publishing calendars - this includes Library, MALC and Community Development.	•	•	•	•	

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