Shire of Murray

Appendices

Ordinary Council Meeting

Thursday, 28 July 2022

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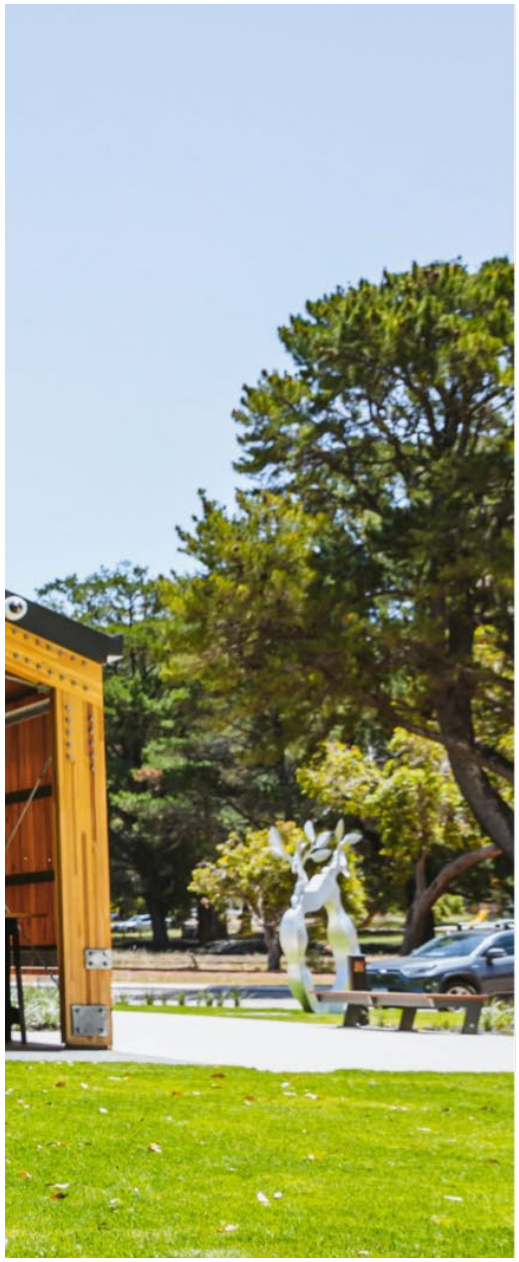
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Corporate Business Plan
2022 - 2026

Shire of Murray





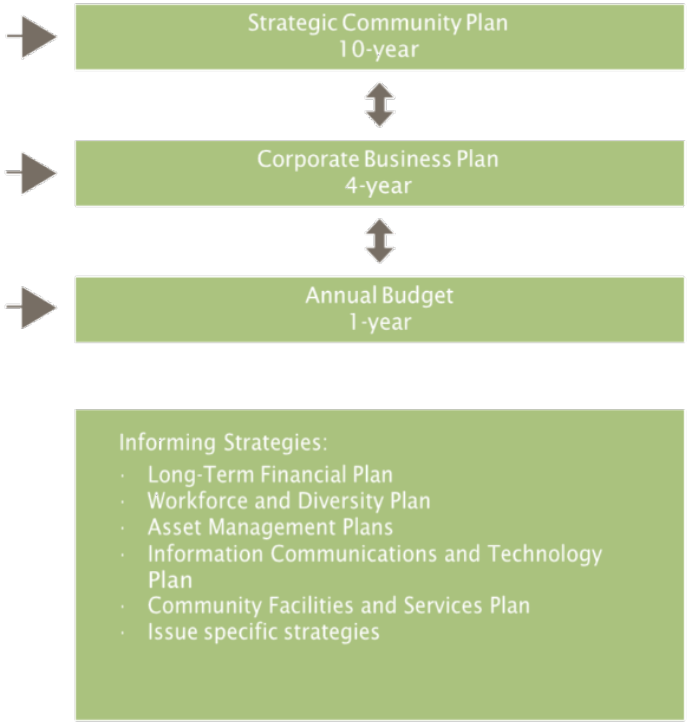


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Integrated Planning and Reporting

The Framework, introduced by the State Government in 2010, requires each local government to have a Strategic Community Plan, a Corporate Business Plan and other informing strategies in place to ensure the future provision of services is sustainable.



The Murray 2031 Strategic Community Plan expresses the long-term community aspirations that have been developed through extensive consultation. It is an overarching document covering a 10-year period.

The Corporate Business Plan is the Shire of Murray's four-year planning document and is an integral part of the Integrated Planning and Reporting Framework. It activates the objectives of the Strategic Community Plan and informs the annual budget process, ensuring the priorities of the community are strategically aligned and affordable.

The projects and actions listed within the Corporate Business Plan have been determined through community feedback, existing strategies, policies and plans, as well as improvement actions identified by officers.

A comprehensive report on the achievements and any deviations from the Plan, is presented to Council each quarter and included in the Shire's Annual Reports.

Informing strategies are used to ensure adequate resourcing of the Corporate Business Plan, including a Workforce and Diversity Plan, Long-Term Financial Plan and Asset Management Plan.

Whilst an estimate of the costs associated with undertaking the projects and actions detailed within the Corporate Business Plan are noted, the Plan does not include the costs associated with the operational or statutory costs relevant to the organisation (e.g. utilities, insurance, salaries and wages).

This information is detailed within the Long-Term Financial Plan and Annual Budget.

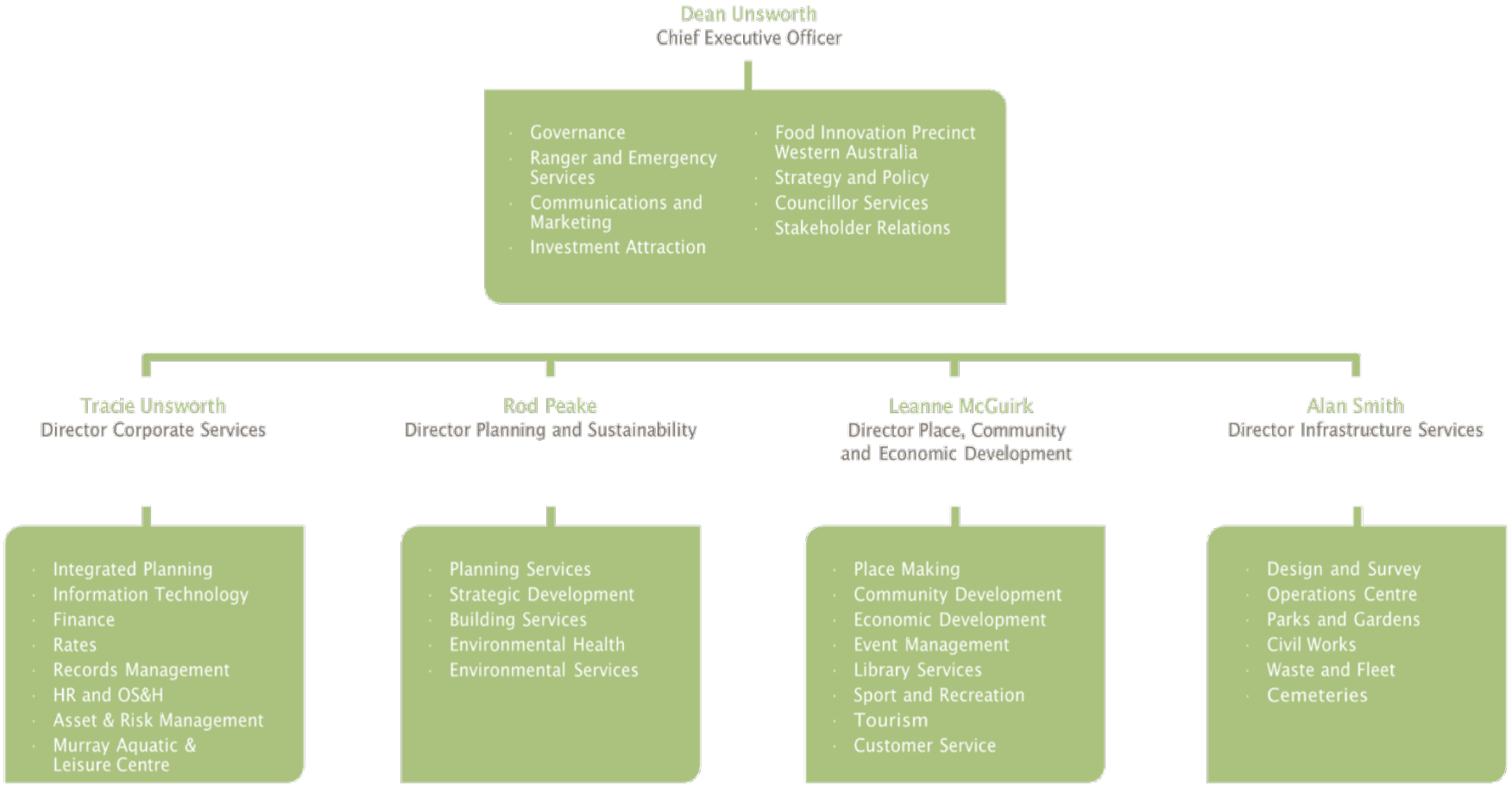
Councillors



Left to Right

Cr. David Pike, Cr. Stuart Kirkham, Cr. Geoff Black, Cr. Ange Rogers, Shire President Cr. David Bolt, Deputy Shire President Cr. Douglas McLarty, Cr. Casey Rose, Cr. Steve Lee and Cr. Stewart Carter.

Organisational Structure



Strategic Community Plan

Focus Areas and Aspirations 2031



Service Areas

Office of the Chief Executive Officer

Department	Services	
Chief Executive Office	◦ Elected members policy development ◦ Strategic planning ◦ Strategic water initiatives	◦ Stakeholder partnerships ◦ Regional economic development and investment opportunities
Communications and Marketing	◦ Strategic marketing management ◦ Media and public relations ◦ Corporate website and social media ◦ Advertising and promotion	◦ Design and print management ◦ Internal and stakeholder communication ◦ Community engagement
Governance	◦ Property management ◦ Policy management and development ◦ Compliance activities and reporting ◦ Procurement ◦ Tender and expressions of interest	◦ Legislation development ◦ Local Government elections ◦ Management of corporate documents ◦ Delegations management
Ranger and Emergency Services	◦ Regulatory compliance ◦ Animal control ◦ Emergency management ◦ Bush fire prevention and preparedness ◦ Emergency services ◦ Litter and illegal dumping	◦ Abandoned vehicles ◦ Off-road vehicles ◦ Enforcement of legislation ◦ Illegal parking ◦ Ranger Services for Shire of Waroona
Food Innovation Precinct Western Australia (FIPWA)	◦ Construction and management of the FIPWA	◦ Small-to-medium enterprise, research and development institution support

Corporate Services

Department	Services	
Corporate Services	◦ Integrated Planning and reporting ◦ Regulatory compliance	◦ Rates
Human Resources	◦ Human resources ◦ Occupational health and safety	◦ Training and development ◦ Health and wellbeing
Information Services	◦ Hardware and software management ◦ Technology support ◦ Technical support to the Shire of Waroona	◦ Regulatory compliance of records ◦ Freedom of Information requests
Finance	◦ Accounting ◦ Insurance	◦ Payroll services ◦ Statutory financial reporting
Murray Aquatic and Leisure Centre	◦ Aquatic facilities ◦ Leisure Centre management ◦ School sporting events	◦ Recreation and fitness ◦ Crèche ◦ Kiosk
Asset & Risk Management	◦ Risk management and business continuity	◦ Asset management

Service Areas

Planning and Sustainability

Department	Services	
Strategic Planning and Development	▪ Planning strategies and projects ▪ Developer Contribution Schemes	▪ Sub-Regional and District Structure Planning
Planning	▪ Development approvals ▪ Subdivision referrals ▪ Local Planning Policies	▪ Local structure planning ▪ Town Planning Scheme ▪ Environmental planning and projects
Health Services	▪ Environmental health approvals	▪ Environmental health programs
Building Services	▪ Building approvals	▪ Council building maintenance, refurbishment and construction

Place, Community and Economic Development

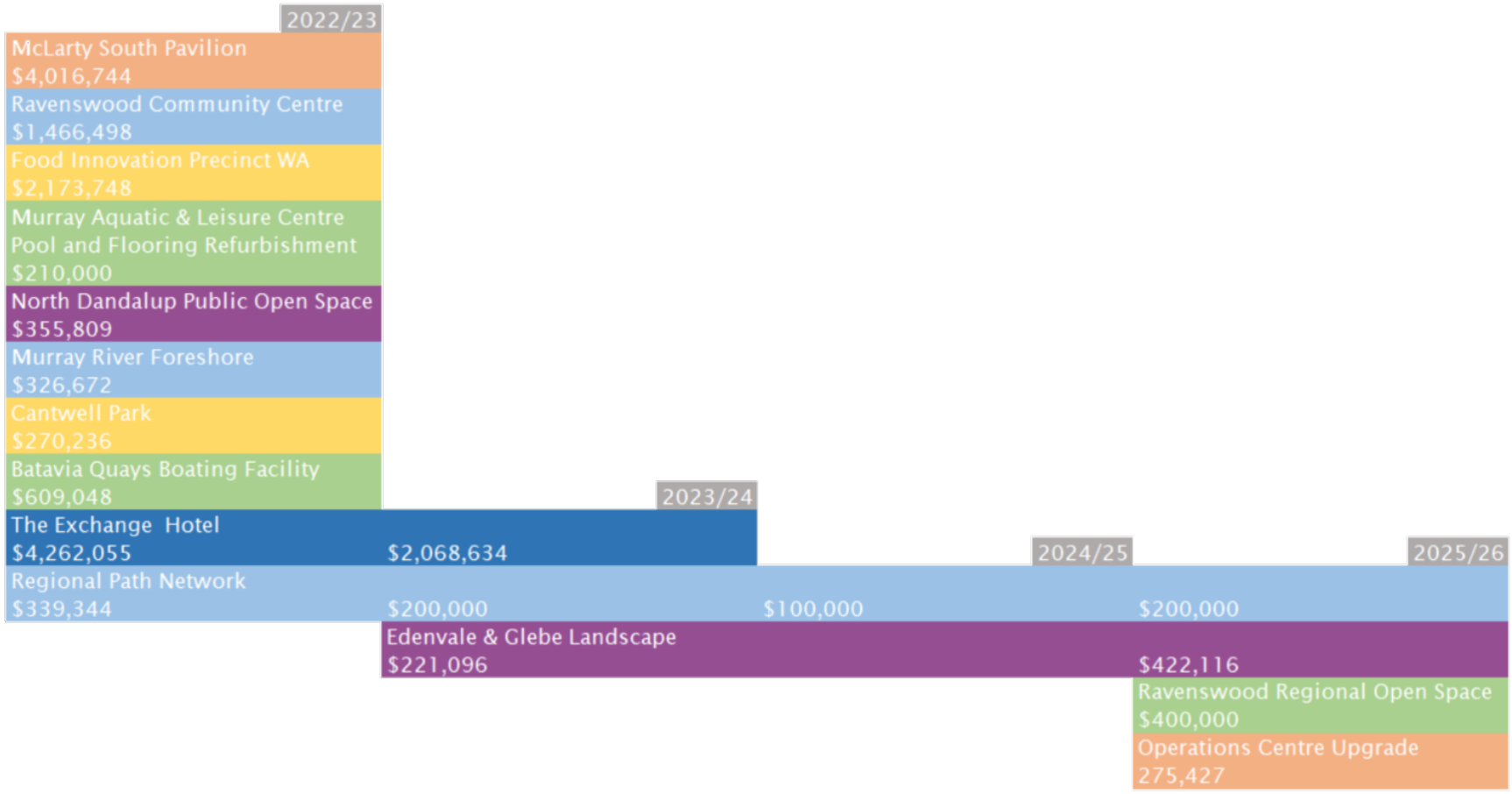
Department	Services	
Place Management	▪ Place making	▪ Events management
Tourism	▪ Trails	▪ Dwellingup Trails and Visitor Centre
Customer Service	▪ Administration and information services	▪ Customer Service Satisfaction Survey
Community Development	▪ Youth development ▪ Arts and culture ▪ Disability, access and inclusion ▪ Seniors	▪ Community engagement, planning and development ▪ Crime prevention ▪ Grants management
Sport and Recreation	▪ Sport and recreation	▪ Club development
Murray Library	▪ Library service delivery ▪ Information provision	▪ Community learning
Economic Development	▪ Economic development and planning ▪ Strategic tourism planning	▪ Investment engagement and facilitation

Infrastructure Services

Department	Services	
Technical Services	▪ Kerbside waste collection ▪ Waste transfer stations ▪ Bulk waste pick-ups	▪ Fleet management ▪ Cemetery management
Infrastructure Services	▪ Management of contract and capital work projects ▪ Road design ▪ Parks and waterways ▪ Traffic management	▪ Maintenance of bridge structures ▪ Coordinate funding for capital improvements ▪ Future strategy planning for infrastructure
Operations	▪ Road construction and maintenance ▪ Drainage construction and maintenance ▪ Operations Centre and stores management ▪ Workshop management ▪ Major equipment purchasing and maintenance	▪ Parks and garden maintenance ▪ Graffiti and illegal dumping management ▪ Signage ▪ Works request management



Major Projects



Places for People

Objective 1.1 Socially connected, safe and cohesive community

Strategy 1.1.1 In partnership with communities, identify and prioritise community-led projects and initiatives

Project and Actions	Lead Department	Start Date	End Date	2022/23	2023/24	2024/25	2025/26
1.1.1.1 Provide annual funding to assist towns and Shire with implementation of place-making initiatives	Place and Events	1 July, 2022	30 June, 2026	$25,000	$25,000	$25,000	$25,000
1.1.1.2 Support and deliver the Shire's Community Assistance Partnership Scheme	Place and Events	1 July, 2022	30 June, 2026	$40,500	$40,500	$40,500	$40,500
1.1.1.3 Administer the Community Facility Fund	Sport and Recreation	1 July, 2022	30 June, 2026	$50,000	$50,000	$50,000	$50,000

Strategy 1.1.2 Support diverse, minority and cultural groups

Project and Actions	Lead Department	Start Date	End Date	2022/23	2023/24	2024/25	2025/26
1.1.2.1 Support cultural activities and build capacity within the indigenous community	Place Management	1 July, 2022	30 June, 2026	$5,000	$5,000	$5,000	$5,000
1.1.2.2 Implement the Access and Inclusion Plan to enable inclusive, accessible places	Place and Community Development	1 July, 2022	30 June, 2026	$5,000	$5,000	$5,000	$5,000
1.1.2.3 Provide recognition of past burials at Pinjarra Cemetery	Infrastructure Services	1 July, 2023	30 June, 2026		$10,000	x	x

Strategy 1.1.3 Engage, enable and support seniors

Project and Actions	Lead Department	Start Date	End Date	2022/23	2023/24	2024/25	2025/26
1.1.3.1 Deliver initiatives that meet the aims and outcomes of the Age Friendly Communities Plan	Place and Community Development	1 July, 2022	30 June, 2026	$8,500	$8,500	$8,500	$8,500
1.1.3.2 Undertake annual legislative reporting on the Access and Inclusion Plan	Place and Community Development	1 July, 2022	30 June, 2026	x	x	x	x

Strategy 1.1.4 Engage, enable and support youth

Project and Actions	Lead Department	Start Date	End Date	2022/23	2023/24	2024/25	2025/26
1.1.4.1 Implement initiatives that meet the aims and outcomes of the Shire's Youth Strategy	Place and Community Development	1 July, 2022	30 June, 2026	$9,000	$9,180	$9,364	$9,551
1.1.4.2 Support Murray Youth for Youth in delivering events and initiatives	Place and Community Development	1 July, 2022	30 June, 2026	$1,665	$1,698	$1,732	$1,767

Strategy 1.1.5 Develop and facilitate events of a local and regional scale

Project and Actions	Lead Department	Start Date	End Date	2022/23	2023/24	2024/25	2025/26
1.1.5.1 Support, develop and attract major events	Place and Events	1 July, 2022	30 June, 2026	$113,907	$115,722	$117,574	$119,464
1.1.5.2 Promote and support Christmas celebrations	Place and Events	1 July, 2022	30 June, 2026	$20,035	$20,436	$20,844	$21,262

Places for People

1.1.5.3 Support community-led events that bring people together	Place and Events	1 July, 2022	30 June, 2026	$3,954	$3,954	$3,954	$3,954
1.1.5.4 Support local Elders and Community Leaders to deliver the 'Back to Pinjarra' annual cultural event	Place and Community Development	1 July, 2022	30 June, 2026	$1,500	$1,500	$1,500	$1,500

Strategy 1.1.6 Facilitate safe neighbourhoods and communities

Project and Actions	Lead Department	Start Date	End Date	2022/23	2023/24	2024/25	2025/26
1.1.6.1 Develop, implement and maintain bushfire risk management planning	Rangers and Emergency Services	1 July, 2022	30 June, 2026	$118,178	x	x	x
1.1.6.2 Review the Community Safety and Crime Prevention (and CCTV) Plan	Place and Community Development	1 July, 2022	30 June, 2023	x			
1.1.6.3 Deliver initiatives that meet the aims and outcomes of the Shire's Community Safety and Crime Prevention Plan	Place and Community Development	1 July, 2022	30 June, 2026	$5,100	$5,202	$5,306	$5,412
1.1.6.4 Deliver effective Ranger and Emergency Services to support compliance and community safety	Rangers and Emergency Services	1 July, 2022	30 June, 2026	$1,280,726	$1,303,249	$1,326,357	$1,350,067
1.1.6.5 Facilitate, implement and maintain effective emergency management	Rangers and Emergency Services	1 July, 2022	30 June, 2026	$146,124	$149,524	$153,012	$156,591
1.1.6.6 Develop a Bushfire and Emergency Management Strategic Plan 2033	Chief Executive Office	1 July, 2022	30 June, 2023	x			

Objective 1.2 Maximise and connect the natural assets to the community

Strategy 1.2.1 Connect the natural assets and waterways, parks and reserves to the community

Project and Actions	Lead Department	Start Date	End Date	2022/23	2023/24	2024/25	2025/26
1.2.1.1 Implement actions from the Public Open Place Strategy to progressively improve and activate areas for people	Infrastructure Services	1 July, 2022	30 June, 2026	x	x	x	x
1.2.1.2 Progressively improve and activate family-friendly foreshore reserves	Infrastructure Services	1 July, 2022	30 June, 2026	x	x	x	x

Objective 1.3 Ensure quality, diverse and innovative planning outcomes that meet community aspirations

Strategy 1.3.1 Ensure Local Planning Strategy and Town Planning Scheme facilitates quality and diverse planning outcomes

Project and Actions	Lead Department	Start Date	End Date	2022/23	2023/24	2024/25	2025/26
1.3.1.1 Prepare a Local Planning Strategy and new Local Planning Scheme	Planning	1 July, 2022	30 June, 2024	x	x		
1.3.1.2 Coordinate the preparation of a Developer Contribution Plan for the Nambeelup Industrial Area	Strategic Development	1 July, 2022	30 June, 2026	x		x	
1.3.1.3 Prepare a Developer Contribution Plan for community infrastructure	Strategic Development	1 July, 2022	30 June, 2026	x			
1.3.1.4 Prepare a Developer Contribution Plan for Civil Works within new development areas	Infrastructure Services	1 July, 2022	30 June, 2026	x	x	x	x

Places for People

Strategy 1.3.2 Prepare District Structure Plans for new growth areas

Project and Actions	Lead Department	Start Date	End Date	2022/23	2023/24	2024/25	2025/26
1.3.2.1 Prepare a District Structure Plan for Pinjarra	Planning	1 July, 2022	30 June, 2023	x			
1.3.2.2 Prepare a District Structure Plan for Barragup/Furnissdale to West Pinjarra/Ravenswood	Planning	1 July, 2022	30 June, 2024	$106,229	x		
1.3.2.3 Prepare a District Structure Plan and Precinct Plan for Dwellingup	Strategic Development	1 July, 2022	30 June, 2023	$50,000			
1.3.2.4 Prepare a District Structure Plan for North Dandalup	Planning	1 July, 2022	30 June, 2025	$67,725	x	x	

Strategy 1.3.3 Implement the Pinjarra Revitalisation Strategy

Project and Actions	Lead Department	Start Date	End Date	2022/23	2023/24	2024/25	2025/26
1.3.3.1 Finalise the preparation of the Pinjarra Activity Centre Plan	Planning	1 July, 2022	30 June, 2023	x			
1.3.3.2 Continue the Pinjarra and Dwellingup Town Centre Façade Refurbishment Subsidy Program	Planning	1 July, 2022	30 June, 2026	$20,000	$20,000	$20,000	$20,000
1.3.3.3 Facilitate the restoration and re-use of the former Exchange Hotel	Economic Development	1 July, 2022	30 June, 2025	$4,088,744	$119,208		
1.3.3.4 Advocate for the relocation of the Pinjarra Fire Station and Police Station to an alternative, suitable site within the town	Chief Executive Office	1 July, 2022	30 June, 2025	x	x	x	

Objective 1.4 Encourage an active and healthy community

Strategy 1.4.1 Plan community facilities for future generations

Project and Actions	Lead Department	Start Date	End Date	2022/23	2023/24	2024/25	2025/26
1.4.1.1 Update the Community Infrastructure Plan to identify sport, recreation and community facility requirements for the future	Strategic Development	1 July, 2022	30 June, 2023	x			
1.4.1.2 Prepare a Murray Sport and Recreation Plan	Sport and Recreation	1 July, 2022	30 June, 2023	$20,000			
1.4.1.3 Progressively implement the endorsed Sir Ross McLarty Sports Precinct Master Plan	Sport and Recreation	1 July, 2022	30 June, 2026	$3,831,306	x	x	x
1.4.1.4 Undertake progressive improvements to the Pinjarra Cemetery in-line with the approved masterplan	Infrastructure Services	1 July, 2022	30 June, 2026	$20,000	$20,000	$20,000	$20,000
1.4.1.5 Construct the Ravenswood Community Centre	Strategic Development	1 July, 2022	30 June, 2023	$1,466,498			
1.4.1.6 Prepare a masterplan for the Ravenswood Open Space (Reserve 26526)	Strategic Development	1 July, 2024	30 June, 2025			x	
1.4.1.7 Implement the North Dandalup Oval Masterplan	Infrastructure Services	1 July, 2022	30 June, 2023	$355,809			

Places for People

1.4.1.8 Dispose of council buildings that are at the end of useful life in accordance with the Asset Management Plan	Building Services	1 July, 2022	30 June, 2023	$30,000			
1.4.1.9 Refurbishment of the Murray Aquatic and Leisure Centre pool and flooring	Murray Aquatic and Leisure Centre	1 July, 2022	30 June, 2023	$210,000			
1.4.1.10 Murray Aquatic and Leisure Centre access control	Murray Aquatic and Leisure Centre	1 July, 2022	30 June, 2023	$75,000			
1.4.1.11 Redevelopment of the Performing Arts Workshop - Murray Aquatic and Leisure Centre	Murray Aquatic and Leisure Centre	1 July, 2022	30 June, 2023	$54,000			
1.4.1.12 Group Fitness Studio 24/7 Access - Murray Aquatic and Leisure Centre	Murray Aquatic and Leisure Centre	1 July, 2023	30 June, 2024		$20,500		
1.4.1.13 Shade Sails, Sandy Cove	Infrastructure Services	1 July, 2022	30 June, 2023	$50,000			

Strategy 1.4.2 Develop and support activities that encourage an active and healthy lifestyle

Project and Actions	Lead Department	Start Date	End Date	2022/23	2023/24	2024/25	2025/26
1.4.2.1 Plan and deliver library programs that support life-long learning and enrich the community's knowledge and connectiveness	Murray Library	1 July, 2022	30 June, 2026	$9,149	$9,332	$9,518	$9,709
1.4.2.2 Increase visitation and participation in Murray Aquatic and Leisure Centre activities	Murray Aquatic and Leisure Centre	1 July, 2022	30 June, 2026	x	x	x	x
1.4.2.3 Improve participation in arts and culture activities	Place and Community Development	1 July, 2022	30 June, 2026	$2,500	$2,500	$2,500	$2,500
1.4.2.4 Support the development, growth and sustainability of sport and recreation clubs	Sport and Recreation	1 July, 2022	30 June, 2026	$5,000	x	x	x
1.4.2.5 Enable participation in sports at a competitive level	Sport and Recreation	1 July, 2022	30 June, 2026	$2,000	$2,000	$2,000	$2,000

Strategy 1.4.3 Actively take opportunities to enhance public health

Project and Actions	Lead Department	Start Date	End Date	2022/23	2023/24	2024/25	2025/26
1.4.3.1 Implement the Asbestos Management Plan	Building Services	1 July, 2022	30 June, 2026	$10,000	$15,000	$15,000	$15,000
1.4.3.2 Review the Public Health Plan	Environmental Health	1 July, 2022	30 June, 2026	x	x	x	x
1.4.3.3 Review Mosquito Management Plan	Environmental Health	1 July, 2022	30 June, 2026	x	x	x	x
1.4.3.4 Improve noise monitoring and compliance	Environmental Health	1 July, 2023	30 June, 2024		x		
1.4.3.5 Implement the Swimming Pool Barrier Program	Building Services	1 July, 2024	30 June, 2025			x	

Strategy 1.4.4 Support volunteer opportunities and organisations

Project and Actions	Lead Department	Start Date	End Date	2022/23	2023/24	2024/25	2025/26
1.4.4.1 Celebrate the contribution of volunteers and encourage increased volunteerism within the community	Place and Community Development	1 July, 2022	30 June, 2026	$2,675	$2,728	$2,783	$2,838
1.4.4.2 Oversee Emergency Services volunteers	Rangers and Emergency Services	1 July, 2022	30 June, 2026	x	x	x	x


OPEN
EVERY DAY
8-2
Walk through to Inside & Outside Cafe Seating
order at fresh counter
CAFE
RIVER VIEWS
fresh Handcrafted Food
Yallingup Organic Coffee
Artesan Gifts
Air Conditioned

Thriving Economy

Objective 2.1 An economy that is focused on key success factors for growth; knowledge and innovation; export income and investment; infrastructure and local capacity

Strategy 2.1.1 Maximise inherent Regional economic opportunities

Project and Actions	Lead Department	Start Date	End Date	2022/23	2023/24	2024/25	2025/26
2.1.1.1 Prepare a number of long-term key infrastructure projects to be considered for State and Federal Funding	Chief Executive Office	1 July, 2022	30 June, 2026	$72,424	$63,672	$64,946	$66,245

Strategy 2.1.2 Build and maintain the Transform Peel Initiative

Project and Actions	Lead Department	Start Date	End Date	2022/23	2023/24	2024/25	2025/26
2.1.2.1 Implement the Food Innovation Precinct WA project	FIPWA	1 July, 2022	30 June, 2023	x	x		
2.1.2.2 Prepare business development strategies for the different elements of the Transform Peel Initiative and the Food Innovation Precinct WA	FIPWA	1 July, 2022	30 June, 2024	x	x		
2.1.2.3 Prepare and commence implementation of the WA Food Innovation Precinct Marketing and Operational Plan	FIPWA	1 July, 2022	30 June, 2024	x	x		

Strategy 2.1.3 Reposition the equine industry in Murray as a dominant economic sector

Project and Actions	Lead Department	Start Date	End Date	2022/23	2023/24	2024/25	2025/26
2.1.3.1 Implement key short, medium and long-term initiatives identified in the Racing and Pacing infrastructure Business Case	Chief Executive Office	1 July, 2022	30 June, 2026	x	x	x	x
2.1.3.2 Finalise the updated Murray Regional Equestrian Centre Master Plan and Review and Source Funding to Implement Club Facilities Requirements	Economic Development	1 July, 2023	30 June, 2026	X	$15,000	X	X

Strategy 2.1.4 Position Pinjarra as a key regional centre through the Pinjarra Revitalisation Strategy

Project and Actions	Lead Department	Start Date	End Date	2022/23	2023/24	2024/25	2025/26
2.1.4.1 Implement initiatives that support and enhance capacity of the local business, tourism and innovation/entrepreneurial sectors	Economic Development	1 July, 2022	30 June, 2026	$20,000	$10,000	$10,000	$10,000

Strategy 2.1.5 Build a strong local content, local jobs program in Murray

Project and Actions	Lead Department	Start Date	End Date	2022/23	2023/24	2024/25	2025/26
2.1.5.1 Implement a local jobs content into tenders	Economic Development	1 July, 2022	30 June, 2026	x	x	x	x

Thriving Economy

Objective 2.2 Maximise Murray's natural assets and heritage as a driver for tourism development

Strategy 2.2.1 Develop key sectors of the tourism economy where Murray has competitive advantage

Project and Actions	Lead Department	Start Date	End Date	2022/23	2023/24	2024/25	2025/26
2.2.1.1 Implement Murray Tourism Marketing and Communications Plan	Tourism	1 July, 2022	30 June, 2026	$70,000	$71,400	$72,828	$74,285
2.2.1.2 Implement the endorsed Edenvale Place and Activation Plan	Place Management	1 July, 2022	30 June, 2026	$10,000	$10,000	$10,000	$10,000
2.2.1.3 Undertake improvements to the visitor and directional signage within Pinjarra and Dwellingup Townsites	Tourism	1 July, 2022	30 June, 2023	$15,000			
2.2.1.4 Promote awareness of investment and business opportunities in Murray	Economic Development	1 July, 2022	30 June, 2026	x	x	x	x
2.2.1.5 Investigate initiatives that will attract visitors into Pinjarra	Economic Development	1 July, 2022	30 June, 2026	x	$50,000	x	x
2.2.1.6 Undertake a Feasibility Study into tourism rail from Pinjarra to Dwellingup	Economic Development	1 July, 2022	30 June, 2023	$30,000			

Strategy 2.2.2 Develop Dwellingup into a nationally recognised Trails Town

Project and Actions	Lead Department	Start Date	End Date	2022/23	2023/24	2024/25	2025/26
2.2.2.1 Work with stakeholders to enable the identification and development of a new short stay accommodation site within the Dwellingup town centre	Economic Development	1 July, 2022	30 June, 2024	x	x		
2.2.2.2 Complete the delivery of the Dwellingup Adventure Trails project	Chief Executive Office	1 July, 2022	30 June, 2026	x	x	x	x

Environment, Character and Heritage

Objective 3.1 Protect and enhance our existing natural assets - waterways, bushland and biodiversity

Strategy 3.1.1 Protect and enhance natural areas and biodiversity on public and private land

Project and Actions	Lead Department	Start Date	End Date	2022/23	2023/24	2024/25	2025/26
3.1.1.1 Support the Healthy Habitats Program	Environment	1 July, 2022	30 June, 2026	$10,000	$10,000	$10,000	$10,000
3.1.1.2 Prepare and implement Shire of Murray Reserve Management Plans	Environment	1 July, 2022	30 June, 2026	$5,000	$5,000	$5,000	$5,000
3.1.1.3 Support biosecurity programs	Environment	1 July, 2022	30 June, 2026	$5,000	$5,000	$5,000	$5,000
3.1.1.4 Prepare concept designs for waterways infrastructure	Infrastructure Services	1 July, 2022	30 June, 2026	x	x	x	x
3.1.1.5 Work with the community and funding agencies to progressively protect and enhance riverbanks	Infrastructure Services	1 July, 2022	30 June, 2026	$20,000	$20,000	$20,000	$20,000
3.1.1.6 Prepare a Tree Preservation Framework	Environment	1 July, 2022	30 June, 2023	$10,000			
3.1.1.7 Undertake review of natural vegetation corridors to inform the development of a Greenbank Clearing Offset Strategy	Infrastructure Services	1 July, 2022	30 June, 2026	x	x	x	x

Strategy 3.1.3 Lead the Dwellingup Futures group to ensure a balanced approach to development in and around Dwellingup

Project and Actions	Lead Department	Start Date	End Date	2022/23	2023/24	2024/25	2025/26
3.1.3.1 Complete and implement Dwellingup Futures project	Strategic Development	1 July, 2022	30 June, 2026	$43,795	x	x	x

Strategy 3.1.4 Continually review and enhance public boating facilities and environmental sustainability within our waterways

Project and Actions	Lead Department	Start Date	End Date	2022/23	2023/24	2024/25	2025/26
3.1.3.1 Progress the development of recreational boating facilities to meet the needs of the community	Infrastructure Services	1 July, 2022	30 June, 2026	$10,404	$10,612	$10,824	$11,041
3.1.3.2 Batavia Quays jetty and ramp refurbishment	Infrastructure Services	1 July, 2022	30 June, 2023	$609,048			
3.1.3.3 Investigate funding for the rehabilitation of the dredge spoil site adjacent to the Batavia Quays Boat Ramp	Infrastructure Services	1 July, 2024	30 June, 2026			x	x
3.1.3.4 Boat Wake Erosion assessment	Environment	1 July, 2022	30 June, 2023	$28,500			

Environment, Character and Heritage

Objective 3.2 Pro-actively manage resources and reduce our carbon footprint by responsible management of water, energy, fire management and waste

Strategy 3.2.1 Secure water resources to ensure water sustainability for economic, environmental and social needs

Project and Actions	Lead Department	Start Date	End Date	2022/23	2023/24	2024/25	2025/26
3.2.1.1 Implement the Waterwise Action Plan	Environment	1 July, 2022	30 June, 2026	$10,000	$10,000	$10,000	$10,000

Strategy 3.2.2 Continue to develop partnerships with environmental groups, state departments and stakeholders

Project and Actions	Lead Department	Start Date	End Date	2022/23	2023/24	2024/25	2025/26
3.2.2.1 Partner with the Peel-Harvey Catchment Council, Landcare groups, Peron Naturaliste Partnership, Bindjareb Rangers and Peel-Harvey Biosecurity Group	Environment	1 July, 2022	30 June, 2026	$38,264	$38,392	$38,523	$38,657
3.2.2.2 Continue to work with State agencies to plan for future water resource outcomes	Investment Attraction	1 July, 2022	30 June, 2026	x	x	x	X
3.2.2.3 Contribute to hosting the 2022 State Natural Resources Management Conference	Environment	1 July, 2022	30 June, 2023	x			

Strategy 3.2.3 Responsibly manage Council and community water and energy use

Project and Actions	Lead Department	Start Date	End Date	2022/23	2023/24	2024/25	2025/26
3.2.3.1 Prepare an Environmental Sustainability Strategy	Environment	1 July, 2022	30 June, 2023	$30,000			
3.2.3.2 Develop level of service outcomes for future water management at managed public open spaces and sporting precincts	Infrastructure Services	1 July, 2022	30 June, 2023	x			
3.2.3.3 Implement the Cities Power Partnership Program	Environment	1 July, 2022	30 June, 2023	x			
3.2.3.4 Progressively install remote control irrigation systems to park facilities	Operations	1 July, 2022	30 June, 2023	$30,000			

Strategy 3.2.4 Improve waste management practices through diversion, re-use and recycling

Project and Actions	Lead Department	Start Date	End Date	2022/23	2023/24	2024/25	2025/26
3.2.4.1 Implement actions from the Waste Management Strategy	Infrastructure Services	1 July, 2022	30 June, 2025	x	x	x	
3.2.4.2 Implement actions from the Waste Education Plan	Infrastructure Services	1 July, 2022	30 June, 2025	x	x	x	
3.2.4.3 Maintain an alliance with Rivers Subsidiary to manage the waste to energy contract and other waste initiatives	Infrastructure Services	1 July, 2022	30 June, 2026	x	x	x	X

Environment, Character and Heritage

Objective 3.3 Develop adaptation strategies to mitigate risks associated with climate change

Strategy 3.3.1 Undertake a risk assessment of the impact of climate change

Project and Actions	Lead Department	Start Date	End Date	2022/23	2023/24	2024/25	2025/26
3.3.1.1 Implement Coastal Hazard Risk Management and Adaption Plan	Planning	1 July, 2022	30 June, 2026	x	x	x	x
3.3.1.1 Improve the resilience of natural areas by strategic re-vegetation and prioritise natural linkages	Environment	1 July, 2022	30 June, 2026	$5,202	$5,306	$5,412	$5,520
3.3.1.2 Consider the impacts of climate change on human health including increased mosquito breeding sites	Environmental Health	1 July, 2022	30 June, 2026	x	x	x	x

Objective 3.4 Value, protect and celebrate the Shire's rich aboriginal and colonial history

Strategy 3.4.1 Complete a review of the Shire's Local Government Heritage Inventory

Project and Actions	Lead Department	Start Date	End Date	2022/23	2023/24	2024/25	2025/26
3.4.1.1 Implement the Edenvale Conservation Plan	Planning	1 July, 2022	30 June, 2026	$20,000	x	x	x
3.4.1.2 Progressively implement the endorsed Pinjarra Railway Precinct Master Plan	Place Management	1 July, 2022	30 June, 2026	$35,000	x	x	x

Strategy 3.4.2 Support the development of the Pinjarra Massacre Site memorial

Project and Actions	Lead Department	Start Date	End Date	2022/23	2023/24	2024/25	2025/26
3.4.2.1 Provide assistance to the Pinjarra Massacre Site Memorial Project Team	Place Management	1 July, 2023	30 June, 2026		x	x	x

Strategy 3.4.3 Implement the Edenvale and Glebe Landscape Master Plan

Project and Actions	Lead Department	Start Date	End Date	2022/23	2023/24	2024/25	2025/26
3.4.3.1 Implement the Edenvale and Glebe Landscape Master Plan	Infrastructure Services	1 July, 2022	30 June, 2026	x	221,096	X	$422,116



Connected and Accessible

Objective 4.1 Promote an efficient and accessible local and regional transport network

Strategy 4.1.1 Deviate heavy haulage around Pinjarra to improve safety, amenity and economic growth

Project and Actions	Lead Department	Start Date	End Date	2022/23	2023/24	2024/25	2025/26
4.1.1.1 Progress the Pinjarra revitalisation road transport link project, including the Pinjarra Industrial Area interface to Pinjarra Road and Greenlands Road	Infrastructure Services	1 July, 2022	30 June, 2026	x	x	x	x
4.1.1.2 Progress the design and implementation for the downgrade of George Street and Pinjarra Road within the Pinjarra town centre	Infrastructure Services	1 July, 2026	30 June, 2027				x

Strategy 4.1.2 Develop a Transport Plan that underpins the future planning

Project and Actions	Lead Department	Start Date	End Date	2022/23	2023/24	2024/25	2025/26
4.1.2.1 Develop a Transport Strategy that incorporates future planning and infrastructure objectives	Infrastructure Services	1 July, 2022	30 June, 2023	$57,984			
4.1.2.2 Assist Main Roads Western Australia with the review of the Pinjarra Road Access Strategy	Infrastructure Services	1 July, 2023	30 June, 2024		x		

Strategy 4.1.3 Improve the amenity and functionality of the street network and town entrances

Project and Actions	Lead Department	Start Date	End Date	2022/23	2023/24	2024/25	2025/26
4.1.3.1 Identify and Implement initiatives that improve traffic safety within the road network	Infrastructure Services	1 July, 2022	30 June, 2026	$390,000	$640,000	$250,000	$250,000
4.1.3.2 Undertake a review of town entrances to develop improved character and entrance statement	Infrastructure Services	1 July, 2022	30 June, 2026	x	x	x	X
4.1.3.3 Develop a Roads Infrastructure Gap analysis to determine priority road projects	Operations	1 July, 2022	30 June, 2026	$50,000	$50,000	$50,000	$50,000
4.1.3.4 Undertake progressive tree management activities within the road network to provide continual safety improvements	Infrastructure Services	1 July, 2022	30 June, 2026	$40,000	$50,000	$50,000	$60,000
4.1.3.5 Develop and implement the Newton Street Dwellingup Masterplan	Infrastructure Services	1 July, 2022	30 June, 2024	$10,000	$250,000		
4.1.3.6 Develop a landscape masterplan for the alignment of Pinjarra Road to inform future landscape priorities	Infrastructure Services	1 July, 2022	30 June, 2026	x	$30,000	$30,000	$30,000

Connected and Accessible

Strategy 4.1.4 Investigate all alternative options to facilitate a transport network that services all towns

Project and Actions	Lead Department	Start Date	End Date	2022/23	2023/24	2024/25	2025/26
4.1.4.1 Develop Infrastructure plans that inform the Long Term Financial Plan	Infrastructure Services	1 July, 2022	30 June, 2026	x	x	x	x
4.1.4.2 Source new road building material sites for future infrastructure management	Infrastructure Services	1 July, 2022	30 June, 2023	x			
4.1.4.3 Develop and implement a progressive bridge program in partnership with Main Roads to meet the priorities and needs of the transport network	Infrastructure Services	1 July, 2022	30 June, 2025	x	x	x	
4.1.4.4 Complete a review of the Murray District Drainage Strategy to identify priority catchments to undertake progressive improvements	Infrastructure Services	1 July, 2022	30 June, 2026	$17,500	$20,000	$20,000	$20,000

Strategy 4.1.5 Improve the shared pathway linkages within and between towns

Project and Actions	Lead Department	Start Date	End Date	2022/23	2023/24	2024/25	2025/26
4.1.5.1 Coordinate the design and cost estimates for a shared path network along the alignment of Pinjarra Road	Infrastructure Services	1 July, 2024	30 June, 2026			$500,000	x
4.1.5.2 Construct and make improvements to the local path network	Infrastructure Services	1 July, 2022	30 June, 2026	$300,000	$200,000	$100,000	$200,000
4.1.5.3 Engage with State Government and advocate for funding an improved and continuous shared path network along Pinjarra Road	Infrastructure Services	1 July, 2022	30 June, 2026	x	x	x	x

Strategy 4.1.5 Identify and implement technologies and strategies to transform services and public access

Project and Actions	Lead Department	Start Date	End Date	2022/23	2023/24	2024/25	2025/26
4.1.6.1 Progressively implement street lighting improvements and replacement	Infrastructure Services	1 July, 2022	30 June, 2026	$20,000	$50,000	$280,000	$30,000

Capable and Accountable

Objective 5.1 Murray has a sustainable future

Strategy 5.1.1 Maintain long-term financial sustainability

Project and Actions	Lead Department	Start Date	End Date	2022/23	2023/24	2024/25	2025/26
5.1.1.1 Review the Rating Strategy	Corporate Services	1 July, 2023	30 June, 2026		x		x
5.1.1.2 Review the Infrastructure Asset Management Plan	Asset & Risk Management	1 July, 2022	30 June, 2026	x	x	x	x
5.1.1.3 Review the Long-Term Financial Plan	Corporate Services	1 July, 2022	30 June, 2026	x	x	x	x

Strategy 5.1.2 Establish a strong corporate governance framework to ensure high standards of integrity, ethics and accountability

Project and Actions	Lead Department	Start Date	End Date	2022/23	2023/24	2024/25	2025/26
5.1.2.1 Review the Strategic Community Plan	Chief Executive Office	1 July, 2022	30 June, 2026	$40,000		x	
5.1.2.2 Review and implement the Risk Management Strategy	Asset & Risk Management	1 July, 2022	30 June, 2023	x			
5.1.2.3 Review the Corporate Business Plan	Corporate Services	1 July, 2022	30 June, 2026	x	x	x	x
5.1.2.4 Support ongoing professional development for Councillors	Chief Executive Office	1 July, 2022	30 June, 2026	$23,460	$23,929	$24,408	$24,896
5.1.2.5 Review the Crisis Management and Business Continuity Plan	Asset & Risk Management	1 July, 2022	30 June, 2026	x		x	
5.1.2.6 Maintain an effective statutory governance framework	Governance	1 July, 2022	30 June, 2026	x	x	x	x

Objective 5.2 Develop a skilled, committed and safe organisation

Strategy 5.2.1 Employ and maintain a skilled workforce

Project and Actions	Lead Department	Start Date	End Date	2022/23	2023/24	2024/25	2025/26
5.2.1.1 Develop and implement a Professional Development Program	Human Resources	1 July, 2022	30 June, 2026	$10,245	$25,966	$26,486	$27,015
5.2.1.2 Review the Workforce and Diversity Plan	Human Resources	1 July, 2022	30 June, 2026	x		x	
5.2.1.3 Review and implement the Human Resources Strategic Plan	Human Resources	1 July, 2022	30 June, 2026	x	x	x	x
5.2.1.4 Develop and implement a Health and Wellbeing Program	Human Resources	1 July, 2022	30 June, 2026	$4,100	$6,763	$6,898	$7,036

Capable and Accountable

Strategy 5.2.2 Promote an organisational culture of safety, best practice and continuous improvement where staff live the brand

Project and Actions	Lead Department	Start Date	End Date	2022/23	2023/24	2024/25	2025/26
5.2.2.1 Review and Implement the Occupational Safety and Health Strategic Management Plan	Human Resources	1 July, 2022	30 June, 2026	x	x	x	x
5.2.2.2 Progressively implement the Operations Centre Masterplan	Operations	1 July, 2022	30 June, 2026	x			$275,427
5.2.2.3 Worksafe Plan Accreditation Audit	Human Resources	1 July, 2022	30 June, 2023	x			x

Objective 5.3 Actively increase the level of engagement with the community

Strategy 5.3.1 A participatory community to engage with the Shire to build better places

Project and Actions	Lead Department	Start Date	End Date	2022/23	2023/24	2024/25	2025/26
5.3.1.1 Implement and maintain a Social Media and Digital Strategy	Communications and Marketing	1 July, 2022	30 June, 2025	x	x	x	
5.3.1.2 Implement the Communications and Engagement Strategy	Communications and Marketing	1 July, 2022	30 June, 2025	x	x	x	
5.3.1.3 Website Content Hub	Communications and Marketing	1 July, 2022	30 June, 2023	$25,000			

Objective 5.4 Respond efficiently and effectively to the evolving needs of the community

Strategy 5.4.1 Deliver efficient and effective Council services to the community

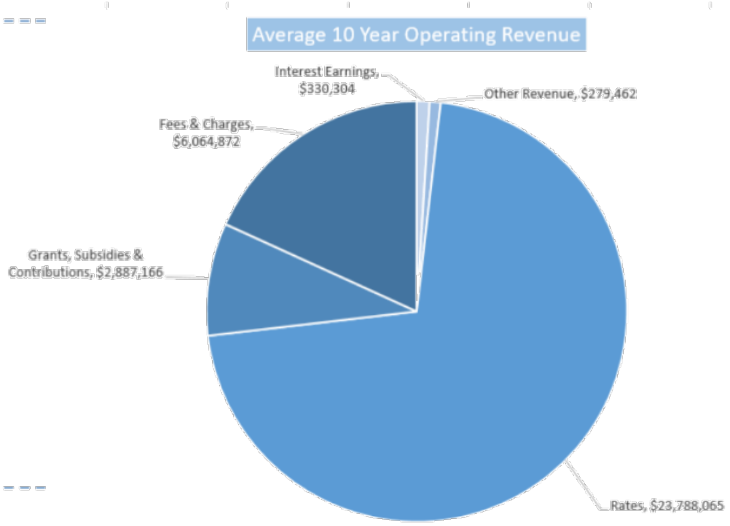
Project and Actions	Lead Department	Start Date	End Date	2022/23	2023/24	2024/25	2025/26
5.4.1.1 Review and implement the Information and Communications Technology Strategy	Information Services	1 July, 2022	30 June, 2026			x	
5.4.1.2 Implement a community portal to allow online interactions	Information Services	1 July, 2022	30 June, 2023	x			
5.4.1.3 Implement the OpenOffice mobility platform	Information Services	1 July, 2022	30 June, 2025		x	x	
5.4.1.4 Live streaming Council Chambers	Information Services	1 July, 2023	30 June, 2024		$35,000		

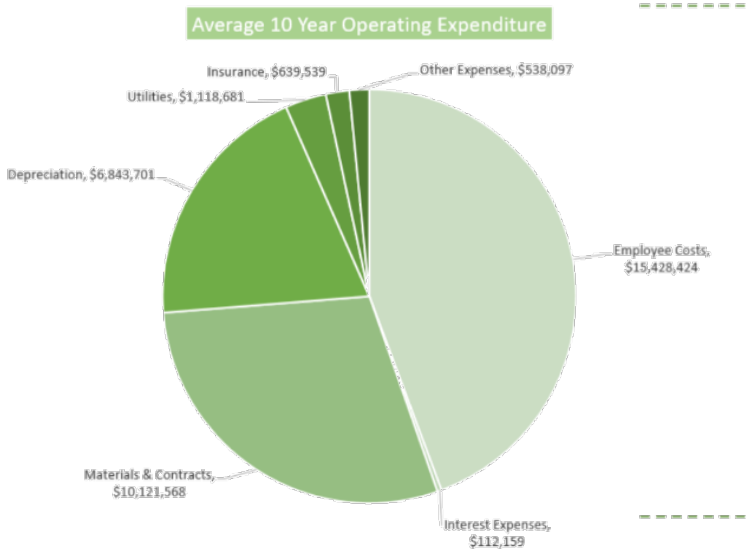
Strategy 5.4.2 Provide community-focused customer service and access to information

Project and Actions	Lead Department	Start Date	End Date	2022/23	2023/24	2024/25	2025/26
5.4.2.1 Regularly monitor customer service satisfaction	Customer Service	1 July, 2022	30 June, 2026	x	x	x	x

Income and Expenditure

Operating Revenue
10-Year Average





Operating Expenditure
10-Year Average



Resourcing the Corporate Business Plan

To achieve the community's long-term goals and objectives as expressed in the Murray 2031 Strategic Community Plan and the Corporate Business Plan, informing strategies have been developed to ensure the required workforce, infrastructure and financial strategies are in place.

Long-Term Financial Plan

The Long-Term Financial Plan is Council's 10-year financial planning document with an emphasis on long-term financial sustainability. Financial sustainability is one of the key issues facing local government due to several contributing factors including ageing infrastructure and constraints on revenue growth. This document tests community aspirations and goals against financial realities.

Included within the Long-Term Financial Plan are:

- Assumptions used to develop the Plan
- Projected income and expenditure, balance sheet and cash flow statements
- Methods of monitoring financial performance

Balancing expectations, future revenue uncertainty and expenditure forecasts are some of the most challenging aspects of the financial planning process.

As such, the longer the planning horizon, the more general the plan will be in the latter years. Every effort has been taken to present the most current estimates and project scopes in the Plan.

A primary goal of asset management is to provide the required level of service in the most cost effective manner through the creation, acquisition, maintenance, operation, rehabilitation and disposal of assets to provide for present and future generations.

Asset Management Planning

Council has developed an Infrastructure Asset Management Plan which incorporates all major asset classes. This is part of an overall framework that provides for the sustainable management of current and future assets, so that Council can continue to deliver services effectively to the community now and in the future. The objective of the Asset Management Plan is to:

- Present information about assets
- Provide evidence of responsible asset management and compliance with regulatoryrequirements
- Summarise information with regard to funding aimed at maintaining assets at therequired levels of service

Council utilises integrated decision making to ensure that built, social, economic and natural impacts of asset provision and maintenance are properly considered throughout the asset management life cycle.

Council's strategic financial planning will ensure that:

- Funding requirements are assessed
- Additional funds are identified where appropriate for the investment in new or upgradedassets



(L-R)

Director Infrastructure Services Alan Smith, Director Corporate Services Tracie Unsworth, Chief Executive Officer Dean Unsworth, Director Planning and Sustainability Rod Peake, Director Place, Community and Economic Development Leanne McGuirk

The Workforce and Diversity Plan provides a framework and strategy to address the human resourcing requirements for Council's Corporate Business Plan, and as such, has a four-year horizon.

Workforce and Diversity Plan

The Workforce and Diversity Plan provides a strategic framework for organisational workforce planning and management. It is essential to plan for a workforce that can deliver the Shire's services and priorities addressed in the Corporate Business Plan.

As the functions of local government continue to increase and expand, workforce capacity, capability and innovation are paramount. To ensure sustainable service delivery now and in the future, the Shire is committed to developing leaders and employees with the right skill sets for our diverse business. Professional development and career advancement opportunities, as well as maintaining a priority focus on workplace health and wellbeing and safety, all support attracting and retaining high quality staff.

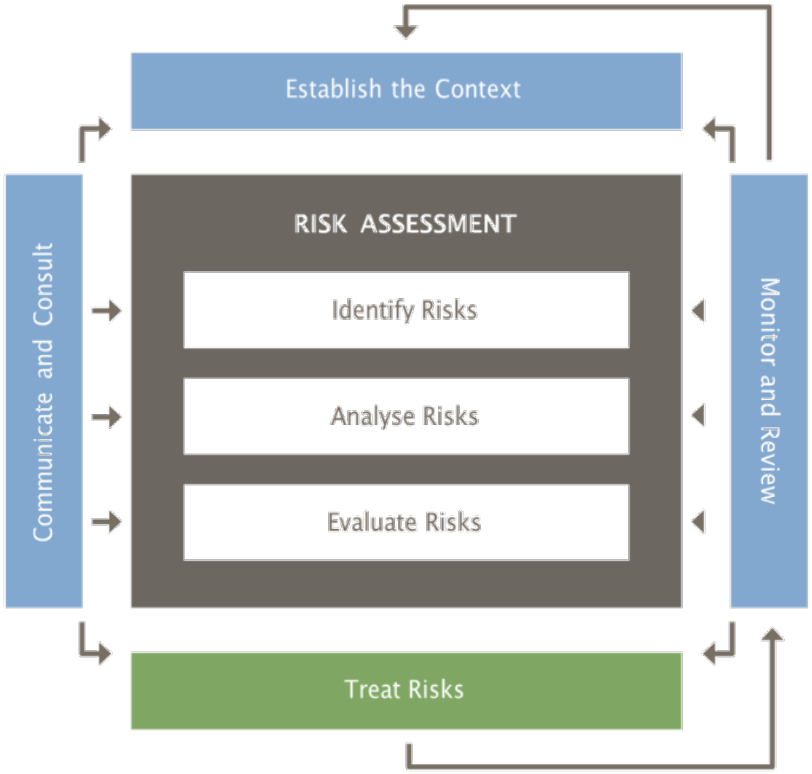
The Workforce and Diversity Plan addresses external requirements and expectations which can have an impact on services the Shire delivers. The main areas identified are economic changes, increased environmental and sustainability requirements, increased compliance requirements and legislative changes.

Risk Management

The Shire of Murray is committed to identifying, measuring and managing risks in order to capitalise on opportunities and achieve the objectives of Council's strategic plans.

To achieve this, the Shire has adopted a risk management framework aligned to ISO 31000:2018 Risk Management – Guidelines. The framework, which is comprised of a Risk Management Policy and Strategy, provides a coordinated and systematic process for managing risks, integrating risk management into everyday decision making and business planning.

A Crisis Management and Business Continuity Plan also compliment the framework, ensuring that the Shire can continue to provide essential services to stakeholders in the event of a crisis or major incident.



Photography

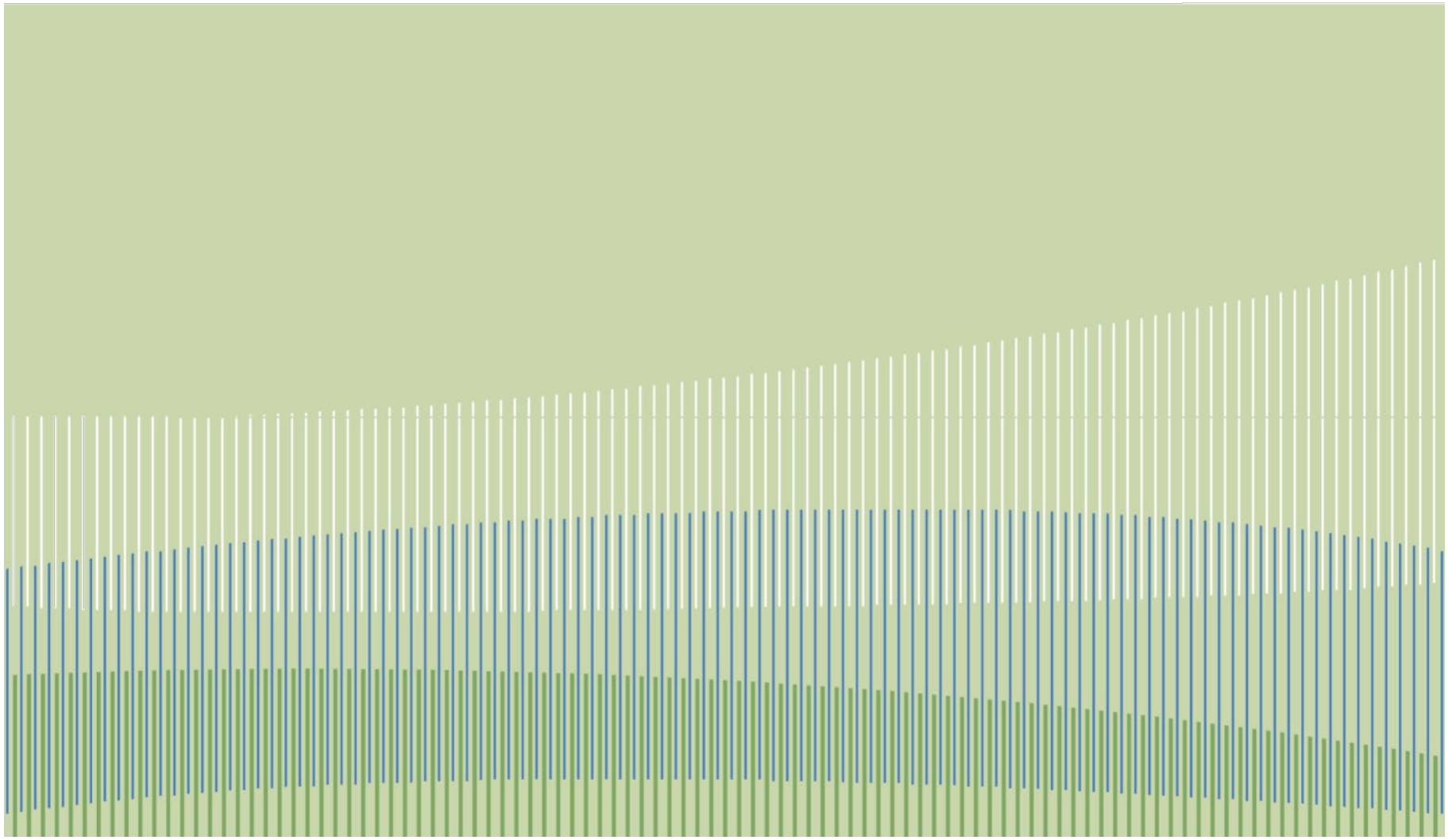
Chad Gerber: Front page and pages 1, 6, 22 and 28
Josh Cowling: Pages 4, 9, 30 and 32
Sarah Coote: Page 16



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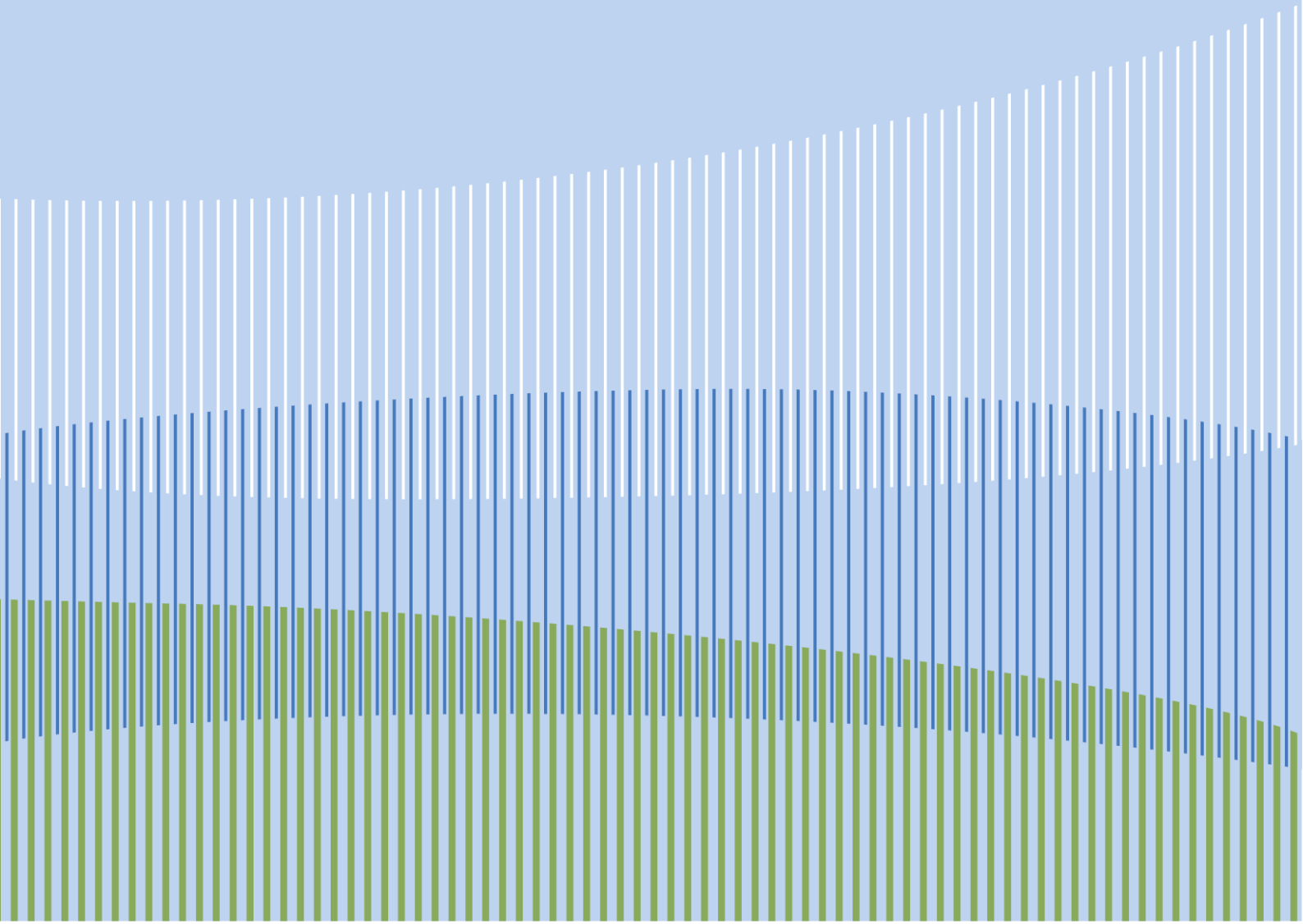
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Shire of Murray

Long Term Financial Plan

2022 / 2032



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Overview

The Shire of Murray Long Term Financial Plan (LTFP) is a planning tool that has been developed to map and ensure the financial sustainability of the Shire into the future. The LTFP is designed as a high-level summary document that outlines the future planning of Council's financial outcomes – particularly in relation to key components such as rate levels, service levels to the community, major infrastructure asset replacement/renewal, loan borrowings and cash reserves.

The Plan is a mechanism in determining financial projections for the period 2022/2023 to 2031/2032, and has been prepared based on a number of objectives and assumptions that are outlined throughout the document. Strategies, priorities, issues and risk are all dynamic influences in relation to any planning, and as such, the LTFP is reviewed and adjusted annually to reflect material changes. The Shire is challenged by growing community demands and expectations, and recognises the importance of growth, sustainability and livability. It is committed to effective governance and providing infrastructure and services that meet the needs of all user groups within the Local Government area.

The long term financial estimates are an integral part of Council's strategic planning process, informing the Corporate Business Plan which activates the Strategic Community Plan priorities. It indicates the long term financial sustainability and allows early identification of financial issues and their longer term impacts. This Plan addresses the operating and capital needs placed on the Shire over the next 10 years and is driven by the content of a range of strategic documents endorsed by the Council including:

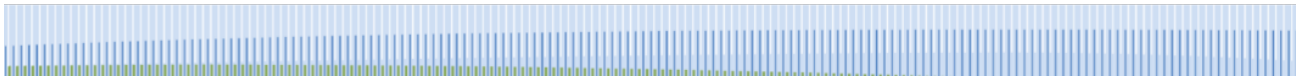
- Strategic Community Plan – Murray 2031
- Corporate Business Plan 2022-2026
- Infrastructure Asset Management Plan

Financial risks are a key focus of the Plan, in particular:

- Management and renewal of assets
- Management of current and future liabilities
- Decreasing income sources, including grant funding
- Demand for new infrastructure

The overall objectives of Council's LTFP are to:

- Achieve a balance between meeting the service needs of the community and remaining financially sustainable
- Ensure rates and fees are prudent and based on sound analysis that are both manageable and sustainable
- Ensure loan borrowings are able to be serviced
- Maintain a positive cash position
- Maintain a positive liquidity ratio
- Achieve and maintain an underlying operational surplus
- Progressively reduce the asset renewal gap



The LTFP is a dynamic document that will be regularly updated as part of Council's annual strategic planning and budget process, and as major changes occur. While the LTFP is a financial plan for the next 10 years, it has been developed with a current state of knowledge. There are several factors that could influence the Plan significantly, including rating income fluctuations, and the timing of population growth, which could impact Murray in the medium term.

Background

Purpose

The purpose of the Long Term Financial Plan is to present a financial analysis of all strategic objectives and goals set out in the integrated planning framework documents over a ten year period. It is an integral part of Council's strategic planning process and is aligned to other core planning documents, including the Strategic Community Plan and the Shire's Corporate Business Plan.

Information contained in other strategic plans including the Asset Management and Workforce Plans have informed the LTFP, which is the basis for the preparation of the Shire's annual budget. Financial and social indicators are inherent to predicting future values. These include; the consumer price index, interest rates, employment levels, population growth and demographic trends. The LTFP analyses financial trends over a ten year period on a range of assumptions and provides the Shire with information to assess resourcing requirements to achieve its strategic objectives and to assist in ensuring long term financial sustainability.

The Plan includes income, expenditure, cash flow projections, assets, liabilities and equity. Council refers to this model when considering financial decisions, for example new borrowings, long-term operational projections as well as capital expenditure forecasts. The LTFP is revised following formal budget reviews, and in conjunction with the annual Corporate Business Plan development process.

This Plan is an element within the broader Financial Management Framework that includes the:

- Annual Budget
- Operational Plans
- Financial Policies
- Community Infrastructure Plan

Shire Profile

At the centre of the Peel region and within an hour south of Perth, the Shire of Murray boasts thousands of square kilometres of natural beauty.

Bounded by the idyllic shores of Herron Point in the west, the adventure town of Dwellingup in the east and the equestrian playgrounds of North Dandalup and Coolup to the north and south respectively, the district offers an abundance of leisure opportunities as well as a diverse range of land use options.

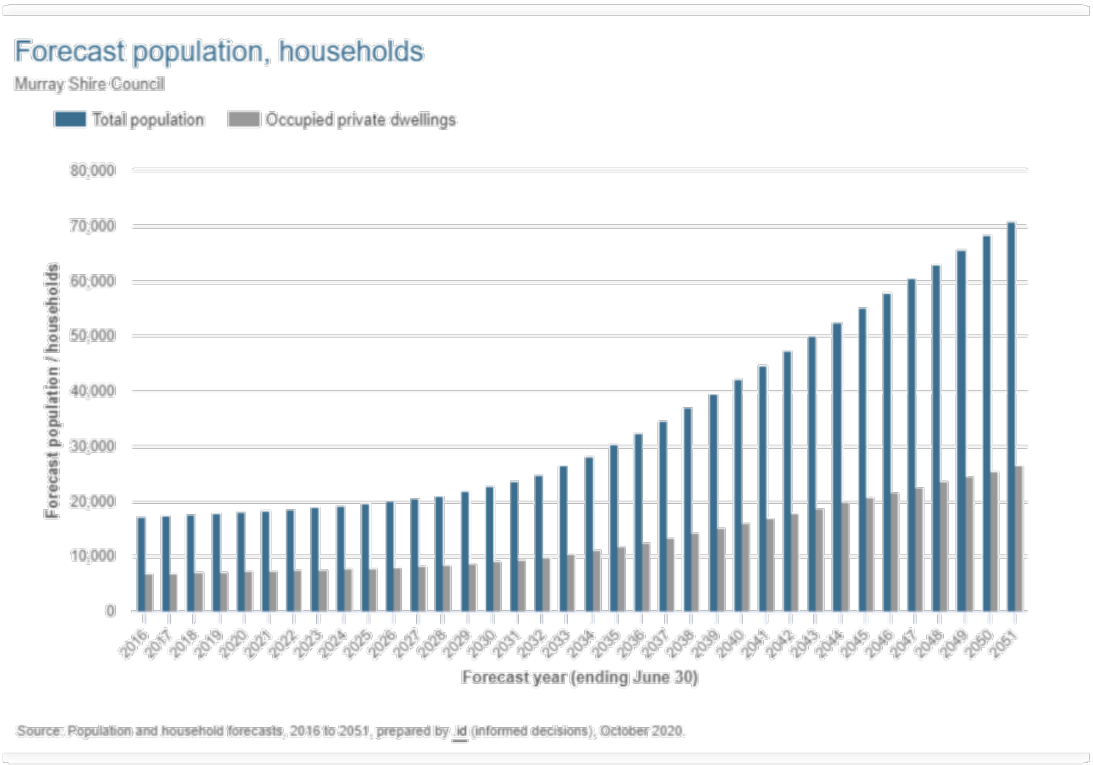
Murray is home to enticing residential estates ranging from urban hubs and canal living to rural residential, offering a relaxed country lifestyle with convenient transport links to the freeway and several large urban centres.

As a rapidly evolving shire servicing the diverse social and economic needs of a growing community, Murray is grounded by its history and rural charm which guides its development. Smart planning and a focus on broadening our shire's economic base are opening up significant opportunities for tourism, commercial investment, employment and education.

The long-term vision for Murray is to create a district distinctive by its creativity, liveliness, activity and vibrancy, attracting new investment, seizing opportunities to develop and expand its business sector and encouraging innovation and collaboration, while providing an enticing array of lifestyle attractions.

Population

This Plan has been developed on the following demographic trends and forecast of residential population and dwelling increases.



Integrated Planning Framework

Long term financial planning is a key element of the Integrated Planning and Reporting Framework. It enables the Shire to set priorities, based on the resourcing capabilities, for the delivery of short, medium and long term community objectives.

The following figure illustrates how the Long Term Financial Plan informs the Integrated Planning and Reporting Framework:



Elements of Integrated Planning and Reporting Framework

(Sourced from Department of Local Government and Communities)

Service Levels

Service level standards from the Strategic Community Plan relate primarily to the creation of a thriving economy, the protection of our environment and the enhancement of quality of life for all. The key focus areas are:





It is proposed that existing service levels will be maintained for all operational areas, and this concept has been incorporated into the formulation of this Plan. A key objective in the Long Term Financial Plan is the continuation of existing service levels in the longer term, while achieving annual operating surpluses to fund the provision and renewal of infrastructure.

Asset Management

The Shire has developed a strategic approach to asset management and prepared an Infrastructure Asset Management Plan (IAMP) based on the total life cycle of assets. The IAMP assists the Council in predicting infrastructure consumption and asset renewal needs, and identifies the cost required to renew or preserve assets. This renewal requirement will continue to be addressed in the Long Term Financial Plan and be reflected in future budgets.

Funding for the renewal of assets needs to be the subject of ongoing focus, to ensure sustainability in the longer term. The continued allocation of funding towards the renewal of assets and funding for maintenance and upgrades will result in a positive investment for the community in the future. Asset acquisitions and capital works projects are funded from rate revenue, specific cash reserves, and sales of existing land assets, government grants or external borrowings.

Long Term Financial Forecasts

Informing Strategies and Price Indicators

Informing Plans and Policies

To assist in the implementation and activation of the Shire's Strategic Community Plan this Financial Plan considers the Shire's current and future financial resource capacity. As previously stated, the Corporate Business Plan will assist in the realisation of the community's vision and aspirations in the medium term. It details the actions, services, operations and projects the Shire will deliver within a 4 year period, the resources available and associated costs. Other critical informing strategies associated with this plan are the Infrastructure Asset Management Plan and Workforce and Diversity Plan. Further informing plans include:

- Heritage Strategy
- Pinjarra Growth Strategy
- Pinjarra Revitalisation Plan
- Trails Master Plan
- Asbestos Management Plan
- South Yunderup Recreation Precinct Plan
- Sir Ross McLarty Complex Sport and Recreation Facilities Master Plan
- Edenvale Heritage Precinct Conservation Plan
- Edenvale Heritage Precinct Interpretation and Management Plan
- Tourism Strategy
- Community Infrastructure Plan
- Youth Strategy
- Community Safety and Crime Prevention Plan
- Disability Access, Inclusion & Aged Friendly Plan
- Public Open Space Strategy

Financial Strategies and Principles

The following assumptions have been applied in formulating the financial strategies underpinning the Long Term Financial Plan. These include:

- Continuous improvement in the financial capacity and sustainability of the Shire through:
  - Strengthening results to ensure sustainability
  - Prudent use of debt
  - Accumulation of funds to meet the cash flow demands for asset renewal
- The maintenance of a fair and equitable rating structure
- Maintaining or improving service level standards
- Maintaining/Increasing funding for asset maintenance and renewal
- Draft Developer Contribution Plans
- Development of infrastructure and specified area rates

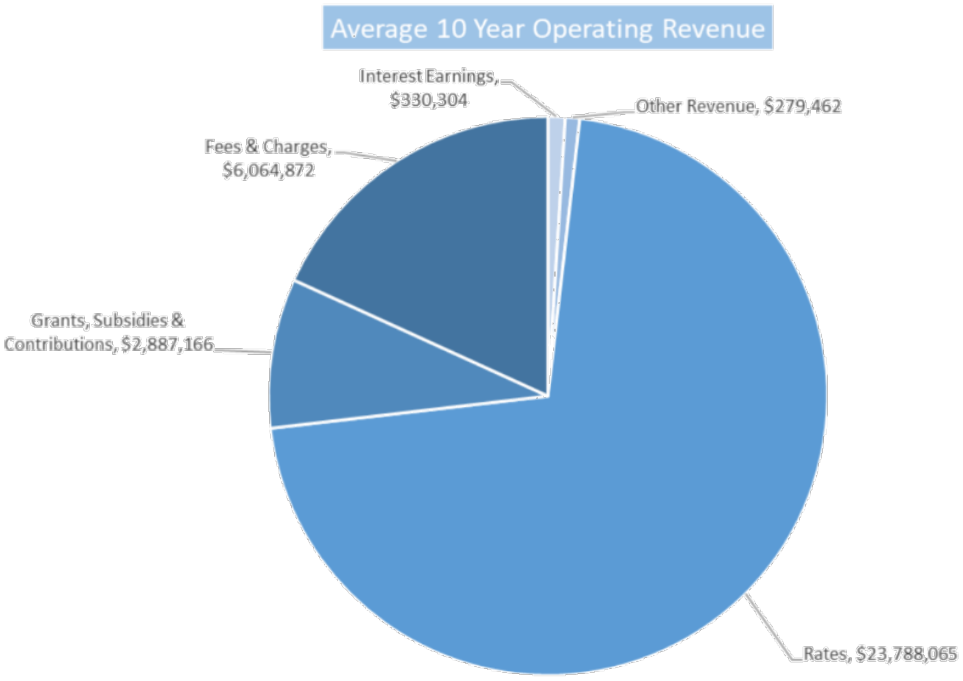
Price and growth drivers

Operating Income	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
Rates - General Rates	4.50%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Rates - Minimum Rates	4.50%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Rates - Specified Area Rates	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Fees & Charges - Statutory & Regulatory	0.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%
Fees & Charges - Other	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Interest Earnings	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Other Revenues	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%

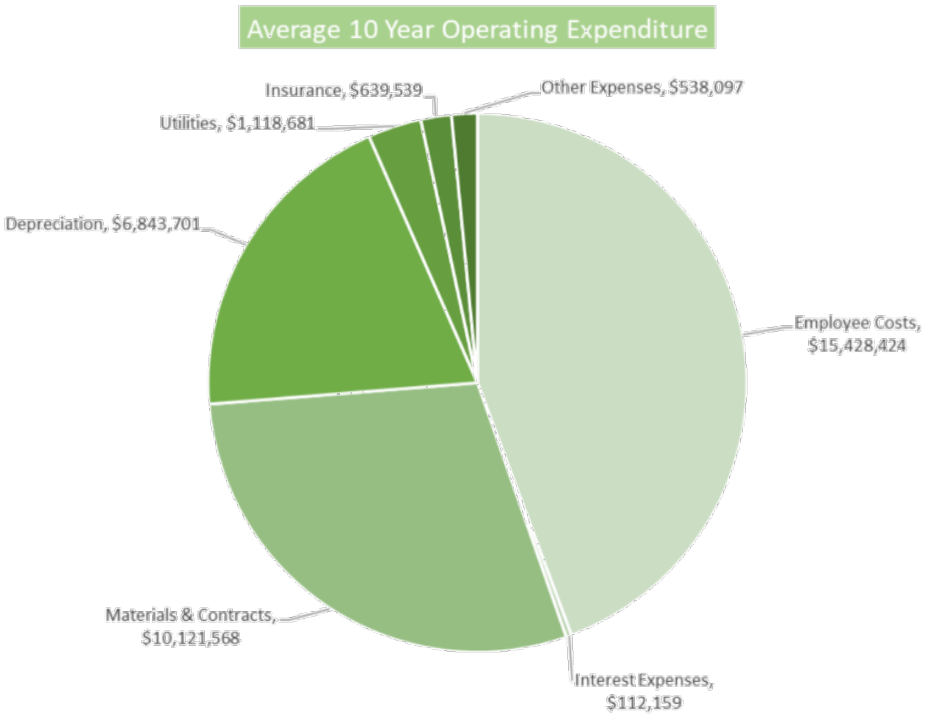
Operating Expenditure	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
Salaries & Wages	3.00%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Superannuation	3.50%	3.00%	3.00%	3.00%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Employee Costs - Other	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Materials & Contracts	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Utilities	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Insurance	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%

Source and Application of Funds

The following graph shows the 10 year average of the source of operating revenue.



The application of funds to operating expenditure averaged over the 10 years is shown in the graph below.



Rates

The Plan has applied an increase of 4.5% in 2022/23 in response to the rise in cost of materials and services. Rating increases have been capped at very low levels in previous years through the pursuit of operational efficiencies and in light of the identified need to minimise the impact of rates increases on the community. Increases in rates are required to provide for the substantial future growth of the Shire, allowing the provision of services and infrastructure to be sufficient for community needs. A baseline increase of 3% has been applied from 2023/24 onwards but these rating increases will be reviewed on an annual basis to consider the various economic drivers.

Fees and Charges

An increase of 2% has been applied to Fees and Charges throughout the life of the Plan. Increases to the level of fees and charges income are based on the cost of providing the service, CPI Perth indicators, statutory increases and projected increases in population. Discretionary fees and charges are projected to be increased to match estimated additional costs in service delivery.

State controlled fees such as the application fees for building licenses and planning and development approvals, are limited by regulations, preventing full cost recovery of these services. These fees and charges are not estimated to increase for the first year of the Plan and then 1% thereafter.

Grants and Contributions

The Shire relies heavily on grants and contributions to fund operations and capital expenditure. It is difficult to predict increases to funding levels and a 1% annual increase is considered a reasonable estimate over the ten year period.

In accordance with the financial sustainability strategy to maximise funding opportunities, the Shire will continue to pursue grant funding for strategic capital works from the State and Federal Government, as well as other funding bodies, as opportunities become available.

Interest Earnings

Forecast on Councils investment portfolio are based on the Western Australian Treasury Corporation indicative rates, and are in line with the Council's Investment Policy and Strategy.



Expenditures

Employee costs

Estimates for employee costs are based on requirements outlined in the Workforce and Diversity Plan and estimates associated with growth drivers. The current Enterprise Bargaining Agreement has been extended to cover 2022/2023, resulting in a 3% wage increase. A new Enterprise Bargaining Agreement will be negotiated in the course of the 2022/2023 year and come into effect in 2023/2024, where it is anticipated that the annual increase will return to a flat rate of 2.5% for the remaining years of this Plan.

The Shire will continue to pursue efficiencies through technology and refined work practices. Where staffing increases are needed, a conservative provision has been provided within the LTFP.

Material and Contracts

Materials and contracts represent a significant portion of the expenditure and have been capped at 2% for the life of the Plan.

Utilities (gas electricity water)

Increases in utility costs for the life of the Plan have been set at 3% per annum.

Insurance

Insurance expenditure increases have been based on historical movement, together with information provided by the Shire's insurance provider. World events have resulted in a larger than expected increase in insurance premiums for the 2022/2023 financial year. An indexation rate of 5% is considered a reasonable estimate to forecast insurance expenses for the remainder of the ten year period.

Depreciation

All fixed assets including buildings but excluding freehold land, are depreciated on a straight-line basis over the individual asset's useful life from the time the asset is held ready for use using rates based on 2021/22 depreciation rates. All classes of assets have been revalued to reflect the application of fair value as per Regulation 17A of the Local Government (Financial Management) Regulations 1996.

Interest Expense

Forecast borrowing (interest) costs are based on the forecast 10 year Western Australian Treasury Corporation Indicative Rates.

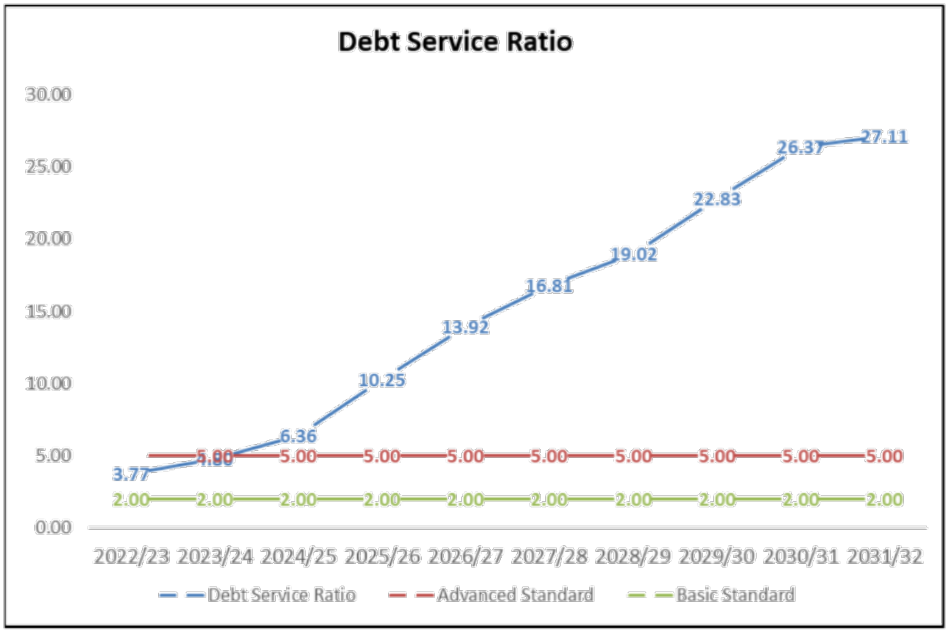
Debt Management

The use of long-term borrowings is strongly influenced by the competing needs of building new community assets, upgrading infrastructure assets, investment decisions and funding growth projects where insufficient funds are accumulated to meet the capital outlays. The Shire has low levels of debt and has the capacity to use debt funding in future for large non-recurrent capital works projects that will deliver benefit to future generations.

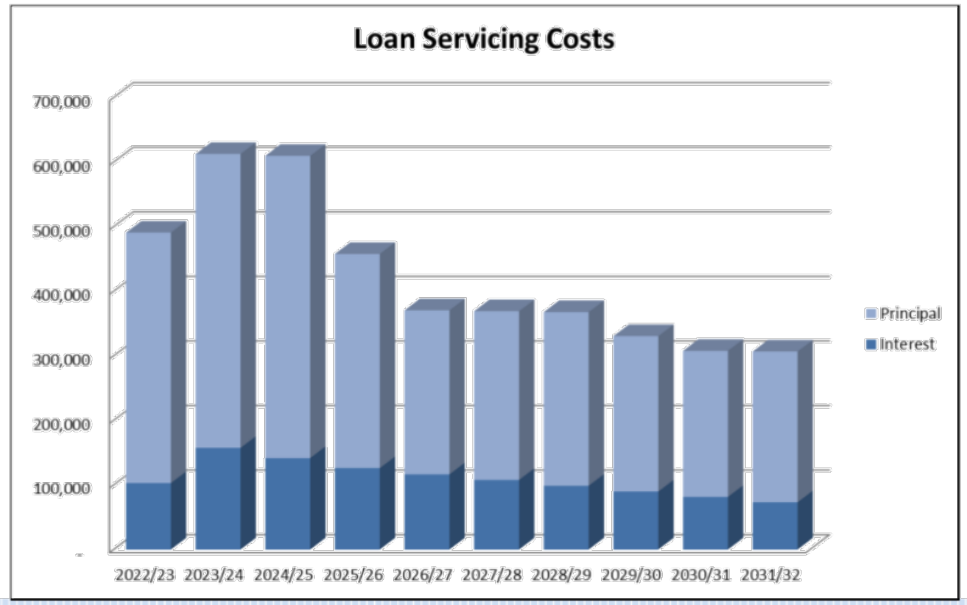
Only one new loan is proposed over the life of the Plan.

	Proposed Year	Amount ($)	Term (Years)
Exchange Hotel Redevelopment	**2022/23**	**$1,700,000**	**20**

The level of debt ratio over the ten years of the Plan continues to be well within industry benchmarks.



The projected loan servicing costs over the 10 years are outlined in the graph below.



Cash Reserves

Cash Reserves are maintained by the Shire to assist with future funding of projects. Reserves fall into two categories; externally imposed or internally imposed. Externally imposed reserves are guided by either legislation or binding third party agreements. Internally imposed reserves are utilised to ease the impact of future capital expenditures, renewal or upgrades, in any one year.

The reserves proposed as a part of this Plan include:

Internally Imposed Reserves	Purpose
Asset Enhancement Reserve	Provision for the construction, acquisition, upgrade or maintenance of property, plant & equipment, excluding heavy plant and light vehicles.
Building Renewal Reserve	Provision for the renewal of building assets.
Herron Point Reserve	To receive excess revenue proceeds from the Herron Point Camping Grounds to assist in the future upgrade and development of the area.
Leave Entitlement Reserve	To fund annual and long service leave/termination entitlements.
Murray Leisure Centre Capital Reserve	Provision for the renewal of capital items at the Murray Aquatic & Leisure Centre.
Parks & Recreation Reserve	Provision for the construction, upgrade or renewal of infrastructure assets associated with parks, recreation, waterways and streetscapes.
Plant & Vehicle Reserve	Provision for the replacement or purchase of heavy plant and light vehicles.
Road, Drainage & Pathway Reserve	Provision for the construction, upgrade or renewal of infrastructure assets.
Waste Management Reserve	To provide for current and future waste management services for the Shire of Murray.
Workers Compensation Reserve	To provide contingency funds for the annual workers compensation insurance premium under the performance based contributions scheme.

Externally Imposed Reserves	Purpose
Austin Lakes Asset Replcement Reserve	To receive developer's contributions to assist in the repair, maintenance and replacement of major infrastructure associated with the lake development at Austin Lakes Estate and to assist in maintaining lake
Austin Lakes Phase 2 Maintenance Reserve	To receive specified area rates for the purpose of maintaining the lake and public open space in Austin Lakes Phase 2.
Entrance Channel Reserve	To receive specified area rates for the purpose of dredging the entrance channel to Yunderup Estate and Murray Waters.
General Developers Reserve	To receive developer's contributions to assist in the construction or upgrade of infrastructure associated with new land developments.
Heritage Rail Precinct Reserve	Provision for the upgrade and maintenance of the rail heritage building and surrounding precinct.
Murray Lakes General Canal Maintenance Reserve	To receive specified area rates to be used in maintaining the canal waterway and associated infrastructure.
Peel Mosquito Management Reserve	To provide contingency funds for the Peel Mosquito Management Group as per the CLAG memorandum of understanding.
Unspent Grants Reserve	For the placement of grants and contributions that is unlikely to be expended in the current financial year.
Willow Gardens General Canal Maintenance Reserve	To receive specified area rates to be used in maintaining the canal waterway and associated infrastructure.
Yunderup Canal General Maintenance Reserve	To receive specified area rates to be used in maintaining the canal waterway and associated infrastructure.

Reserve accounts are used to support the construction, operation and/or development of community assets and services. As the growth in the operating revenue base provides increases in net revenue, the reserves are utilised to accumulate funds for major capital refurbishment and replacement.

The plant and vehicle reserve is utilised to fund the purchase and replacement of plant and equipment according to the economic life of each asset. A residual amount is retained in this reserve to assist should there be a catastrophic failure of a major piece of heavy plant.

In future years the asset enhancement reserve will become a major supplier of funds for new facilities and infrastructure.

Reserves for the Yunderup canal maintenance, Willow Gardens maintenance, Murray Lakes maintenance, the Yunderup Entrance Channel and Austin Lakes Phase 2 maintenance are all established under the legislation to account for specified area rates.

The cumulative balance of all Shire Reserve Funds over the 10 years of this Plan is shown below.



A Reserve Strategy has been developed to guide the use and amount of the funds held in reserve. This Strategy will be enacted at the October budget review each year subject to Council approval. The transfer of funds to various reserve funds will be dependent on the final end of year position.

Financial Planning Risks

The Shire of Murray has ensured that effective risk management practices across Council are aligned within a common framework. Councils Risk Management Strategy positions risk management as a critical driver of process, and is supported by values that are practiced by all staff. The risk management framework is aligned with the International Standard for Risk Management, ISO 31000:2018.

The reviewed Risk Management Strategy continues to provide an overview of the framework, arrangements and responsibilities for risk management within the Council. It provides the mechanism to integrate all of the previously developed tools and provide a strategy that is of relevance to Elected Members with responsibility for overseeing the Council's risk management arrangements, and members of the officer body charged with coordinating and facilitating development of the Council's risk management arrangements.

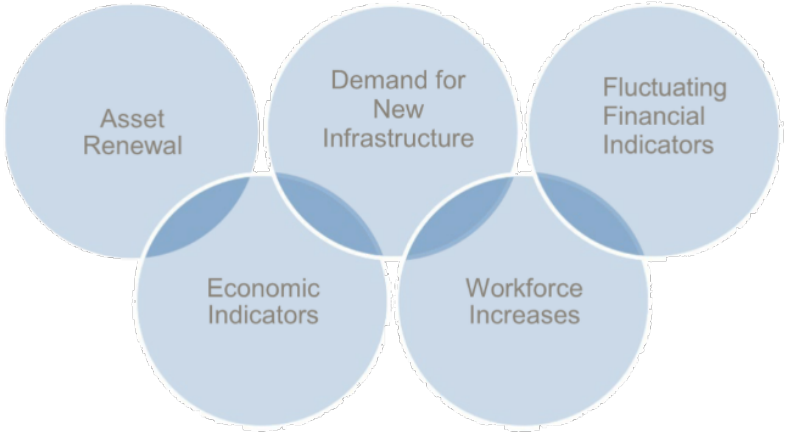
The Shire of Murray's reviewed Risk Management Strategy also continues to set the risk management direction for all service areas operating within Council. It provides a holistic, strategic and comprehensive approach to risk management that integrates the risk management activities across the Council and further positions risk management as a critical driver of our internal processes.

The Level of Risk, or Risk Rating, is calculated by cross referencing the Consequence and Likelihood ratings. For any risk, there may be a number of different likelihood/consequence scenarios across the different risk categories and – within each category – ranging from "likely but not serious" to "less likely but more serious". It is important to rate the realistic worst-case scenario, which is the worst-case level of risk considering both consequences and likelihood. Where there are multiple ratings for a risk, the highest combination of Consequence/Likelihood is taken as the final rating.

Likelihood		Consequence: Insignificant 1	Minor 2	Moderate 3	Major 4	Catastrophic 5
Almost Certain	5	M(5)	H(10)	H(15)	E(20)	E(25)
Likely	4	M(4)	M(8)	H(12)	H(16)	E(20)
Possible	3	L(3)	M(6)	M(9)	H(12)	H(15)
Unlikely	2	L(2)	L(4)	M(6)	M(8)	H(10)
Rare	1	L(1)	L(2)	L(3)	M(4)	M(5)

L	Low	M	Moderate	H	High	E	Extreme

The key risks relating to the Long Term Financial Plan include:



Implementation and Review of the Long Term Financial Plan

Council has considered the content of the Long Term Financial Plan when preparing the Annual Budget for 2022/23. In subsequent years adopted budgets will continue to be closely aligned with the proposals in the Long Term Financial Plan and assumptions underpinning this.

A review of the Long Term Financial Plan will occur each year prior to budgets being prepared to account for performance information and changing circumstances.

The Long Term Financial Plan provides a sound framework that will allow the Council to set priorities within its resourcing capabilities to sustainably deliver the assets and services required by the community.

Summary of Financial Plan

The Plan will be continuously reviewed to reflect the prevailing economic conditions and changing community needs placed on the Shire. In compiling the Plan, consideration has been given to the economic drivers that will influence the future cost of providing facilities and services. The values disclosed in the Plan therefore represent estimated future prices and costs.

One of the key challenges for the Shire is to ensure it achieves ongoing financial sustainability in order to provide appropriate services and infrastructure for the community into the future. The long term financial estimates are an integral part of Council's strategic planning process and represent a ten year rolling plan that informs the Corporate Business Plan to activate Strategic Community Plan priorities. It indicates the Shire's long term financial sustainability, allows early identification of financial issues and their longer term impacts. This plan addresses the operating and capital needs placed on the Shire over the next 10 years. It also shows the linkages between specific plans and strategies, and enhances the transparency and accountability of the Shire to the community.

Financial Statements

Statement of Comprehensive Income – by program

	Projected Years									
	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
	$	$	$	$	$	$	$	$	$	$
Revenue										
Governance	6,486	23,880	24,106	24,334	24,565	24,797	25,033	25,270	25,510	25,752
General Purpose Funding	19,990,125	22,499,664	23,543,103	24,633,266	25,826,276	27,132,086	28,521,576	29,822,874	30,662,705	31,527,216
Law, Order, Public Safety	544,719	525,199	528,587	532,046	535,577	539,183	542,864	546,622	547,932	549,259
Health	80,234	82,222	84,258	86,346	88,486	90,679	92,928	95,232	95,232	95,232
Education & Welfare	1,654	1,662	1,670	1,679	1,687	1,696	1,704	1,713	1,722	1,731
Housing	28,863	29,158	29,460	29,767	30,080	30,399	30,725	31,056	31,395	31,740
Community Amenities	3,661,894	3,626,353	3,629,896	3,633,527	3,637,248	3,641,060	3,644,965	3,648,967	3,649,190	3,649,417
Recreation & Culture	1,207,584	1,227,412	1,250,175	1,273,386	1,297,213	1,321,648	1,346,561	1,371,960	1,397,856	1,424,257
Transport	337,523	337,596	337,670	337,746	337,823	337,902	337,982	338,064	338,148	338,233
Economic Services	384,839	391,932	399,178	406,581	414,144	421,872	429,766	437,832	442,690	447,642
Other Property & Services	2,567,555	507,661	518,626	529,890	541,464	553,355	565,573	578,127	580,570	583,054
Total Revenue	**28,811,476**	**29,252,737**	**30,346,729**	**31,488,568**	**32,734,563**	**34,094,677**	**35,539,677**	**36,897,720**	**37,772,949**	**38,673,534**
Expenses (excluding Finance Costs)										
Governance	2,170,463	2,201,718	2,156,911	2,186,270	2,191,829	2,179,594	2,187,573	2,220,272	2,204,199	2,212,862
General Purpose Funding	471,661	723,095	474,557	476,049	777,571	479,123	480,707	782,321	483,969	485,649
Law, Order, Public Safety	1,652,606	1,637,131	1,644,671	1,652,392	1,660,235	1,668,266	1,676,487	1,684,905	1,693,523	1,702,348
Health	712,857	698,148	676,444	676,747	677,056	677,371	677,692	678,021	678,356	678,698
Education & Welfare	178,514	178,927	179,349	179,781	180,222	181,473	181,934	182,406	182,889	183,383
Housing	71,354	41,903	42,468	43,050	43,648	44,264	44,898	45,551	46,223	46,914
Community Amenities	6,072,279	5,788,580	5,797,536	5,806,699	5,816,072	5,825,661	5,835,471	5,845,509	5,855,778	5,866,285
Recreation & Culture	9,335,995	9,446,685	9,564,306	9,682,185	9,795,697	9,933,285	10,062,619	10,201,214	10,344,271	10,491,004
Transport	8,547,823	8,775,295	8,791,732	8,867,964	8,947,142	9,092,128	9,111,379	9,196,541	9,283,806	9,442,162
Economic Services	2,118,936	2,094,644	2,232,499	2,129,076	2,146,818	2,164,994	2,314,427	2,202,699	2,222,250	2,242,285
Other Property & Services	2,378,532	1,202,136	1,501,733	1,796,645	2,098,182	2,407,339	2,725,858	3,052,519	3,386,627	3,729,295
Total Expenses (excluding Finance Costs)	**33,711,021**	**32,788,262**	**33,062,207**	**33,496,857**	**34,334,472**	**34,653,499**	**35,299,045**	**36,091,958**	**36,381,890**	**37,080,884**
Finance Costs										
Housing	23,876	22,621	21,301	19,942	18,533	17,081	15,559	13,991	12,367	10,685
Recreation & Culture	37,436	27,790	18,022	9,145	6,534	5,087	3,610	2,380	2,016	1,977
Transport	201	95	7	-	-	-	-	-	-	-
Economic Services	45,369	109,917	104,609	99,154	93,523	87,730	81,710	75,514	69,116	62,519
Other Property & Services	1,027	705	379	57	6	-	-	-	-	-
Total Finance Costs	**107,909**	**161,128**	**144,318**	**128,298**	**118,596**	**109,898**	**100,879**	**91,885**	**83,499**	**75,181**
	(5,007,453)	**(3,696,653)**	**(2,859,796)**	**(2,136,586)**	**(1,718,505)**	**(668,719)**	**139,753**	**713,877**	**1,307,559**	**1,517,469**
Non-operating Grants, Subsidies & Contributions	8,803,558	2,447,338	954,947	1,211,195	1,931,648	936,249	949,247	962,571	970,779	970,779
Net gains from the disposal of assets	44,734	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	(147,995)	-	-	-	-	-	-	-	-	-
	8,700,297	**2,447,338**	**954,947**	**1,211,195**	**1,931,648**	**936,249**	**949,247**	**962,571**	**970,779**	**970,779**
Total Comprehensive Income for the Year	**3,692,844**	**(1,249,315)**	**(1,904,849)**	**(925,391)**	**213,143**	**267,530**	**1,089,000**	**1,676,448**	**2,278,338**	**2,488,248**

Statement of Comprehensive Income – by nature or type

	Projected Years									
	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
	$	$	$	$	$	$	$	$	$	$
Revenue										
Rates	19,058,504	20,019,552	21,038,381	22,103,634	23,271,430	24,551,719	25,915,374	27,190,522	28,003,880	28,841,595
Fees & Charges	7,715,216	5,690,609	5,737,622	5,785,715	5,834,913	5,885,242	5,936,730	5,989,403	6,020,682	6,052,586
Interest Earnings	301,656	307,689	313,842	320,119	326,522	333,052	339,713	346,507	353,438	360,506
Other Revenues	256,825	275,430	276,878	278,341	279,978	281,773	283,585	285,416	287,265	289,133
Operating Grants, Subsidies & Contributions	1,479,276	2,959,458	2,980,006	3,000,760	3,021,721	3,042,892	3,064,274	3,085,871	3,107,683	3,129,714
Total Revenue	**28,811,476**	**29,252,737**	**30,346,729**	**31,488,568**	**32,734,563**	**34,094,677**	**35,539,677**	**36,897,720**	**37,772,949**	**38,673,534**
Expenses										
Employee Costs	13,715,928	14,097,324	14,460,185	14,832,297	15,206,145	15,589,298	15,981,988	16,384,453	16,796,936	17,219,687
Interest Expenses	107,909	161,128	144,318	128,298	118,596	109,898	100,879	91,885	83,499	75,181
Materials & Contracts	11,051,770	9,716,861	9,594,685	9,628,874	10,051,152	9,925,616	10,114,057	10,437,588	10,245,526	10,449,546
Depreciation & Amortisation	6,875,768	6,875,910	6,875,769	6,846,594	6,828,351	6,826,929	6,826,921	6,826,921	6,826,921	6,826,929
Utilities	978,985	1,007,614	1,037,101	1,067,473	1,098,757	1,130,978	1,164,167	1,198,351	1,233,561	1,269,827
Insurance	523,888	546,319	569,872	594,603	620,569	647,835	676,463	706,523	738,086	771,227
Other Expenses	564,682	544,233	524,595	527,016	529,498	532,842	535,449	538,122	540,861	543,669
Total Expenses	**33,818,930**	**32,949,390**	**33,206,526**	**33,625,155**	**34,453,068**	**34,763,396**	**35,399,924**	**36,183,843**	**36,465,389**	**37,156,066**
	(5,007,453)	**(3,696,653)**	**(2,859,796)**	**(2,136,586)**	**(1,718,505)**	**(668,719)**	**139,753**	**713,877**	**1,307,559**	**1,517,469**
Non-operating Grants, Subsidies & Contributions	8,803,558	2,447,338	954,947	1,211,195	1,931,648	936,249	949,247	962,571	970,779	970,779
Net gains from the disposal of assets	44,734	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	(147,995)	-	-	-	-	-	-	-	-	-
	8,700,297	**2,447,338**	**954,947**	**1,211,195**	**1,931,648**	**936,249**	**949,247**	**962,571**	**970,779**	**970,779**
Total Comprehensive Income for the Year	**3,692,844**	**(1,249,315)**	**(1,904,849)**	**(925,391)**	**213,143**	**267,530**	**1,089,000**	**1,676,448**	**2,278,338**	**2,488,248**

Statement of Financial Activity (Rate Setting Statement)

					Projected Years					
	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
	$	$	$	$	$	$	$	$	$	$
Revenue (excluding Rates)										
Fees & Charges	7,715,216	5,690,609	5,737,622	5,785,715	5,834,913	5,885,242	5,936,730	5,989,403	6,020,682	6,052,586
Specified Area Rates	193,059	196,920	200,859	204,876	208,973	213,153	217,416	221,764	226,199	230,723
Interest Earnings	301,656	307,689	313,842	320,119	326,522	333,052	339,713	346,507	353,438	360,506
Other Revenues	256,825	275,430	276,878	278,341	279,978	281,773	283,585	285,416	287,265	289,133
Operating Grants, Subsidies & Contributions	1,479,276	2,959,458	2,980,006	3,000,760	3,021,721	3,042,892	3,064,274	3,085,871	3,107,683	3,129,714
Non-operating Grants, Subsidies & Contributions	8,803,558	2,447,338	954,947	1,211,195	1,931,648	936,249	949,247	962,571	970,779	970,779
Net gains from the disposal of assets	44,734	-	-	-	-	-	-	-	-	-
Total Revenue (excluding Rates)	**18,794,323**	**11,877,443**	**10,464,154**	**10,801,005**	**11,603,754**	**10,692,360**	**10,790,966**	**10,891,533**	**10,966,047**	**11,033,442**
Expenses										
Employee Costs	(13,715,928)	(14,097,324)	(14,460,185)	(14,832,297)	(15,206,145)	(15,589,298)	(15,981,988)	(16,384,453)	(16,796,936)	(17,219,687)
Interest Expenses	(107,909)	(161,128)	(144,318)	(128,298)	(118,596)	(109,898)	(100,879)	(91,885)	(83,499)	(75,181)
Materials & Contracts	(11,051,770)	(9,716,861)	(9,594,685)	(9,628,874)	(10,051,152)	(9,925,616)	(10,114,057)	(10,437,588)	(10,245,526)	(10,449,546)
Depreciation & Amortisation	(6,875,768)	(6,875,910)	(6,875,769)	(6,846,594)	(6,828,351)	(6,826,929)	(6,826,921)	(6,826,921)	(6,826,921)	(6,826,929)
Utilities	(978,985)	(1,007,614)	(1,037,101)	(1,067,473)	(1,098,757)	(1,130,978)	(1,164,167)	(1,198,351)	(1,233,561)	(1,269,827)
Insurance	(523,888)	(546,319)	(569,872)	(594,603)	(620,569)	(647,835)	(676,463)	(706,523)	(738,086)	(771,227)
Other Expenses	(564,682)	(544,233)	(524,595)	(527,016)	(529,498)	(532,842)	(535,449)	(538,122)	(540,861)	(543,669)
Net Losses from the Disposal of Assets	(147,995)	-	-	-	-	-	-	-	-	-
Total Expenses	**(33,966,925)**	**(32,949,390)**	**(33,206,526)**	**(33,625,155)**	**(34,453,068)**	**(34,763,396)**	**(35,399,924)**	**(36,183,843)**	**(36,465,389)**	**(37,156,066)**
Net Result for the Year excluding Rates	**(15,172,601)**	**(21,071,947)**	**(22,742,372)**	**(22,824,150)**	**(22,849,314)**	**(24,071,036)**	**(24,608,958)**	**(25,292,310)**	**(25,499,343)**	**(26,122,624)**
Adjustments for Cash Budget Requirements - Non-cash Expenditure and Revenue										
Profit/(Loss) on Disposal of Assets	103,261	-	-	-	-	-	-	-	-	-
Employee Leave Entitlement Accruals	173,796	178,141	182,594	187,159	191,838	196,634	201,550	206,589	211,754	217,047
Depreciation and Amortisation on Assets	6,875,768	6,875,910	6,875,769	6,846,594	6,828,351	6,826,929	6,826,921	6,826,921	6,826,921	6,826,929
Subtotal	**(8,019,776)**	**(14,017,896)**	**(15,684,008)**	**(15,790,397)**	**(15,829,125)**	**(17,047,473)**	**(17,580,487)**	**(18,258,800)**	**(18,460,668)**	**(19,078,648)**
Capital Expenditure and Revenue										
Purchase Land and Buildings	(8,158,907)	(2,145,006)	(83,809)	(321,805)	(469,146)	(195,864)	(287,445)	(1,231,117)	(20,349,464)	(204,594)
Purchase Plant and Equipment	(826,160)	(1,248,395)	(1,282,410)	(1,657,605)	(1,421,525)	(1,058,930)	(1,186,790)	(1,786,940)	(1,330,335)	(1,520,802)
Purchase Furniture and Equipment	(79,653)	(97,556)	(208,788)	(60,844)	(59,656)	(46,489)	(228,929)	(124,231)	(301,616)	(231,375)
Purchase Infrastructure Assets - Roads	(5,119,437)	(2,716,434)	(2,061,385)	(2,122,326)	(3,468,979)	(2,096,659)	(2,102,577)	(2,125,793)	(2,347,561)	(2,291,047)
Purchase Infrastructure Assets - Parks	(315,650)	(202,218)	(160,469)	(553,947)	(314,011)	(366,423)	(468,188)	(649,018)	(581,755)	(402,190)
Purchase Infrastructure Assets - Other	(738,835)	(1,145,338)	(916,648)	(1,350,274)	(900,669)	(1,972,510)	(1,314,454)	(1,182,631)	(2,484,923)	(1,278,233)
Purchase Intangible Assets	(25,000)	-	-	-	-	-	-	-	-	-
Proceeds Disposal of Assets	226,280	323,195	462,750	558,275	426,950	285,610	300,845	559,600	20,411,863	457,441
Repayment of Debentures	(387,856)	(455,056)	(468,003)	(331,658)	(253,978)	(261,323)	(268,902)	(240,613)	(226,233)	(233,454)
Repayment of Lease Liabilities	(78,704)	(79,993)	(41,529)	(12,107)	(3,016)	(1,621)	(1,690)	(1,761)	(1,834)	(1,908)
Proceeds from New Debentures	1,700,000	-	-	-	-	-	-	-	-	-
Self Supporting Loan Principal	23,876	23,999	24,123	24,248	-	-	-	-	-	-
Transfers to Reserves	(4,947,174)	(3,188,765)	(4,336,372)	(4,213,267)	(4,287,068)	(4,905,069)	(5,821,743)	(6,064,399)	(6,322,202)	(7,309,914)
Transfers from Reserves	4,313,740	4,067,708	3,914,854	4,038,000	3,959,635	3,678,166	3,946,576	4,298,382	4,073,635	3,812,507
	(22,433,256)	**(20,881,755)**	**(20,841,694)**	**(21,793,707)**	**(22,620,587)**	**(23,988,584)**	**(25,013,784)**	**(26,807,321)**	**(27,921,093)**	**(28,282,217)**
Estimated Surplus/(Deficit) July 1 B/Fwd	5,087,977	1,520,166	461,043	456,871	561,922	1,003,791	1,353,773	2,037,947	2,199,384	2,055,972
Estimated Surplus/(Deficit) June 30 C/Fwd	1,520,166	461,043	456,871	561,922	1,003,791	1,353,773	2,037,947	2,199,384	2,055,972	2,384,627
Amount Budgeted to be Raised from Rates	**18,865,445**	**19,822,632**	**20,837,522**	**21,898,758**	**23,062,457**	**24,338,566**	**25,697,958**	**26,968,758**	**27,777,681**	**28,610,872**

Statement of Financial Position

	Projected Years									
	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
	$	$	$	$	$	$	$	$	$	$
Assets										
Current Assets										
Cash & Cash Equivalents	12,430,448	10,831,376	11,105,877	11,267,628	11,968,837	13,373,324	15,800,860	17,630,585	19,613,253	23,378,536
Trade & Other Receivables	2,883,194	3,041,459	3,165,790	3,295,659	3,413,827	3,570,076	3,736,397	3,892,148	3,993,017	4,097,040
Inventories	219,932	215,400	214,985	215,101	216,535	216,109	216,748	217,847	217,195	217,887
Contract Assets	509,432	509,432	509,432	509,432	509,432	509,432	509,432	509,432	509,432	509,432
Other	122,689	108,374	106,876	107,263	111,749	110,458	112,476	115,921	113,922	116,106
Total Current Assets	16,165,694	14,706,042	15,102,960	15,395,084	16,220,381	17,779,399	20,375,914	22,365,934	24,446,819	28,319,002
Non-Current Assets										
Trade & Other Receivables	683,738	693,114	700,229	708,638	768,841	808,270	850,249	889,523	914,678	940,579
Property, Plant & Equipment	101,091,539	102,332,312	101,517,580	101,072,570	100,668,958	99,757,642	99,232,972	99,888,671	99,531,234	99,103,575
Infrastructure	246,150,661	245,317,414	243,558,679	242,687,989	242,474,411	242,012,766	241,000,748	240,060,953	240,577,955	239,652,188
Contract Assets	509,432	509,432	509,432	509,432	509,432	509,432	509,432	509,432	509,432	509,432
Right of Use Assets	326,501	274,817	223,274	200,906	196,781	194,078	191,383	188,688	185,993	183,290
Intangible Assets	461,344	461,344	461,344	461,344	461,344	461,344	461,344	461,344	461,344	461,344
Total Non-Current Assets	349,223,215	349,588,433	346,970,538	345,640,880	345,079,768	343,743,532	342,246,128	341,998,611	342,180,636	340,850,409
Total Assets	**365,388,909**	**364,294,475**	**362,073,498**	**361,035,964**	**361,300,148**	**361,522,931**	**362,622,042**	**364,364,545**	**366,627,455**	**369,169,411**
Liabilities										
Current Liabilities										
Trade & Other Payables	4,263,691	4,035,389	4,035,925	4,070,011	4,175,728	4,186,704	4,255,165	4,346,207	4,336,186	4,397,194
Contract Liabilities	739,638	1,479,729	1,490,003	1,500,380	1,510,860	1,521,446	1,532,137	1,542,935	1,553,842	1,564,857
Lease Liabilities	79,993	41,529	12,107	3,016	1,621	1,690	1,761	1,834	1,908	1,983
Borrowings	455,056	468,003	331,658	253,978	261,323	268,902	240,613	226,233	233,454	240,924
Provisions	2,951,487	3,112,913	3,278,375	3,447,973	3,621,812	3,799,996	3,982,635	4,169,840	4,361,725	4,558,407
Total Current Liabilities	8,489,864	9,137,563	9,148,068	9,275,357	9,571,343	9,778,738	10,012,311	10,287,049	10,487,115	10,763,365
Non-Current Liabilities										
Lease Liabilities	145,092	103,563	91,456	88,440	86,819	85,129	83,368	81,534	79,626	77,643
Borrowings	4,021,730	3,553,726	3,222,068	2,968,090	2,706,768	2,437,866	2,197,253	1,971,021	1,737,566	1,496,642
Provisions	305,608	322,323	339,456	357,016	375,016	393,466	412,377	431,761	451,630	471,995
Total Non-Current Liabilities	4,472,430	3,979,612	3,652,980	3,413,547	3,168,603	2,916,461	2,692,998	2,484,316	2,268,822	2,046,280
Total Liabilities	**12,962,294**	**13,117,175**	**12,801,047**	**12,688,904**	**12,739,946**	**12,695,199**	**12,705,309**	**12,771,365**	**12,755,937**	**12,809,645**
Net Assets	**352,426,615**	**351,177,300**	**349,272,450**	**348,347,060**	**348,560,202**	**348,827,732**	**349,916,732**	**351,593,180**	**353,871,518**	**356,359,766**
Equity										
Retained Earnings	148,546,998	148,176,626	145,850,258	144,749,600	144,635,309	143,675,936	142,889,770	142,800,200	142,829,972	141,820,812
Reserves - Cash/Investment Backed	11,403,913	10,524,970	10,946,488	11,121,756	11,449,189	12,676,092	14,551,258	16,317,276	18,565,843	22,063,250
Reserves - Asset Revaluation	192,475,704	192,475,704	192,475,704	192,475,704	192,475,704	192,475,704	192,475,704	192,475,704	192,475,704	192,475,704
Total Equity	**352,426,615**	**351,177,300**	**349,272,450**	**348,347,060**	**348,560,202**	**348,827,732**	**349,916,732**	**351,593,180**	**353,871,518**	**356,359,766**

Statement of Cash Flows

	Projected Years									
	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
	$	$	$	$	$	$	$	$	$	$
Cash Flows from Operating Activities										
Receipts										
Rates	18,886,305	19,876,431	20,886,632	21,944,955	23,097,430	24,360,911	25,712,114	27,000,508	27,882,928	28,717,014
Fees & Charges	7,715,216	5,690,609	5,737,622	5,785,715	5,834,913	5,885,242	5,936,730	5,989,403	6,020,682	6,052,586
Interest Earnings	302,028	307,869	313,814	320,099	326,435	332,880	339,418	346,288	353,206	360,051
Operating Grants, Subsidies & Contributions	2,218,914	3,699,548	2,990,280	3,011,136	3,032,201	3,053,477	3,074,966	3,096,669	3,118,589	3,140,729
Other Revenue	180,037	235,505	295,019	297,406	300,684	304,363	307,838	307,866	299,930	302,258
Total Receipts from Operating Activities	29,302,500	29,809,962	30,223,366	31,359,311	32,591,663	33,936,874	35,371,066	36,740,734	37,675,336	38,572,638
Payments										
Employee Costs	(13,526,538)	(13,913,036)	(14,271,275)	(14,638,664)	(15,007,671)	(15,385,863)	(15,773,467)	(16,170,719)	(16,577,859)	(16,995,132)
Materials & Contracts	(12,496,093)	(9,938,790)	(9,617,965)	(9,622,873)	(9,981,615)	(9,945,607)	(10,082,775)	(10,384,182)	(10,276,507)	(10,415,681)
Utility Charges	(978,985)	(1,007,614)	(1,037,101)	(1,067,473)	(1,098,757)	(1,130,978)	(1,164,167)	(1,198,351)	(1,233,561)	(1,269,827)
Insurance Expenses	(523,888)	(546,319)	(569,872)	(594,603)	(620,569)	(647,835)	(676,463)	(706,523)	(738,086)	(771,227)
Interest Expenses	(100,849)	(163,576)	(146,836)	(130,082)	(119,962)	(111,304)	(102,325)	(93,179)	(84,716)	(76,437)
Other	(564,682)	(544,233)	(524,595)	(527,016)	(529,498)	(532,842)	(535,449)	(538,122)	(540,861)	(543,669)
Total Payments from Operating Activities	(28,191,035)	(26,113,569)	(26,167,645)	(26,580,711)	(27,358,072)	(27,754,428)	(28,334,647)	(29,091,076)	(29,451,589)	(30,071,973)
Net Cash provided (or used in) Operating Activities	1,111,465	3,696,393	4,055,721	4,778,600	5,233,591	6,182,446	7,036,419	7,649,658	8,223,747	8,500,666
Cash Flows from Investing Activities										
Receipts										
Non-operating Grants, Subsidies & Contributions	8,803,558	2,447,338	954,947	1,211,195	1,931,648	936,249	949,247	962,571	970,779	970,779
Proceeds from Sale of Infrastructure, Property, Plant & Equip	226,280	323,195	462,750	558,275	426,950	285,610	300,845	559,600	20,411,863	457,441
Payments:										
Purchase of Property, Plant & Equipment	(9,064,720)	(3,490,957)	(1,575,007)	(2,040,254)	(1,950,327)	(1,301,283)	(1,703,164)	(3,142,288)	(21,981,415)	(1,956,771)
Purchase/Construction of Infrastructure	(6,173,922)	(4,063,990)	(3,138,502)	(4,026,547)	(4,683,659)	(4,435,592)	(3,885,219)	(3,957,442)	(5,414,239)	(3,971,470)
Purchase of Intangible Assets	(25,000)	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	(6,233,804)	(4,784,414)	(3,295,812)	(4,297,331)	(4,275,388)	(4,515,016)	(4,338,291)	(5,577,559)	(6,013,012)	(4,500,021)
Cash Flows from Financing Activities										
Receipts:										
Proceeds from New Debentures	1,700,000	-	-	-	-	-	-	-	-	-
Proceeds from Self Supporting Loans	23,876	23,999	24,123	24,248	-	-	-	-	-	-
Payments:										
Repayment of Debentures	(387,856)	(455,056)	(468,003)	(331,658)	(253,978)	(261,323)	(268,902)	(240,613)	(226,233)	(233,454)
Repayment of Lease Liabilities	(78,704)	(79,993)	(41,529)	(12,107)	(3,016)	(1,621)	(1,690)	(1,761)	(1,834)	(1,908)
Net Cash Flow provided (used in) Financing Activities	1,257,316	(511,050)	(485,409)	(319,517)	(256,994)	(262,944)	(270,592)	(242,374)	(228,067)	(235,362)
Net Increase/(Decrease) in Cash & Cash Equivalents	(3,865,023)	(1,599,072)	274,500	161,752	701,209	1,404,486	2,427,536	1,829,725	1,982,668	3,765,282
plus: Cash, Cash Equivalents & Invest - beginning of year	16,295,471	12,430,448	10,831,376	11,105,877	11,267,628	11,968,837	13,373,324	15,800,860	17,630,585	19,613,253
Cash & Cash Equivalents - end of the year	**12,430,448**	**10,831,376**	**11,105,877**	**11,267,628**	**11,968,837**	**13,373,324**	**15,800,860**	**17,630,585**	**19,613,253**	**23,378,536**
Representing:										
- External Restrictions	3,116,212	3,333,686	3,554,080	3,779,730	4,010,771	4,247,350	4,489,611	4,737,701	4,991,775	5,251,988
- Internal Restrictions	8,287,701	7,191,284	7,392,408	7,342,027	7,438,417	8,428,741	10,061,648	11,579,575	13,574,068	16,811,261
- Unrestricted	1,026,535	306,406	159,389	145,871	519,649	697,233	1,249,601	1,313,309	1,047,410	1,315,287
	12,430,448	**10,831,376**	**11,105,877**	**11,267,628**	**11,968,837**	**13,373,324**	**15,800,860**	**17,630,585**	**19,613,253**	**23,378,536**

Key Performance Indicators

Financial ratios are designed to provide users of financial reports with a clearer interpretation of the performance and financial results of a local government and a comparison of trends over a number of years. Best practice suggests that local governments should develop key performance indicators (KPI's) to measure performance against the Long Term Financial Plan and Annual Budget. There are a number of statutory KPI's focusing on financial and asset management performance. The statutory performance indicators are:

Current Ratio	A measure of a local government's liquidity and its ability to meet its short term financial obligations from unrestricted current assets.
Debt Service Coverage Ratio	An indicator of a local government's ability to generate sufficient cash to cover its debt payments
Own Source Revenue Coverage Ratio	An indicator of a local government's ability to covers its costs through its own tax revenue efforts
Operating Surplus Ratio	An indicator of the extent to which revenue raised not only covers operational expenses, but also provides for capital funding
Asset Sustainability Ratio	An indicator of the extent to which assets managed by a local government are being renewed or replaced as they reach the end of their useful lives.
Asset Consumption Ratio	This ratio highlights the aged condition of a local government's physical assets
Asset Renewal Funding Ratio	Indicates whether the local government has the financial capacity to fund asset renewal at existing revenue and service levels.

The Shire of Murray ratios are progressively expected to improve as the required rating base is achieved, allowing for less dependence on external revenue sources and increased asset renewal expenditure.

	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
Current Ratio	!	!	!	!	!	!	!	!	!	!
Debt Service Coverage Ratio	!	!	✓	✓	✓	✓	✓	✓	✓	✓
Own Source Revenue Coverage Ratio	!	!	!	!	!	!	✓	✓	✓	✓
Operating Surplus Ratio	✗	✗	✗	✗	✗	✗	!	!	!	!
Asset Sustainability Ratio	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Asset Consumption Ratio	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Asset Renewal Funding Ratio	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓

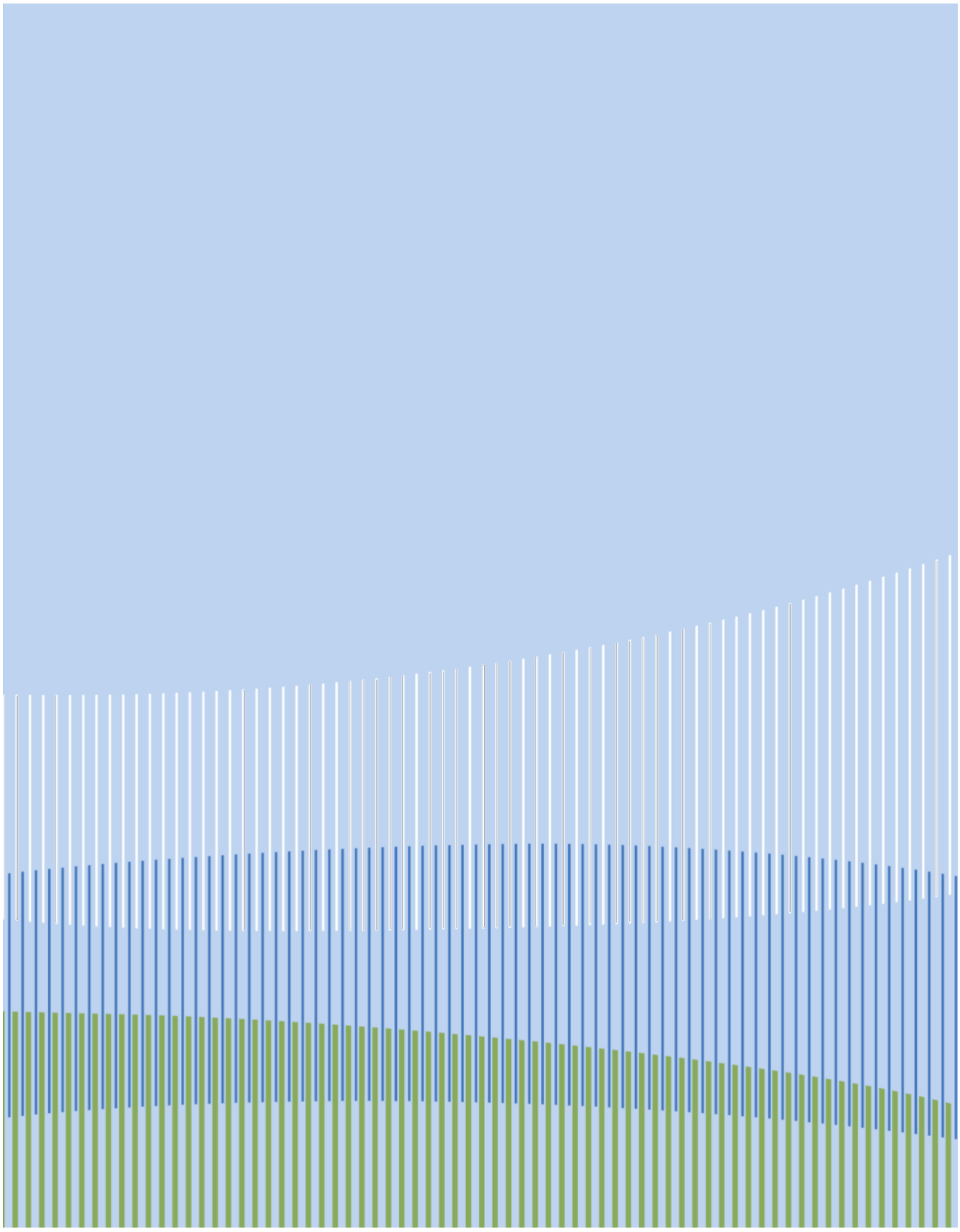
Capital Expenditure

	Projected Years									
	2022/23 $	2023/24 $	2024/25 $	2025/26 $	2026/27 $	2027/28 $	2028/29 $	2029/30 $	2030/31 $	2031/32 $
Land and Buildings										
Administration Building Upgrade								344,628	11,239,767	
Coopers Mill Preservation Works					332,822					
McLarty South Pavilion	3,831,306									
Hotham Valley Railway Buildings	35,000									
Murray Leisure Centre	121,000									
Murray Library								496,953	6,244,315	
Operations Centre Upgrade				275,427					2,497,726	
Exchange Hotel	4,021,225	2,068,634								
Edenvale Conservation Works	20,000									
Building Renewal & Upgrades	130,376	76,372	83,809	46,378	136,324	195,864	287,445	389,536	367,656	204,594
Furniture & Equipment										
Murray Leisure Centre	79,653	97,556	208,788	60,844	59,656	46,489	228,929	124,231	301,616	231,375
Plant & Equipment										
Plant Renewal	826,160	1,248,395	1,282,410	1,657,605	1,421,525	1,058,930	1,186,790	1,786,940	1,330,335	1,520,802
Infrastructure										
Sandy Cove Shade Sails	50,000									
McLarty Precinct Irrigation System	30,000									
Edenvale Landscape Masterplan		221,096		422,116		740,017				
Cemetery Upgrade	20,000									
CHRMAP Implementation									1,248,863	
Waterways Renewal		116,189	141,441	97,786		176,049	185,014	49,817	81,995	109,505
Batavia Quays Boating Facilities	609,048									
Parks Renewal	218,150	184,718	142,969	136,447	296,511	348,923	450,688	631,518	564,255	384,690
Parks & Reserves Upgrades	17,500	17,500	17,500	417,500	17,500	17,500	17,500	17,500	17,500	17,500
Roadworks	4,623,204	2,326,553	1,774,947	1,731,195	2,977,642	1,787,983	1,817,447	1,841,607	1,866,250	1,891,386
Drainage Program	109,787	51,760	64,219	61,561	70,727	61,875	66,548	69,923	70,758	68,598
Pathway Renewal	144,427	152,463	149,682	164,595	155,743	168,061	166,785	153,810	279,010	213,798
Pathway Upgrades	300,000	200,000	100,000	200,000	300,000	100,000	100,000	100,000	100,000	100,000
Kerbing Program	51,806	37,418	36,756	26,536	35,594	40,615	18,345	30,376	102,301	85,863
Unallocated										
Provision for Future Works		756,293	710,988	768,811	829,942	994,569	1,062,892	1,062,891	1,083,307	1,100,130
Total Capital Works	**15,238,642**	**7,554,947**	**4,713,509**	**6,066,801**	**6,633,986**	**5,736,875**	**5,588,383**	**7,099,730**	**27,395,654**	**5,928,241**
Capital Renewal Expenditure	10,917,336	6,598,654	3,902,521	4,697,990	5,504,044	4,642,306	4,425,491	5,095,258	8,728,265	4,728,111
Capital New Expenditure	4,321,306	956,293	810,988	1,368,811	1,129,942	1,094,569	1,162,892	2,004,472	18,667,389	1,200,130
Total Capital Works	**15,238,642**	**7,554,947**	**4,713,509**	**6,066,801**	**6,633,986**	**5,736,875**	**5,588,383**	**7,099,730**	**27,395,654**	**5,928,241**

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List of Accounts Paid in June 2022 to be Received			
Payment No	**Posting Date**	**Description**	**Amount**
4 Signs Pty Ltd			**$1,848.00**
EFT000291	30/06/2022	Visit Pinjarra feather flags	$1,848.00
4Cabling			**$247.17**
EFT000288	23/06/2022	IT small parts	$247.17
A1 Locksmiths WA Pty Ltd			**$1,842.31**
EFT000291	30/06/2022	Door latch for cardio room	$1,072.20
EFT000291	30/06/2022	Door locks and key cut	$91.00
EFT000291	30/06/2022	Door locks and key cut	$92.61
EFT000291	30/06/2022	Night latch cylinder	$61.50
EFT000291	30/06/2022	Door locks and key cut	$525.00
Acromat Pty Ltd			**$1,119.80**
EFT000288	23/06/2022	Netball posts	$1,119.80
Advanced Autologic Pty Ltd			**$2,267.90**
EFT000291	30/06/2022	Fleet servicing	$2,267.90
Air Liquide WA Pty Ltd			**$152.89**
EFT000279	02/06/2022	Gas bottle rental for April 22	$75.20
EFT000288	23/06/2022	Gas bottle rental for May 22	$77.69
Alinta Electricity			**$20,003.32**
EFT000281	09/06/2022	Electricity - Library	$440.08
EFT000281	09/06/2022	Electricity - Edenvale Arts & Crafts	$1,157.24
EFT000284	16/06/2022	Electricity - Leisure Centre	$13,077.80
EFT000284	16/06/2022	Electricity - Sir Ross McLarty Oval Precinct	$2,230.73
EFT000288	23/06/2022	Electricity - Administration Building	$1,368.91
EFT000291	30/06/2022	Electricity - Edenvale Arts & Crafts	$1,200.77
EFT000291	30/06/2022	Electricity - Library	$527.79
Aus Clean WA			**$23,627.24**
EFT000281	09/06/2022	Contract cleaning expenses May 2022	$20,535.14
EFT000288	23/06/2022	Additional cleaning - Pinjarra Festival 2022	$3,092.10
Auscoinswest			**$310.75**
EFT000279	02/06/2022	DTVC Shop stock	$310.75
Australia Post			**$784.22**
EFT000281	09/06/2022	Postage - period ending 31/05/22	$784.22
Australian Native Nurseries Group			**$456.00**
EFT000291	30/06/2022	Infill plants	$456.00
Australian Services Union			**$103.60**
EFT000281	09/06/2022	Payroll deductions	$51.80
EFT000288	23/06/2022	Payroll deductions	$51.80
Australian Taxation Office			**$201,958.00**
EFT000281	09/06/2022	PAYG deductions	$7,706.00
EFT000281	09/06/2022	PAYG deductions	$93,431.00
EFT000288	23/06/2022	PAYG deductions	$6,748.00
EFT000288	23/06/2022	PAYG deductions	$94,073.00
Auto One Pinjarra			**$1,661.10**
EFT000279	02/06/2022	Fleet servicing	$75.00
EFT000279	02/06/2022	Fleet servicing	$133.70
EFT000279	02/06/2022	Fleet servicing	$362.75
EFT000279	02/06/2022	Fleet servicing	$195.75
EFT000279	02/06/2022	Fleet servicing	$200.00
EFT000279	02/06/2022	Fleet servicing	$114.65
EFT000279	02/06/2022	Fleet servicing	$20.70
EFT000279	02/06/2022	Fleet servicing	$18.65
EFT000291	30/06/2022	Fleet servicing	$320.00
EFT000291	30/06/2022	Fleet servicing	$215.65
EFT000291	30/06/2022	Fleet servicing	$4.25
B&J Catalano Pty Ltd			**$143,475.62**
EFT000291	30/06/2022	Supply and deliver 3,000T of MRD gravel	$143,475.62
Bay Concrete Grinding			**$4,186.87**
EFT000291	30/06/2022	Grinding of various paths	$4,186.87
Benara Nurseries			**$3,230.80**
EFT000279	02/06/2022	Tree plant program	$3,230.80
Black, Geoff			**$1,622.42**
EFT000291	30/06/2022	Meeting, IT & Communications Allowance	$1,622.42
Blackwoods			**$1,318.35**
EFT000291	30/06/2022	Fleet servicing MY15047	$1,318.35
Boc Gases Australia Limited			**$45.49**
EFT000288	23/06/2022	Oxygen cylinders monthly hire May 2022	$45.49
Bolinda Publishing P/L			**$504.90**
EFT000279	02/06/2022	Library book stock	$216.92
EFT000291	30/06/2022	Library book stock	$287.98
Bolt, Cr David			**$4,627.25**
EFT000291	30/06/2022	Meeting, IT & Communications Allowance	$4,627.25
Brownes Food Operations Pty Ltd			**$295.05**
EFT000284	16/06/2022	Administration Office milk supply	$89.28

List of Accounts Paid in June 2022 to be Received			
Payment No	**Posting Date**	**Description**	**Amount**
EFT000284	16/06/2022	Operations Centre milk supply	$58.50
EFT000291	30/06/2022	Administration Office milk supply	$29.76
EFT000291	30/06/2022	Operations Centre milk supply	$87.75
EFT000291	30/06/2022	Administration Office milk supply	$29.76
Bunbury Freight Services (CTI Logistics)			**$217.49**
EFT000284	16/06/2022	Freight for chemicals	$217.49
Bunbury Machinery			**$141.00**
EFT000279	02/06/2022	Coolant 20L	$141.00
Bunnings Building Supplies (Halls Head)			**$753.62**
EFT000284	16/06/2022	Shelving and storage for event supplies	$400.10
EFT000288	23/06/2022	Storage for sea container	$353.52
Bunnings Building Supplies (Mandurah)			**$1,281.85**
EFT000284	16/06/2022	Safety bunting & batteries	$426.83
EFT000284	16/06/2022	Materials for water tank stand	$677.85
EFT000288	23/06/2022	Hooks and aluminium flat bar	$29.33
EFT000291	30/06/2022	Painting supplies	$147.84
Ampol Australia Petroleum(Caltex Australia			**$96,462.17**
EFT000281	09/06/2022	Unleaded Petrol	$5,767.19
EFT000281	09/06/2022	Diesel	$36,263.77
EFT000281	09/06/2022	Diesel	$26,016.89
EFT000291	30/06/2022	Diesel	$28,414.32
Ampol (Caltex Australia Starcard)			**$3,036.46**
EFT000284	16/06/2022	Fuel usage	$3,036.46
Chemwatch			**$1,925.00**
EFT000281	09/06/2022	Annual maintenance fee July 22 - June 23	$1,925.00
Cleanaway Waste Management			**$175,297.22**
EFT000291	30/06/2022	Event bins April 2022	$122.64
EFT000291	30/06/2022	Recycling collection June 2022	$39,683.62
EFT000291	30/06/2022	Bulk bin collection June 2022	$1,515.85
EFT000291	30/06/2022	Waste disposal June 2022	$14,501.20
EFT000291	30/06/2022	Waste Management Transfer Stations March 2022	$24,799.60
EFT000291	30/06/2022	Refuse collection May 2022	$70,749.31
EFT000291	30/06/2022	1000 bin compositional waste audit May 2022	$23,925.00
Cleaning Supplies WA			**$1,948.35**
EFT000284	16/06/2022	MALC cleaning supplies	$152.31
EFT000288	23/06/2022	Administration cleaning supplies	$874.54
EFT000288	23/06/2022	Administration cleaning supplies	$104.50
EFT000291	30/06/2022	MALC cleaning supplies	$817.00
Clever Patch Pty Ltd			**$859.12**
EFT000284	16/06/2022	Craft supplies for Pinjarra Festival 2022	$286.70
EFT000284	16/06/2022	Craft supplies for BB program	$572.42
Coastal Vegetation Management			**$7,854.00**
EFT000284	16/06/2022	Forestry mulching at Gull Road	$3,740.00
EFT000284	16/06/2022	Tree mulcher at Mounsey Road	$4,114.00
Coca-Cola Amatil (Aust) Pty Ltd			**$633.35**
EFT000284	16/06/2022	MALC Kiosk supplies	$387.04
EFT000288	23/06/2022	MALC Kiosk supplies	$246.31
Coles Online			**$1,934.17**
EFT000279	02/06/2022	MALC Kiosk supplies	$236.95
EFT000279	02/06/2022	MALC Kiosk supplies	$200.07
EFT000279	02/06/2022	MALC Items for aquatic area	$323.64
EFT000284	16/06/2022	MALC Kiosk supplies	$377.34
EFT000284	16/06/2022	MALC Kiosk supplies	$211.54
EFT000291	30/06/2022	MALC Kiosk supplies	$277.08
EFT000291	30/06/2022	MALC Kiosk supplies	$307.55
Coles Supermarkets Australia			**$1,364.42**
EFT000281	09/06/2022	Catering	$9.75
EFT000281	09/06/2022	Catering staff farewell - M. Ucich	$8.60
EFT000281	09/06/2022	General kitchen supplies	$9.60
EFT000281	09/06/2022	MALC Kiosk supplies	$7.80
EFT000281	09/06/2022	MALC Kiosk supplies	$55.38
EFT000281	09/06/2022	General kitchen supplies	$30.85
EFT000281	09/06/2022	Administration Office milk supply	$27.15
EFT000281	09/06/2022	Farewell card	$6.00
EFT000281	09/06/2022	Catering	$75.00
EFT000281	09/06/2022	General kitchen supplies	$22.25
EFT000281	09/06/2022	Administration Office milk supply	$198.72
EFT000281	09/06/2022	Catering	$52.35
EFT000281	09/06/2022	Administration Office milk supply	$20.90
EFT000281	09/06/2022	Catering for final Leadership workshop	$6.00
EFT000281	09/06/2022	Operations Centre general kitchen supplies	$95.60
EFT000281	09/06/2022	MALC stationary	$31.90
EFT000281	09/06/2022	Refreshments for shire tour of facilities	$26.40

List of Accounts Paid in June 2022 to be Received			
Payment No	**Posting Date**	**Description**	**Amount**
EFT000281	09/06/2022	Catering for Volunteer VIP function	$253.90
EFT000281	09/06/2022	Catering for Councillors	$33.55
EFT000281	09/06/2022	Catering	$67.65
EFT000281	09/06/2022	Catering for Get Online Week event	$42.00
EFT000281	09/06/2022	General kitchen supplies	$44.00
EFT000281	09/06/2022	Catering	$33.55
EFT000281	09/06/2022	Stationary	$6.50
EFT000281	09/06/2022	Catering for Tourism Sector Update 31 May 2022	$127.87
EFT000281	09/06/2022	MALC Kiosk supplies	$35.00
EFT000281	09/06/2022	Event consumables	$36.15
Commissioner of Police			**$16.70**
EFT000288	23/06/2022	National Police clearance check	$16.70
Connect Call Centre Services			**$930.22**
EFT000288	23/06/2022	Overcalls - May 2022	$930.22
Coolup Progress Association (Inc)			**$1,000.00**
EFT000288	23/06/2022	Successful Community Assistance funding	$1,000.00
Copyright Agency Ltd			**$2,276.07**
EFT000281	09/06/2022	Local Government Package 01/07/2022 - 30/06/2023	$2,276.07
Corsign WA Pty Ltd			**$4,241.60**
EFT000291	30/06/2022	Roadwork signs	$4,177.80
EFT000291	30/06/2022	Roadwork signs	$63.80
C-Wise			**$5,045.04**
EFT000284	16/06/2022	Green waste transfer from Corio Road Transfer Station	$5,045.04
De Rosa's Highway Motors			**$17,875.00**
EFT000288	23/06/2022	Howard slasher - rotary equipment	$17,875.00
Dep of Biodiversity, Conservation &			**$1,853,698.07**
EFT000284	16/06/2022	Firewood Permits - May 2022	$1,267.20
EFT000288	23/06/2022	Progress claim 6 Dwellingup Adventure Trails Project	$1,852,430.87
Department of Mines, Industry Regulation &			**$19,099.79**
EFT000284	16/06/2022	Building Levies - May 2022	$19,099.79
Department of Premier and Cabinet			**$93.60**
EFT000279	02/06/2022	Rates Gazettal Notice DP419845	$93.60
Dial Before You Dig WA Ltd (please use			**$110.00**
EFT000291	30/06/2022	Quarterly referral fee for January - March 2022	$110.00
Downer EDI Works			**$1,254.00**
EFT000291	30/06/2022	Supply and deliver 1000L of emulsion	$1,254.00
Dowsing Concrete			**$267,872.31**
EFT000279	02/06/2022	Pinjarra Suspension Bridge exposed works	$4,799.96
EFT000284	16/06/2022	Murray Street, Coolup - Phase 1 Road and Drainage	$99,887.70
EFT000291	30/06/2022	Footpath works	$6,120.43
EFT000291	30/06/2022	Coolup - Murray Street footpath	$39,627.43
EFT000291	30/06/2022	Murray Street rock pitching	$52,679.00
EFT000291	30/06/2022	Removal concrete footpath	$3,555.58
EFT000291	30/06/2022	Peel Street path renewal	$61,202.21
Dunlop Electrics			**$6,333.25**
EFT000281	09/06/2022	Repair security lights at North Dandalup Fire Brigade	$216.70
EFT000281	09/06/2022	Electrical repairs to reticulation controller	$288.20
EFT000281	09/06/2022	Supply and install pits and conduit	$1,579.60
EFT000281	09/06/2022	Install park lights at Sandy Cove	$2,772.00
EFT000284	16/06/2022	Inspect and repair generator	$627.55
EFT000284	16/06/2022	Repair streetlight at 43 Midsummer Circle Pinjarra	$849.20
EmbroidMe Mandurah (use 12725)			**$462.00**
EFT000284	16/06/2022	Citizenship bags	$462.00
Environmental Health Australia NSW Inc.			**$550.00**
EFT000284	16/06/2022	I'm Alert Food Safety 01 July 2022 - 30 June 2023	$550.00
Environmental Health Australia WA Inc			**$355.00**
EFT000284	16/06/2022	Full Membership 01 July 2022 - 30 June 2023	$355.00
Erections (WA)			**$8,130.10**
EFT000284	16/06/2022	Bridge repairs at Burnside Road	$8,130.10
Estuary Bobcats			**$78,380.50**
EFT000281	09/06/2022	Riverbank restoration - Willow Gardens	$30,145.50
EFT000284	16/06/2022	Works at Del Park Road	$27,500.00
EFT000288	23/06/2022	Yunderup Island riverbank works	$1,155.00
EFT000291	30/06/2022	Backfill driveway with crushed brick Murray Street	$1,650.00
EFT000291	30/06/2022	Drainage works at Exchange Hotel	$17,930.00
Falcon Shade			**$3,053.00**
EFT000281	09/06/2022	Take down and store shade sails	$3,053.00
Farley Contracting			**$6,875.00**
EFT000284	16/06/2022	Minor earthworks and drainage for road works	$6,875.00
Feral Invasive Species Eradication			**$2,385.00**
EFT000291	30/06/2022	Rabbit control Nambeelup - May 2022	$2,385.00
Fitz Gerald Strategies			**$2,173.34**
EFT000279	02/06/2022	Investigation of complaint Industrial Relations	$2,173.34

List of Accounts Paid in June 2022 to be Received			
Payment No	**Posting Date**	**Description**	**Amount**
Foot Print (WA) Pty Ltd			**$1,672.00**
EFT000279	02/06/2022	Requisition books for Operations Centre	$385.00
EFT000284	16/06/2022	Stationary	$506.00
EFT000288	23/06/2022	Business cards order	$88.00
EFT000288	23/06/2022	Printing of programs for Pinjarra Festival	$693.00
Forpark Australia			**$8,659.20**
EFT000291	30/06/2022	Prospect picnic setting for park North Dandalup	$8,659.20
Frontline Fire & Rescue			**$5,121.01**
EFT000284	16/06/2022	Parts for Coolup Bushfire Brigade vehicle	$301.05
EFT000284	16/06/2022	Noise shield for Coolup Bushfire Brigade vehicle	$4,819.96
Frontline Technology Services			**$4,067.40**
EFT000284	16/06/2022	Skype for Business - June 2022	$2,033.70
EFT000284	16/06/2022	Skype for Business - May 2022	$2,033.70
Fulton Hogan Industries Pty Ltd			**$9,794.27**
EFT000284	16/06/2022	Supply and deliver 25T of coldmix	$5,087.50
EFT000284	16/06/2022	Supply and deliver 25T of coldmix	$2,442.00
EFT000291	30/06/2022	Supply and deliver 25T of coldmix	$2,264.77
GE Contracting			**$9,196.00**
EFT000284	16/06/2022	Supply water truck	$9,196.00
GHD Pty Ltd			**$2,860.00**
EFT000291	30/06/2022	Corio Rd Transfer Station groundwater monitoring March 2022	$2,860.00
Hanson Construction Materials Pty Ltd			**$870.58**
EFT000284	16/06/2022	Supply 11T of 10mm aggregate	$435.29
EFT000284	16/06/2022	Supply 11T of 5mm aggregate	$435.29
Hart Sport			**$124.80**
EFT000281	09/06/2022	Swift badminton racquets	$124.80
Hosemasters			**$2,138.83**
EFT000284	16/06/2022	Make and fit new hoses and fittings	$2,138.83
Hot Klobba			**$7,024.82**
EFT000284	16/06/2022	Staff uniform	$286.50
EFT000284	16/06/2022	Staff uniform	$135.17
EFT000284	16/06/2022	Staff uniform	$287.30
EFT000284	16/06/2022	Staff uniform	$200.00
EFT000284	16/06/2022	Staff uniform	$255.03
EFT000284	16/06/2022	Staff uniform	$235.48
EFT000288	23/06/2022	Staff uniform	$175.98
EFT000288	23/06/2022	Staff uniform	$327.30
EFT000288	23/06/2022	Staff uniform	$172.09
EFT000288	23/06/2022	Staff uniform	$44.51
EFT000288	23/06/2022	Staff uniform	$334.07
EFT000291	30/06/2022	Staff uniform	$185.90
EFT000291	30/06/2022	Staff uniform	$200.74
EFT000291	30/06/2022	Staff uniform	$3,838.00
EFT000291	30/06/2022	Staff uniform	$346.75
Huckleberrys Tank & Water Service			**$1,804.00**
EFT000284	16/06/2022	Supply water truck at Gull Road stage 2	$1,628.00
EFT000291	30/06/2022	Water truck hire at Dwellingup car park	$176.00
I Sweep			**$15,312.00**
EFT000281	09/06/2022	40 hours sweeping	$5,280.00
EFT000288	23/06/2022	76 hours sweeping	$10,032.00
Infiniti Group			**$1,060.08**
EFT000291	30/06/2022	Stationary	$25.85
EFT000291	30/06/2022	MALC Kiosk supplies	$1,034.23
Intelife Group			**$4,516.36**
EFT000284	16/06/2022	Roadside litter picks July 2021 - June 2022	$2,475.00
EFT000284	16/06/2022	Cleaning of barbeques	$2,041.36
iSubscribe			**$1,649.93**
EFT000284	16/06/2022	Annual subscription 2022/2023	$1,649.93
ITR Pacific Pty Ltd			**$4,919.11**
EFT000284	16/06/2022	Grader parts, cutting edge	$3,498.00
EFT000284	16/06/2022	Loader parts, cutting edge	$1,421.11
Ivey's Industrial Cleaners			**$212.85**
EFT000284	16/06/2022	Air filter cleaning	$212.85
Ixom Operations Pty Ltd			**$2,118.72**
EFT000284	16/06/2022	Chlorine gas cylinders hire	$1,899.12
EFT000284	16/06/2022	Chlorine cylinders monthly hire fee - May 2022	$219.60
JB Hi-Fi Commercial			**$6,406.56**
EFT000279	02/06/2022	IT Equipment	$1,414.56
EFT000284	16/06/2022	IT Equipment	$99.00
EFT000291	30/06/2022	IT Equipment	$699.00
EFT000291	30/06/2022	IT Equipment	$699.00
EFT000291	30/06/2022	IT Equipment	$1,398.00

List of Accounts Paid in June 2022 to be Received			
Payment No	**Posting Date**	**Description**	**Amount**
EFT000291	30/06/2022	IT Equipment	$2,097.00
JB Hi-Fi Mandurah			**$992.90**
EFT000284	16/06/2022	TV for council chambers	$794.00
EFT000284	16/06/2022	Charger and nintendo switch ports for event	$198.90
Kelyn Training Services			**$6,218.00**
EFT000291	30/06/2022	Basic Worksite Traffic Management Course	$4,118.00
EFT000291	30/06/2022	Traffic Management renewal course	$2,100.00
Kennards Hire			**$504.00**
EFT000284	16/06/2022	Site toilet hire 09/05/2022 - 23/05/2022	$168.00
EFT000284	16/06/2022	Site toilet hire 23/05/2022 - 06/06/2022	$168.00
EFT000291	30/06/2022	Site toilet hire 06/06/2022 - 30/06/2022	$168.00
Cr Stuart Kirkham			**$1,622.42**
EFT000291	30/06/2022	Meeting, IT & Communications Allowance	$1,622.42
Lake Preston Lime			**$143,535.30**
EFT000281	09/06/2022	Supply 9000T of limestone	$28,270.17
EFT000281	09/06/2022	Supply 9000T of limestone	$25,619.79
EFT000281	09/06/2022	Supply 9000T of limestone	$25,284.42
EFT000288	23/06/2022	Supply 9000T of limestone	$27,272.81
EFT000288	23/06/2022	Supply 9000T of limestone	$15,543.98
EFT000291	30/06/2022	Supply 9000T of limestone	$20,467.51
EFT000291	30/06/2022	Supply of limestone	$1,076.62
Landgate			**$20,732.20**
EFT000281	09/06/2022	Rural UV revaluation 2021/2022	$20,155.80
EFT000281	09/06/2022	February 2022 Aerial Imagery 15cm extract	$576.40
Le Chem Pty Ltd			**$42,776.29**
EFT000291	30/06/2022	Supply 711.75M3 of gravel	$42,776.29
Lee Stephen Donald			**$1,622.42**
EFT000291	30/06/2022	Meeting, IT & Communications Allowance	$1,622.42
Les Mills Asia Pacific Industries			**$3,313.91**
EFT000288	23/06/2022	Replace 11 smart steps for group fitness	$3,313.91
Les Mills Body Training Systems			**$2,086.55**
EFT000281	09/06/2022	Licence fee - June 2022	$788.55
EFT000284	16/06/2022	Bodypump staff training August and October 2022	$1,298.00
LGIS Risk Management			**$4,736.44**
EFT000291	30/06/2022	Regional Risk Coordinator 2021 -2022	$4,736.44
LGISWA			**$78,152.50**
EFT000279	02/06/2022	LGIS Workcare Performance Adjustment 30/06/2020 - 30/06/2021	$73,728.60
EFT000279	02/06/2022	LGIS Workcare Performance Adjustment 30/06/2018 - 30/06/2019	$826.10
EFT000279	02/06/2022	LGIS Workcare Performance Adjustment 30/06/2016 - 30/06/2017	$3,297.80
EFT000281	09/06/2022	Excess payment for motor vehicle claim	$300.00
LGRCEU			**$154.00**
EFT000281	09/06/2022	Payroll deductions	$77.00
EFT000288	23/06/2022	Payroll deductions	$77.00
Lingard, John			**$129.21**
EFT000291	30/06/2022	Cooper's Mill recoup for 2021/2022	$129.21
Lions Club of Pinjarra Inc			**$3,000.00**
EFT000288	23/06/2022	Successful Community Assistance funding round 3	$3,000.00
Lucky Charm Pinjarra			**$70.30**
EFT000281	09/06/2022	The West Australian 27/04/2022 - 29/05/2022	$70.30
Luff Susan			**$169.00**
EFT000291	30/06/2022	Restock wood turning products	$169.00
Maia Financial Pty Ltd formerly Alleasing Pty			**$19,432.96**
EFT000291	30/06/2022	Photocopiers lease payment 01/07/2022 - 30/09/2022	$19,432.96
Mandurah & Peel Tourism Organisation Inc			**$19,250.00**
EFT000281	09/06/2022	Adventurethon 2022 sponsorship	$19,250.00
Mandurah Cellarbrations			**$489.00**
EFT000279	02/06/2022	Catering for Volunteer VIP Function	$489.00
Mandurah Jetty Construction			**$2,937.00**
EFT000288	23/06/2022	Transportation of machinery to Yunderup Island	$2,937.00
Mandurah PA Hire			**$412.50**
EFT000281	09/06/2022	Bell Tent - Pinjarra Festival sensory area	$412.50
Mandurah Pump Shop			**$4,787.57**
EFT000291	30/06/2022	Supply pump for leisure pool	$4,787.57
Mandurah Tree Lopping & Stump Grinding			**$118,800.00**
EFT000279	02/06/2022	Tree works at Lakes Road	$6,160.00
EFT000279	02/06/2022	Tree works for the month of May 2022	$3,080.00
EFT000279	02/06/2022	Tree works for the month of May 2022	$3,080.00
EFT000279	02/06/2022	Tree works at Paterson Road	$3,080.00
EFT000281	09/06/2022	Tree works for the month of May 2022	$3,080.00
EFT000281	09/06/2022	Tree works for the month of May 2022	$3,080.00
EFT000284	16/06/2022	Tree works at Paterson Road	$6,160.00

List of Accounts Paid in June 2022 to be Received			
Payment No	**Posting Date**	**Description**	**Amount**
EFT000284	16/06/2022	Tree works for the month of May 2022	$3,080.00
EFT000284	16/06/2022	Tree works at Paterson Road	$3,080.00
EFT000284	16/06/2022	Tree works at Paterson Road	$4,290.00
EFT000284	16/06/2022	Tree works at Del Park Road	$6,160.00
EFT000284	16/06/2022	Tree works for the month of June 2022	$9,240.00
EFT000291	30/06/2022	Tree works for the month of June 2022	$3,080.00
EFT000291	30/06/2022	Tree works for the month of June 2022	$1,760.00
EFT000291	30/06/2022	Tree works at Del Park Road	$3,080.00
EFT000291	30/06/2022	Coolup area arterial road pruning	$15,400.00
EFT000291	30/06/2022	Tree works for the month of June 2022	$3,080.00
EFT000291	30/06/2022	Tree works for the month of June 2022	$1,870.00
EFT000291	30/06/2022	Tree works for the month of June 2022	$6,160.00
EFT000291	30/06/2022	Pinjarra west arterial road pruning	$15,400.00
EFT000291	30/06/2022	Tree works at Paterson Road	$6,160.00
EFT000291	30/06/2022	Tree works for the month of June 2022	$6,160.00
EFT000291	30/06/2022	Tree works for the month of June 2022	$3,080.00
FLXIWEAR Pty Ltd			**$860.75**
EFT000279	02/06/2022	Restock headsox	$860.75
Marketforce Productions			**$641.14**
EFT000288	23/06/2022	Coastal Times 27/4/2022 - Proposed Child Care Centre	$106.35
EFT000288	23/06/2022	Advertising for Tender T22/3	$534.79
Mayday Earthmoving			**$4,383.50**
EFT000288	23/06/2022	Dry hire of multi drum roller	$4,383.50
McGrath Pest Management			**$990.00**
EFT000279	02/06/2022	Bi-annual spider bomb treatment	$275.00
EFT000288	23/06/2022	Rodent baiting to Fire Brigade	$440.00
EFT000288	23/06/2022	Termite inspection	$275.00
Cr Douglas McLarty			**$2,373.67**
EFT000291	30/06/2022	Meeting, IT & Communications Allowance	$2,373.67
McLeods			**$9,671.99**
EFT000284	16/06/2022	Acquisition agreement Lot 737 (1220) Greenlands	$115.28
EFT000284	16/06/2022	Advice for compulsory acquisition Pinjarra Road	$922.24
EFT000284	16/06/2022	Legal advice for lease issues 14 Camp Road	$691.68
EFT000284	16/06/2022	Memorandum of Understanding between State Government and Shire of Murray	$2,133.67
EFT000284	16/06/2022	WAFIP Construction Contract Dispute Cooper Oxley	$2,263.56
EFT000288	23/06/2022	Proposed childcare centre South Yunderup	$3,257.36
EFT000288	23/06/2022	Letter from Murdoch University committing lease funds for WAFIP	$288.20
Metro Count			**$2,142.80**
EFT000284	16/06/2022	Bitumen road tape 20m for road works	$2,142.80
MJB Industries			**$6,942.72**
EFT000279	02/06/2022	900MM diameter rawcast soakwell	$3,292.08
EFT000279	02/06/2022	Combination grated entry cover for road drain	$3,650.64
Monitor WA Pty Ltd			**$995.50**
EFT000291	30/06/2022	Library membership cards x 1000	$995.50
Murray Districts Arts & Crafts Society			**$360.00**
EFT000281	09/06/2022	School holiday activity arts and craft day	$360.00
Murray Districts Glass			**$235.00**
EFT000291	30/06/2022	Replace smashed window	$235.00
Murray Districts Pistol Club Inc.			**$15,622.20**
EFT000279	02/06/2022	Community Facility Fund successful application	$15,622.20
Murray River Auto Repairs			**$6,156.00**
EFT000281	09/06/2022	Fit light bar 4016MY Holden Colorado	$363.25
EFT000281	09/06/2022	165,000km service 4029MY Ford Ranger	$349.70
EFT000281	09/06/2022	60,000km service 108WR Holden Colorado	$373.25
EFT000281	09/06/2022	150,000km service 4018MY Toyota RAV4	$684.70
EFT000281	09/06/2022	Service auto transmission 107WR Holden Colorado	$637.15
EFT000281	09/06/2022	Fit light bar 108WR Holden Colorado	$430.90
EFT000281	09/06/2022	30,000km service 4046MY Mitsubishi Eclipse	$335.70
EFT000281	09/06/2022	Replace battery 4020MY Holden Colorado	$261.15
EFT000284	16/06/2022	45,000km service 4027MY Mitsubishi Triton	$365.15
EFT000284	16/06/2022	75,000km service 4021MY Mitsubishi Triton	$332.65
EFT000284	16/06/2022	Fit light bar 4028MY Mitsubishi Triton	$409.65
EFT000284	16/06/2022	112,500km service 4004MY Subaru Outback	$1,045.35
EFT000288	23/06/2022	130,000km service Isuzu D-Max 1HJC975	$312.70
EFT000291	30/06/2022	130,000km service 4007MY Toyota RAV4	$254.70
Murray Shire Social Club			**$430.00**
EFT000281	09/06/2022	Payroll deductions	$5.00
EFT000281	09/06/2022	Payroll deductions	$210.00
EFT000288	23/06/2022	Payroll deductions	$5.00
EFT000288	23/06/2022	Payroll deductions	$210.00
Nature Calls			**$2,215.00**
EFT000281	09/06/2022	Portable toilets hire Pinjarra Festival 2022	$1,100.00

List of Accounts Paid in June 2022 to be Received			
Payment No	**Posting Date**	**Description**	**Amount**
EFT000281	09/06/2022	Portable toilets hire June 2022 long weekend	$700.00
EFT000291	30/06/2022	Portable toilet for school's tree day	$415.00
Neverfail (WA) Pty Limited			**$328.95**
EFT000279	02/06/2022	15L Springwater Bottles	$236.59
EFT000284	16/06/2022	15L Springwater Bottles	$74.10
EFT000291	30/06/2022	Rental of water cooler 16/06/2022 - 16/07/2022	$18.26
North Dandalup Volunteer Bushfire Brigade			**$467.50**
EFT000281	09/06/2022	Hazard reduction burn on Batt Way	$467.50
Officeworks			**$2,107.71**
EFT000279	02/06/2022	IT Equipment	$175.00
EFT000279	02/06/2022	IT Equipment	$35.00
EFT000279	02/06/2022	IT Equipment	$65.00
EFT000279	02/06/2022	A4 Clear binding front covers	$393.84
EFT000281	09/06/2022	Optus 4G modem	$198.00
EFT000281	09/06/2022	Stationary	$129.20
EFT000288	23/06/2022	Stationary	$717.58
EFT000288	23/06/2022	Refreshments	$394.09
Open Office Pty Ltd			**$33,409.20**
EFT000279	02/06/2022	Community Hub licensing fee - May 2022	$11,601.70
EFT000279	02/06/2022	NAV Licensing costs - May 2022	$5,102.90
EFT000291	30/06/2022	Community Hub licensing fee - June 2022	$11,601.70
EFT000291	30/06/2022	NAV Licensing costs - June 2022	$5,102.90
Overland Media			**$4,752.00**
EFT000288	23/06/2022	Event photography at Pinjarra Festival 2022	$4,752.00
Party Plus Mandurah			**$5,939.80**
EFT000288	23/06/2022	Hire of equipment for Pinjarra Festival 2022	$5,295.00
EFT000291	30/06/2022	Marquee hire	$644.80
Peel Bus Hire & Charters			**$1,005.00**
EFT000279	02/06/2022	Bus hire for tour of Shire - 25 May 2022	$345.00
EFT000284	16/06/2022	Bus hire for Trish Briggs funeral	$660.00
Peel Electrical Service			**$453.75**
EFT000279	02/06/2022	Electrical safety inspection	$453.75
Peel H2O Solutions			**$419.25**
EFT000279	02/06/2022	Rainbird coil green	$176.00
EFT000279	02/06/2022	100MM tapping saddles	$119.20
EFT000279	02/06/2022	Plumbing supplies	$56.55
EFT000291	30/06/2022	Plumbing supplies	$67.50
Peel Mini Earthmovers			**$83,706.15**
EFT000279	02/06/2022	Earthworks trench for electrical access footpaths	$4,959.90
EFT000279	02/06/2022	North Dandalup prep earth works	$2,420.00
EFT000279	02/06/2022	Earthworks and small limestone wall	$1,130.25
EFT000279	02/06/2022	Cantwell Park preparatory works 21 to 22 April 22	$2,898.50
EFT000279	02/06/2022	Earthworks at Sandy Cove for retic repair	$242.00
EFT000279	02/06/2022	Lakes Rd - Shoulder and Finishing Works as per	$24,200.00
EFT000281	09/06/2022	Remove concrete rubble & fence posts	$4,768.50
EFT000281	09/06/2022	Box out under and around playground	$2,214.30
EFT000288	23/06/2022	Remove remainder shade sail poles and fill holes	$2,688.95
EFT000288	23/06/2022	North Dandalup concrete preparation	$418.00
EFT000288	23/06/2022	Sandy cove works memorial seat walls and corner	$3,938.00
EFT000288	23/06/2022	Preparation for path repairs at Ludlow Loop	$660.00
EFT000288	23/06/2022	Slab removal and backfilling at Regalia Place	$1,331.00
EFT000288	23/06/2022	South Yunderup riverbank restoration	$6,325.00
EFT000288	23/06/2022	Annual sandpit cleans of all softfall areas	$6,545.00
EFT000291	30/06/2022	Brickpaving repairs - Murray Street	$1,314.50
EFT000291	30/06/2022	Blockwork 500x350x350 red earth play surrounds	$14,256.00
EFT000291	30/06/2022	Ripping school's tree day	$1,881.00
EFT000291	30/06/2022	Ripping Willow Gardens	$1,515.25
Peel Scape Solutions			**$14,223.00**
EFT000284	16/06/2022	Irrigation design and installation around pavilion	$14,223.00
Peel Weed & Pest Control			**$67,100.00**
EFT000291	30/06/2022	Weed Control of Pinjarra Road	$5,060.00
EFT000291	30/06/2022	Weed Suppression of road verges	$15,840.00
EFT000291	30/06/2022	Weed Suppression of road verges	$4,180.00
EFT000291	30/06/2022	Spray drains	$3,410.00
EFT000291	30/06/2022	Weed Suppression of road verges	$37,620.00
EFT000291	30/06/2022	Spray George Brook	$990.00
Perth Frozen Foods			**$423.75**
EFT000279	02/06/2022	Restock ice creams	$423.75
PFD Food Services Pty Ltd			**$2,369.90**
EFT000279	02/06/2022	MALC Kiosk supplies	$267.30
EFT000279	02/06/2022	MALC Kiosk supplies	$262.70
EFT000288	23/06/2022	MALC Kiosk supplies	$249.00
EFT000288	23/06/2022	MALC Kiosk supplies	$326.10

List of Accounts Paid in June 2022 to be Received			
Payment No	**Posting Date**	**Description**	**Amount**
EFT000288	23/06/2022	MALC Kiosk supplies	$403.30
EFT000288	23/06/2022	MALC Kiosk supplies	$244.30
EFT000291	30/06/2022	MALC Kiosk supplies	$318.40
EFT000291	30/06/2022	MALC Kiosk supplies	$298.80
Phoenix Foundry			**$430.65**
EFT000288	23/06/2022	Plaque order for Pinjarra public cemetery	$430.65
Pinjarra Engineering Pty Ltd			**$1,675.30**
EFT000281	09/06/2022	Landscape steel tree surrounds	$1,675.30
Pinjarra Junior Football Club (Inc.)			**$2,770.00**
EFT000281	09/06/2022	Community Facility Fund successful application	$2,770.00
Pinjarra Meat Supply			**$95.64**
EFT000279	02/06/2022	Catering	$95.64
Pinjarra Traders			**$229.95**
EFT000288	23/06/2022	Equipment hire for Pinjarra Festival 2022	$229.95
Planning Institute Australia			**$610.00**
EFT000284	16/06/2022	Annual membership 2022/2023	$580.00
EFT000288	23/06/2022	Attendance at Woman in Planning event	$30.00
Porter Consulting Engineers			**$3,850.00**
EFT000291	30/06/2022	Pre opening Road Safety Audit - Carrabungup Road	$3,850.00
Price Consulting Group Pty Ltd			**$4,317.17**
EFT000291	30/06/2022	CEO Performance review 2021-2022	$4,317.17
PSI Audio (WA) Pty Ltd			**$6,820.00**
EFT000281	09/06/2022	Pinjarra Festival 2022 - stage and audio	$6,820.00
Puma Energy			**$622.46**
EFT000284	16/06/2022	Fuel usage	$622.46
Quality Publishing Australia			**$319.18**
EFT000281	09/06/2022	Restock maps and map books	$319.18
QTM Pty Ltd			**$79,203.38**
EFT000291	30/06/2022	Paterson Road tree works	$3,195.25
EFT000291	30/06/2022	Traffic control for Murray Street Coolup	$10,610.67
EFT000291	30/06/2022	Paterson Road tree works	$1,643.24
EFT000291	30/06/2022	Traffic control Hopeland Road	$875.50
EFT000291	30/06/2022	Pinjarra Road spraying	$1,939.58
EFT000291	30/06/2022	Traffic control for drain cleaning	$1,053.06
EFT000291	30/06/2022	Paterson Road tree works	$4,576.47
EFT000291	30/06/2022	Traffic management with Beam barrier repairs	$2,891.76
EFT000291	30/06/2022	Traffic control Del Park Road	$3,785.62
EFT000291	30/06/2022	Traffic management services - Pinjarra Festival 22	$880.00
EFT000291	30/06/2022	Traffic management services - Pinjarra Festival 22	$7,351.98
EFT000291	30/06/2022	Traffic control for Murray Street Coolup	$13,529.29
EFT000291	30/06/2022	Traffic control for Murray Street Coolup	$5,851.20
EFT000291	30/06/2022	Traffic control for Murray Street Coolup	$10,624.20
EFT000291	30/06/2022	Traffic Control Old Bunbury Road	$2,081.64
EFT000291	30/06/2022	Traffic control Del Park Road	$6,333.92
EFT000291	30/06/2022	Traffic control Readheads Road Construction	$1,980.00
Quell-Cleen Cleaning Service			**$2,178.00**
EFT000288	23/06/2022	Temporary cleaning service	$2,178.00
Reece Pty Ltd			**$304.59**
EFT000291	30/06/2022	Tap spindles	$53.05
EFT000291	30/06/2022	Tap boiling billy	$167.79
EFT000291	30/06/2022	Drain cleaner	$83.75
Retro Roads			**$21,124.84**
EFT000288	23/06/2022	Line marking Lakes Road	$1,975.29
EFT000291	30/06/2022	Line marking renewal in Pinjarra	$6,186.40
EFT000291	30/06/2022	Line marking renewal in Pinjarra	$412.50
EFT000291	30/06/2022	Line marking renewal in Pinjarra	$6,598.35
EFT000291	30/06/2022	Installation of pavement marking at Allambi Way	$5,952.30
Rise Electrics			**$19,072.24**
EFT000291	30/06/2022	Power generators Pinjarra Festival 2022	$19,072.24
Rogers, Cr Angela			**$1,622.42**
EFT000291	30/06/2022	Meeting, IT & Communications Allowance	$1,622.42
Rose, Casey			**$1,622.42**
EFT000291	30/06/2022	Meeting, IT & Communications Allowance	$1,622.42
Science And Nature Pty Ltd			**$402.38**
EFT000279	02/06/2022	Restock nature toys and souvenirs	$402.38
Scope Business Imaging			**$1,344.97**
EFT000281	09/06/2022	Copier charges Fax Room - May 2022	$194.22
EFT000281	09/06/2022	Copier charges Accounts - May 2022	$31.27
EFT000281	09/06/2022	Copier charges Binding Room - May 2022	$178.62
EFT000281	09/06/2022	Copier charges Depot - May 2022	$31.03
EFT000281	09/06/2022	Copier charges DTVIC - May 2022	$163.59
EFT000281	09/06/2022	Copier charges Library - May 2022	$63.05
EFT000281	09/06/2022	Copier charges MALC - May 2022	$119.14

List of Accounts Paid in June 2022 to be Received			
Payment No	**Posting Date**	**Description**	**Amount**
EFT000281	09/06/2022	Copier charges Planners - May 2022	$131.27
EFT000281	09/06/2022	Copier charges Reception - May 2022	$75.17
EFT000281	09/06/2022	Copier Tech Services - May 2022	$124.37
EFT000281	09/06/2022	Copier charges Records - May 2022	$9.70
EFT000281	09/06/2022	Copier charges Rangers - May 2022	$223.54
SDJ Plumbing & Gas			**$484.00**
EFT000288	23/06/2022	Repair leak to water main	$484.00
Sea to Summit Pty Ltd			**$559.76**
EFT000281	09/06/2022	Restock hikers food	$559.76
Seek Limited			**$353.65**
EFT000284	16/06/2022	Sport and Recreation Trainee recruitment - May 2022	$353.65
Serpentine Plant Farm			**$1,264.46**
EFT000291	30/06/2022	Supply & deliver 138 x Plants 140mm to 200mm	$1,022.73
EFT000291	30/06/2022	Plants x 23	$241.73
Shire of Waroona			**$13,640.00**
EFT000288	23/06/2022	2021/22 Corio Road transfer station waste disposal	$13,440.00
EFT000288	23/06/2022	Dog infringement	$200.00
Sigma Chemicals			**$2,449.70**
EFT000279	02/06/2022	Bicarb pallet	$2,449.70
Sign A Rama			**$1,375.00**
EFT000288	23/06/2022	Marquee 3mx3m printed roof and valance	$1,375.00
Sign Craft			**$1,701.04**
EFT000279	02/06/2022	1x900x600x3mm Aluminium composite sign	$95.04
EFT000281	09/06/2022	Recreational Boating Funding Scheme signage	$154.00
EFT000288	23/06/2022	Stickers to re-do the date on banners	$132.00
EFT000288	23/06/2022	Double sided aluminium sign UV printed and laminated	$1,199.00
EFT000291	30/06/2022	650x500 South Yunderup Pavilion 3mm sign	$121.00
Signs Plus			**$81.50**
EFT000279	02/06/2022	Name badge	$81.50
Snap Mandurah			**$2,771.84**
EFT000279	02/06/2022	Amendments and ideation of Murray River Square	$792.00
EFT000284	16/06/2022	Acrod parking sign Pinjarra Festival	$65.00
EFT000284	16/06/2022	Printing for planting in the park flyers	$104.37
EFT000288	23/06/2022	5 Pull up banners	$1,309.00
EFT000291	30/06/2022	Marketing for bike path consultation	$501.47
Soft Landing			**$4,540.80**
EFT000284	16/06/2022	Transport and recycle mattresses from Corio Road	$4,540.80
South West Fire Solutions			**$1,980.00**
EFT000291	30/06/2022	Fire Detection Test	$165.00
EFT000291	30/06/2022	Repairs to Fire indicator panel	$1,331.55
EFT000291	30/06/2022	Fire Detection Test	$483.45
South West Monumental			**$1,730.30**
EFT000291	30/06/2022	Plaque order granite niche wall 2 Barry Norton	$1,730.30
Sports Power - Pinjarra			**$500.00**
EFT000288	23/06/2022	Gift cards for consultation raffle prizes	$500.00
Spyker Business Solutions Pty Ltd			**$1,243.00**
EFT000288	23/06/2022	Install door controllers	$1,243.00
State Wide Turf Services			**$15,130.50**
EFT000284	16/06/2022	Turf renovation works at 6 x ovals	$15,130.50
Stewart & Heaton Clothing			**$1,308.21**
EFT000291	30/06/2022	Protective clothing West Murray Bushfire Brigade	$537.13
EFT000291	30/06/2022	Protective clothing West Murray Bushfire Brigade	$771.08
Strata Green			**$8,698.80**
EFT000291	30/06/2022	Brushwood bales x 1 tonne	$8,698.80
Stunned Emu Designs			**$527.80**
EFT000281	09/06/2022	Restock at visitor centre	$527.80
Surveying South			**$14,971.00**
EFT000284	16/06/2022	Feature and contour survey Boys and Wilson Road drainage	$891.00
EFT000284	16/06/2022	Canoe launch survey	$1,188.00
EFT000288	23/06/2022	Dwellingup drainage and carpark setout	$990.00
EFT000288	23/06/2022	Pickup Telstra locates and create digital file	$495.00
EFT000288	23/06/2022	Survey field	$5,500.00
EFT000288	23/06/2022	Lowline Way plans	$1,287.00
EFT000288	23/06/2022	Readheads Road marking	$1,650.00
EFT000288	23/06/2022	Feature and contour survey shared path South Western Highway	$2,970.00
Sustainable Consulting			**$4,537.50**
EFT000288	23/06/2022	Murray Bushfire and Emergency Response workshop	$4,537.50
Syrinx Environmental			**$9,273.00**
EFT000288	23/06/2022	Brushwall installation and supervision	$9,273.00
Telstra Corporation Limited			**$1,102.28**
EFT000284	16/06/2022	Data usage	$140.16
EFT000284	16/06/2022	Phone usage	$780.17

List of Accounts Paid in June 2022 to be Received			
Payment No	**Posting Date**	**Description**	**Amount**
EFT000288	23/06/2022	Phone usage	$77.11
EFT000291	30/06/2022	Phone usage	$104.84
The Distributors Perth			**$923.40**
EFT000279	02/06/2022	Confectionary and drinks restock	$225.25
EFT000291	30/06/2022	Kiosk supplies	$186.65
EFT000291	30/06/2022	Kiosk supplies	$511.50
The Eco Faeries			**$7,320.00**
EFT000281	09/06/2022	Entertainment Pinjarra Festival 2022	$7,320.00
The Funk Factory			**$3,740.00**
EFT000281	09/06/2022	Entertainment Pinjarra Festival 2022	$3,740.00
The Good Guys			**$922.00**
EFT000288	23/06/2022	Gaming equipment for youth activities	$922.00
The Locals Trading Pty Ltd			**$296.04**
EFT000279	02/06/2022	Restock visitor centre	$296.04
Thompson Surveying Consultants			**$11,949.30**
EFT000279	02/06/2022	Survey and field survey deposited plan and lodgement	$2,750.00
EFT000288	23/06/2022	Survey and field survey deposited plan and lodgement	$9,199.30
Tom's Pump and Waterboring			**$1,672.00**
EFT000288	23/06/2022	Renovation and casing of the North Dandalup oval	$1,672.00
Nutrien Water WA (Total Eden)			**$3,144.24**
EFT000288	23/06/2022	Irrigation supplies	$3,144.24
Tourism Council Western Australia			**$990.00**
EFT000279	02/06/2022	Registration to WA Tourism Conference x 2	$990.00
TPG Network Pty Ltd			**$3,222.93**
EFT000288	23/06/2022	Ethernet - May 22	$3,222.93
T-Quip			**$351.80**
EFT000291	30/06/2022	Spindle parts and assembly	$351.80
Truck Centre (WA) Pty Ltd			**$6,788.38**
EFT000284	16/06/2022	Service of Volvo FM500 Truck	$2,641.60
EFT000284	16/06/2022	Service and repairs Volvo FM500 Truck	$4,146.78
Tuckey's Hardware			**$6,322.45**
EFT000284	16/06/2022	Small hardware items	$49.55
EFT000284	16/06/2022	Insecticide	$25.90
EFT000284	16/06/2022	Wheel cutting discs for parks works	$80.70
EFT000284	16/06/2022	Paint	$26.85
EFT000284	16/06/2022	Items for Pinjarra Foreshore	$48.57
EFT000284	16/06/2022	Items for South Yunderup Oval tree tie tube	$36.45
EFT000284	16/06/2022	Reinforced clear hose	$64.75
EFT000284	16/06/2022	Drum cap, screws and hose hanger	$55.10
EFT000284	16/06/2022	Star picket 150cm bundle	$116.91
EFT000284	16/06/2022	Magnets, hook, glue	$31.71
EFT000284	16/06/2022	Lubricant multi-use	$17.99
EFT000284	16/06/2022	Quick spray satin white	$17.90
EFT000284	16/06/2022	3 Tier shelving unit	$1,137.00
EFT000284	16/06/2022	Paint, silicone, gun spray	$30.39
EFT000284	16/06/2022	Spray and mark fluoro pink	$62.80
EFT000284	16/06/2022	Barrel union and valve adaptor	$15.97
EFT000284	16/06/2022	Drill bits and screws	$21.45
EFT000284	16/06/2022	Containers of round-up 5L	$210.00
EFT000284	16/06/2022	Tie wire	$39.50
EFT000284	16/06/2022	Plumbing connection	$40.47
EFT000284	16/06/2022	Items for Edenvale gardens	$4.95
EFT000284	16/06/2022	Window washer and swivel	$39.90
EFT000284	16/06/2022	Plants for Lakes Road	$199.73
EFT000284	16/06/2022	Cupboard for kiosk area at MALC	$155.00
EFT000284	16/06/2022	Sprayer garden industrial 8L	$64.99
EFT000284	16/06/2022	Various items for Pinjarra Festival 2022	$96.49
EFT000284	16/06/2022	Treated pine	$10.10
EFT000284	16/06/2022	Cistern repairs	$47.25
EFT000284	16/06/2022	Items for general parks works	$61.98
EFT000284	16/06/2022	Containers of round-up 5L	$105.00
EFT000284	16/06/2022	Rivets	$8.60
EFT000284	16/06/2022	Rivets	$10.95
EFT000288	23/06/2022	Flex seal	$15.26
EFT000288	23/06/2022	Hatchet fibre glass	$20.99
EFT000288	23/06/2022	Rake aussie super	$74.97
EFT000288	23/06/2022	Paint materials	$142.39
EFT000288	23/06/2022	X-FE Forte bore water remover	$199.98
EFT000288	23/06/2022	Extension lead	$29.95
EFT000288	23/06/2022	15 litre bin	$90.00
EFT000288	23/06/2022	30 x 25kg bicarb	$913.50
EFT000288	23/06/2022	Batteries for mosquito traps	$19.99
EFT000288	23/06/2022	Funnels for youth art activity	$19.98

List of Accounts Paid in June 2022 to be Received			
Payment No	**Posting Date**	**Description**	**Amount**
EFT000288	23/06/2022	Gloves	$48.49
EFT000288	23/06/2022	Batteries for mosquito traps	$18.99
EFT000288	23/06/2022	Pipe PVC 40mm CL9 6m	$42.52
EFT000288	23/06/2022	Insecticide odourless	$13.90
EFT000288	23/06/2022	Batteries for mosquito traps	$25.98
EFT000288	23/06/2022	Wire for brush walling	$99.90
EFT000288	23/06/2022	FulaSeal 700 roof and gutter	$328.80
EFT000288	23/06/2022	Tie wire strong 2.5mm x 1000m	$165.99
EFT000288	23/06/2022	Items for Keralup works	$31.94
EFT000288	23/06/2022	Batteries	$124.95
EFT000288	23/06/2022	Extension leads and tape	$47.98
EFT000288	23/06/2022	Tape, cable tie, wall plug	$16.64
EFT000288	23/06/2022	Batteries	$19.00
EFT000288	23/06/2022	Batteries	$12.60
EFT000288	23/06/2022	Spray and mark fluoro pink 350G	$62.80
EFT000288	23/06/2022	Pipe PVC 25MM	$25.00
EFT000291	30/06/2022	150cm star picket bundle	$116.91
EFT000291	30/06/2022	Spreader fertiliser easy green	$89.99
EFT000291	30/06/2022	Makita rotary hammer drill part	$13.94
EFT000291	30/06/2022	Makita rotary hammer drill	$474.75
EFT000291	30/06/2022	Items for drainage maintenance	$60.47
EFT000291	30/06/2022	Buy right pressure sprayer	$19.00
Tyrecycle Pty Ltd			**$6,204.79**
EFT000279	02/06/2022	Tyre collection from Corio Road Transfer Station	$3,868.66
EFT000288	23/06/2022	Tyre collection from Corio Road Transfer Station	$2,336.13
Tyrepower Pinjarra			**$4,724.80**
EFT000281	09/06/2022	Puncture repair 4008MY Subaru XV	$53.90
EFT000281	09/06/2022	Supply and fit new tyres	$1,404.00
EFT000281	09/06/2022	Supply and fit new tyres	$780.00
EFT000281	09/06/2022	Puncture repair mowing trailer	$42.90
EFT000284	16/06/2022	Fit new tyre to loose wheel	$19.00
EFT000284	16/06/2022	Fit new tyre to loose wheel	$90.00
EFT000284	16/06/2022	Supply and fit new tyres	$1,700.00
EFT000288	23/06/2022	Supply and fit new tyres	$560.00
EFT000291	30/06/2022	Puncture repair truck tyre loose wheel	$75.00
UDIA WA			**$2,757.00**
EFT000279	02/06/2022	UDIA WA Membership 01/07/2022 - 30/06/2023	$2,757.00
Veolia Environmental Services			**$13,195.25**
EFT000291	30/06/2022	Root cutting various locations	$13,195.25
Veritas Storage			**$15.84**
EFT000288	23/06/2022	Vault cloud	$15.84
Vibe Pinjarra			**$18,809.85**
EFT000279	02/06/2022	Fuel usage	$6,944.04
EFT000279	02/06/2022	Fuel usage	$5,910.18
EFT000291	30/06/2022	Fuel usage	$5,955.63
WALGA			**$65.00**
EFT000281	09/06/2022	WALGA Breakfast	$65.00
Feed the Hike			**$136.61**
EFT000288	23/06/2022	DTVC Shop stock	$136.61
Waterlogic Australia Pty Ltd			**$598.86**
EFT000288	23/06/2022	Water cooler hire	$598.86
Waters BM & RV			**$274,053.77**
EFT000281	09/06/2022	Supply and deliver 200 tonne of fill sand	$2,697.33
EFT000281	09/06/2022	Supply of plant for road building	$5,099.05
EFT000284	16/06/2022	Supply and deliver with side tipper100 tonne fill sand	$2,637.02
EFT000284	16/06/2022	Supply of plant for road building	$188,416.40
EFT000284	16/06/2022	Supply and delivery of sand for road building	$21,120.00
EFT000284	16/06/2022	Supply and delivery of sand for road building	$2,337.50
EFT000284	16/06/2022	Supply of plant for road building	$11,265.37
EFT000284	16/06/2022	Supply and delivery of sand for road building	$40,481.10
Wesfarmers Kleenheat Gas Pty Ltd			**$85.80**
EFT000279	02/06/2022	Gas bottles for barbeque	$85.80
West Coast Radio Pty Ltd			**$990.00**
EFT000288	23/06/2022	Radio adverts Coast and Wave	$990.00
Westbooks			**$2,754.25**
EFT000279	02/06/2022	Library book stock	$873.65
EFT000279	02/06/2022	Library book stock	$797.10
EFT000288	23/06/2022	Library book stock	$805.72
EFT000288	23/06/2022	Library book stock	$277.78
Westcoast Power Equipment			**$5,299.00**
EFT000279	02/06/2022	Deck drive V belts	$650.00
EFT000291	30/06/2022	Cub mower blades	$240.00
EFT000291	30/06/2022	Kombi tool bristle brush sweeper	$1,997.00

List of Accounts Paid in June 2022 to be Received			
Payment No	**Posting Date**	**Description**	**Amount**
EFT000291	30/06/2022	Cordless blower	$1,060.00
EFT000291	30/06/2022	Battery charger	$827.00
EFT000291	30/06/2022	Carby kit for echo blower	$32.00
EFT000291	30/06/2022	Cutting blades	$493.00
Western Rural Fencing			**$621.50**
EFT000284	16/06/2022	Path repairs Edenvale	$621.50
Westrac Equipment Pty Ltd			**$3,686.26**
EFT000291	30/06/2022	4051MY service and repairs	$284.99
EFT000291	30/06/2022	4054MY service and repairs	$358.03
EFT000291	30/06/2022	4050MY service and repairs	$1,521.62
EFT000291	30/06/2022	4051MY service and repairs	$1,521.62
Whitcroft IT Pty Ltd			**$6,763.00**
EFT000284	16/06/2022	CPU upgrades for existing CCTV server	$2,000.00
EFT000288	23/06/2022	Replacement MacBook	$4,763.00
Work Clobber			**$825.10**
EFT000284	16/06/2022	Protective clothing	$825.10
Wren Oil			**$16.50**
EFT000279	02/06/2022	Waste oil collection Corio Road Transfer Station	$16.50
Yunderup Sport & Recreation Club Inc			**$1,342.00**
EFT000284	16/06/2022	Workshops catering and venue hire	$1,342.00
Mandurah Psychological Services Pty Ltd			**$858.00**
EFT000284	16/06/2022	EAP Counselling Sessions	$214.50
EFT000284	16/06/2022	EAP Counselling Sessions	$214.50
EFT000284	16/06/2022	EAP Counselling Sessions	$214.50
EFT000288	23/06/2022	EAP Counselling Sessions	$214.50
Easi Packaging Pty Ltd			**$5,455.82**
EFT000281	09/06/2022	Payroll deductions	$2,727.91
EFT000288	23/06/2022	Payroll deductions	$2,727.91
Hydrochem			**$317.90**
EFT000279	02/06/2022	Water treatment	$317.90
Telair Pty Ltd			**$1,461.55**
EFT000281	09/06/2022	Service charges - June 2022	$1,461.55
Toll Transport Pty Ltd			**$189.30**
EFT000279	02/06/2022	Courier charges	$120.91
EFT000281	09/06/2022	Courier charges	$19.78
EFT000281	09/06/2022	Courier charges	$12.25
EFT000288	23/06/2022	Courier charges	$11.46
EFT000288	23/06/2022	Courier charges	$24.90
CSE Crosscom Pty Ltd			**$211.20**
EFT000284	16/06/2022	Roof antenna	$211.20
Sterling's Office National			**$120.16**
EFT000291	30/06/2022	Stationery	$85.87
EFT000291	30/06/2022	Stationery	$34.29
WML Consultants Pty Ltd			**$6,237.00**
EFT000291	30/06/2022	Geotechnical investigation and report	$6,237.00
Rural Press Pty Limited			**$1,102.17**
EFT000288	23/06/2022	Advert for Pinjarra Festival - 19 and 26 May 2022	$227.59
EFT000288	23/06/2022	Advert for Pinjarra Festival - 19 and 26 May 2022	$874.58
Forms Express			**$330.54**
EFT000284	16/06/2022	Issue final notice for rates	$330.54
Carbone Bros Pty Ltd			**$6,559.40**
EFT000288	23/06/2022	Supply and Deliver 250T of gravel to North Dandalup	$6,559.40
Construction Training Fund			**$14,276.12**
EFT000284	16/06/2022	BCITF Collection Fees - May 2022	$14,276.12
Quicklee Express			**$44.00**
EFT000291	30/06/2022	Courier charges	$44.00
Prestige Products			**$24.00**
EFT000281	09/06/2022	Paper Bags for Pinjarra Festival	$24.00
Hidrive Group Pty Ltd			**$14,534.57**
EFT000284	16/06/2022	Refurbishment to Ranger's pod 4029MY	$2,384.88
EFT000284	16/06/2022	Transfer pod from old to new Ranger vehicle 4029MY	$12,149.69
Black Velvet & Honey			**$125.00**
EFT000291	30/06/2022	Environment Community Day coffee van	$125.00
Little Genius Science			**$1,980.00**
EFT000284	16/06/2022	Science of Flight Kids Event	$300.00
EFT000288	23/06/2022	6 Week animation program for up to 20 children	$1,680.00
City of Mandurah			**$220.00**
EFT000288	23/06/2022	Coastal conference - September 2022	$220.00
Mandurah Bolt Supplies			**$173.69**
EFT000284	16/06/2022	Beam bolt set	$134.09
EFT000291	30/06/2022	Zinc plated bolts	$39.60
Cr David Pike			**$1,622.42**
EFT000291	30/06/2022	Meeting, IT & Communications Allowance	$1,622.42

List of Accounts Paid in June 2022 to be Received			
Payment No	**Posting Date**	**Description**	**Amount**
Vanguard Press			**$69,349.50**
EFT000279	02/06/2022	Brochure display	$286.00
EFT000279	02/06/2022	Destination reservation booking system	$3,300.00
EFT000284	16/06/2022	Destination reservation booking system	$16,500.00
EFT000291	30/06/2022	Destination reservation booking system	$8,800.00
EFT000291	30/06/2022	2022 Destination Book 20000 copies	$40,463.50
Tammy Peckover			**$1,100.00**
EFT000291	30/06/2022	Local performers Pinjarra Festival 2022	$1,100.00
Jarra Infusion			**$262.50**
EFT000284	16/06/2022	Ordinary Council Meeting dinner 26/05/2022	$262.50
Ross Rose			**$1,950.00**
EFT000284	16/06/2022	Watsonia control on Jeegarnyeejip Island	$1,950.00
NRP Electrical Services			**$1,292.50**
EFT000279	02/06/2022	6 monthly maintenance	$1,292.50
AMPAC Debt Recovery Pty Ltd			**$3,555.86**
EFT000279	02/06/2022	Debt recovery - period ending 06/05/2022	$66.00
EFT000279	02/06/2022	Debt recovery - period ending 13/05/2022	$1,827.36
EFT000284	16/06/2022	Debt recovery - period ending 20/05/2022	$1,662.50
Denboer Holdings Pty Ltd			**$22,697.49**
EFT000288	23/06/2022	Outstanding works bond Dandalup Estate	$22,697.49
A to Z Signs			**$801.90**
EFT000291	30/06/2022	Signwriting for Rangers vehicle 4029MY	$801.90
Michelle Ucich			**$14,273.75**
EFT000284	16/06/2022	Termination of novated lease	$14,273.75
The West Australian			**$1,304.60**
EFT000288	23/06/2022	Advertising Pinjarra Festival	$1,304.60
Donald Cant Watts Corke (WA) Pty Ltd			**$4,763.00**
EFT000291	30/06/2022	Variation V03 WAFIP forecast budgeted fee	$4,488.00
EFT000291	30/06/2022	Construction variation WAFIP	$275.00
Xtreme Bounce Party Hire			**$3,800.00**
EFT000284	16/06/2022	Inflatable amusements Pinjarra Festival 2022	$3,800.00
Dwellingup Silver			**$200.00**
EFT000288	23/06/2022	May 2022 Consignment sales	$200.00
Allsorts Repairs and Services			**$33.00**
EFT000279	02/06/2022	Commemorative plaque Evelyn Tonkin	$33.00
Pinjarra Golf Club			**$3,300.00**
EFT000291	30/06/2022	Community Assistance Fund Ladies Golf Charity Day	$3,300.00
Universal Marina Systems			**$7,760.50**
EFT000284	16/06/2022	Floating swim pontoon and wrap around pile guide	$7,760.50
Total Oil Australia Pty Ltd			**$3,601.86**
EFT000281	09/06/2022	208L Total Rubia works	$3,601.86
South West Isuzu			**$4,843.78**
EFT000279	02/06/2022	Replace clutch and repair oil leak	$4,843.78
Parkin Print			**$1,034.00**
EFT000291	30/06/2022	Signage on site	$517.00
EFT000291	30/06/2022	Signage on site	$517.00
MyMedia			**$825.00**
EFT000284	16/06/2022	Media monitoring	$825.00
O'Brien Harrop Access			**$5,500.00**
EFT000284	16/06/2022	Accessibility Audits - 09 June 2022	$5,500.00
Geofabrics Australasia Pty Ltd			**$742.50**
EFT000279	02/06/2022	Geosynthetic products	$742.50
Corrib Investments Pty Ltd			**$57,375.04**
EFT000279	02/06/2022	Defects liability bond Dandalup Meadows Stage 4	$14,049.58
EFT000279	02/06/2022	Defects liability bond Dandalup Meadows Stage 2 and 3	$43,325.46
Armsec WA			**$385.00**
EFT000291	30/06/2022	Alarm call outs 25/5/2022	$220.00
EFT000291	30/06/2022	Alarm call outs 25/5/2022	$55.00
EFT000291	30/06/2022	Alarm call outs 23/6/2022	$55.00
EFT000291	30/06/2022	Alarm call outs 23/6/2022	$55.00
Australia Day Council of Western Australia			**$685.00**
EFT000291	30/06/2022	Gold Associate membership 2022 / 2023	$685.00
Australian Communications and Media			**$228.00**
EFT000288	23/06/2022	Two way licence 12/07/2022 - 12/07/2023	$228.00
Essential Aircor Services Pty Ltd			**$5,182.56**
EFT000279	02/06/2022	Repair to group fitness air con controller	$594.50
EFT000279	02/06/2022	Service air conditioner	$148.50
EFT000291	30/06/2022	Investigate council chambers air con fault	$768.55
EFT000291	30/06/2022	Repairs to technical services air con	$921.01
EFT000291	30/06/2022	Install evaporative cooler duct and extraction fan	$2,750.00
Lockdown Security Solutions			**$176.00**
EFT000291	30/06/2022	Investigate issue with smoke alarm	$176.00
Quintis Sandalwood Pty Ltd (Mt Romance)			**$346.46**

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Payment No	**Posting Date**	**Description**	**Amount**
EFT000281	09/06/2022	DTVC Shop stock	$346.46
Deezee Designs			**$40.00**
EFT000281	09/06/2022	Chocolate wrappers Pinjarra Festival 2022	$40.00
Milly & Wy			**$713.00**
EFT000284	16/06/2022	DTVC Shop stock	$713.00
InterFire Agencies Pty Ltd			**$1,268.07**
EFT000291	30/06/2022	Protective clothing	$563.54
EFT000291	30/06/2022	Protective clothing	$638.20
EFT000291	30/06/2022	Name tags	$66.33
Caraholly Orchard			**$175.00**
EFT000279	02/06/2022	DTVC Shop stock	$175.00
WA Tool and Trade Supply			**$404.04**
EFT000279	02/06/2022	Workshop consumables	$230.68
EFT000284	16/06/2022	Workshop consumables	$173.36
Wildflora Factory (Australian Wildflower			**$161.61**
EFT000279	02/06/2022	DTVC Shop stock	$161.61
Brother of Mine Coffee Roasters			**$225.00**
EFT000284	16/06/2022	MALC Kiosk supplies	$225.00
Furnissdale Tennis Club			**$8,000.00**
EFT000284	16/06/2022	Successful Community Facility Fund	$8,000.00
Pinjarra Bakery			**$475.00**
EFT000281	09/06/2022	Catering for the Shire of Murray Bush Fire	$190.00
EFT000288	23/06/2022	Catering for Local Emergency Management Committee	$285.00
Fairbridge WA Inc			**$567.00**
EFT000281	09/06/2022	Edenvale vouchers for VIP guests	$400.00
EFT000281	09/06/2022	Edenvale vouchers for VIP guests	$167.00
Jonor Construction			**$157,172.48**
EFT000279	02/06/2022	T21/8 Tender Pinjarra Suspension Bridge	$157,172.48
KEE Surfacing Pty Ltd			**$71,907.53**
EFT000281	09/06/2022	Asphalt work at Lakes Road	$49,516.71
EFT000281	09/06/2022	Asphalt work at South Yunderup Road	$22,390.82
Howard J Kirk			**$300.00**
EFT000288	23/06/2022	Herron Point caretaker	$300.00
Vestone Capital			**$21,102.35**
EFT000291	30/06/2022	IT Equipment	$21,102.35
NRM Consultants Pty Ltd			**$1,199.00**
EFT000288	23/06/2022	Museum veranda	$1,199.00
Peel Renewable Energy			**$151,434.25**
EFT000284	16/06/2022	Lot 38 Stage 1 - Interim Connection Charges WAFIP	$20,545.25
EFT000284	16/06/2022	Lot 38 Stage 1 - Interim Connection Charges WAFIP	$130,889.00
Pisconeri Family Trust			**$46,388.10**
EFT000284	16/06/2022	Transport green waste Corio Road to C-Wise	$4,488.00
EFT000284	16/06/2022	Corio Road Transfer Station management May-June 2022	$38,260.20
EFT000284	16/06/2022	Dwellingup Transfer Station management 2021-2022	$3,639.90
All-Ways Kerb Pty Ltd			**$2,277.00**
EFT000288	23/06/2022	Kerb repairs	$2,277.00
Harry's Asphalt Pty Ltd			**$8,415.00**
EFT000284	16/06/2022	Asphalt widening Murray Street Coolup	$8,415.00
Tunnel Vision (WA) Pty Ltd			**$7,276.50**
EFT000284	16/06/2022	Drain educting approximately 3 days	$7,276.50
Geoffrey Armstrong			**$131.96**
EFT000288	23/06/2022	Consignment sales May 2022	$131.96
Patricia Davies			**$1,180.00**
EFT000284	16/06/2022	Pinjarra Festival entertainment	$250.00
EFT000291	30/06/2022	5 Week 3D build and code robot program	$750.00
EFT000291	30/06/2022	3D Information session at Lakeside by Teman 17/6/2022	$180.00
Choose Digital Pty Ltd			**$383.90**
EFT000284	16/06/2022	Aftercare plan tourism website hosting	$383.90
Office of the Auditor General			**$1,980.00**
EFT000284	16/06/2022	Certification of local roads and community Infrastructure	$1,100.00
EFT000284	16/06/2022	Certification of the Roads to recovery	$880.00
Cooper & Oxley Group Pty Ltd			**$1,264,911.81**
EFT000284	16/06/2022	Construction of WA Food Innovation Precinct	$1,264,911.81
Laser Corps WA			**$1,700.00**
EFT000279	02/06/2022	Laser Tag deposit for Pinjarra Festival 2022	$1,700.00
RDF Plumbing			**$11,770.30**
EFT000279	02/06/2022	Leak repair and isolation valves	$1,107.94
EFT000279	02/06/2022	Plumbing repairs	$893.60
EFT000279	02/06/2022	Dwellingup vehicle dump point remove blockage	$231.00
EFT000288	23/06/2022	Septic system for new toilet	$5,675.81
EFT000288	23/06/2022	Replace pillar tap	$176.00
EFT000288	23/06/2022	Septic system North Dandalup	$3,685.95
EvolvePlus Pty Ltd			**$99.00**

List of Accounts Paid in June 2022 to be Received			
Payment No	**Posting Date**	**Description**	**Amount**
EFT000284	16/06/2022	12 month subscription to Immotion server	$99.00
Western Australian Land Authority			**$8,562.40**
EFT000291	30/06/2022	Aboriginal ethnographic and archaeological site identification	$8,562.40
United Wolves			**$6,451.50**
EFT000284	16/06/2022	Security and COVID marshals Pinjarra Festival 2022	$6,451.50
Party on the Green			**$1,920.00**
EFT000281	09/06/2022	Party on the Green Pinjarra Festival 2022	$1,920.00
Meagan Godleman			**$1,750.00**
EFT000281	09/06/2022	Entertainment Pinjarra Festival 2022	$1,750.00
Hersey's Safety Pty Ltd			**$7,086.37**
EFT000284	16/06/2022	15KG Bags of rags	$91.30
EFT000284	16/06/2022	Box of bushmans spray	$1,393.87
EFT000284	16/06/2022	Tree stakes	$3,817.00
EFT000291	30/06/2022	Tree stakes	$1,784.20
Ali Hill			**$1,000.00**
EFT000281	09/06/2022	Ali Hill Entertainment Pinjarra Festival 2022	$1,000.00
Gerard Chia Mingsheng			**$6,875.00**
EFT000280	09/06/2022	WAFIP Supporting WA Startups 50% deposit	$6,875.00
Paul Teng Piang Siong			**$6,875.00**
EFT000280	09/06/2022	WAFIP Supporting WA Startups 50% deposit	$6,875.00
John Michael			**$500.00**
EFT000281	09/06/2022	Welcome to Country Pinjarra Festival 2022	$500.00
Works with Quirks			**$2,000.00**
EFT000281	09/06/2022	Reinstatement of public mural	$2,000.00
Sitevisuals			**$792.00**
EFT000281	09/06/2022	Sitevisuals extension WAFIP time-lapse camera	$792.00
Natasha Ayers			**$6,875.00**
EFT000281	09/06/2022	WAFIP Supporting WA Startups 50% deposit	$6,875.00
Mandurah Sweep			**$1,650.00**
EFT000284	16/06/2022	Sweeping of paths	$1,650.00
Skills Training and Engineering Services			**$4,250.00**
EFT000279	02/06/2022	Provide Grader training	$4,250.00
National Property Valuers			**$2,200.00**
EFT000279	02/06/2022	Various property valuations in the Shire of Murray	$2,200.00
Waroona Septics			**$2,805.00**
EFT000279	02/06/2022	Dwellingup RV dump pump out	$528.00
EFT000279	02/06/2022	MALC Clean out of grease trap	$495.00
EFT000279	02/06/2022	Portable Toilet Service 24/05/2022	$49.50
EFT000284	16/06/2022	Portable toilet pump out 5/06/2022	$264.00
EFT000288	23/06/2022	Site toilet service	$49.50
EFT000288	23/06/2022	Portable toilet service	$528.00
EFT000291	30/06/2022	Dwellingup RV dump pump out	$891.00
Coastline Lawn Services (FPM Landscapes)			**$25,924.96**
EFT000284	16/06/2022	Monthly garden maintenance at McMahan Road	$176.00
EFT000284	16/06/2022	Mowing of WeeWar Circuit	$247.50
EFT000284	16/06/2022	Mowing of Cantwell Park and Edenvale Gardens	$2,788.50
EFT000284	16/06/2022	Mowing at Old Sarum	$7,199.91
EFT000284	16/06/2022	Mowing of Administration grounds	$2,286.57
EFT000284	16/06/2022	Monthly garden maintenance at WeeWar public open space	$176.00
EFT000288	23/06/2022	Mowing at Old Sarum	$7,199.91
EFT000288	23/06/2022	Monthly garden maintenance at McMahan Road	$352.00
EFT000288	23/06/2022	Monthly garden maintenance at WeeWar public open space	$176.00
EFT000288	23/06/2022	Monthly garden maintenance at WeeWar public open space	$247.50
EFT000288	23/06/2022	Mowing of Administration grounds	$2,286.57
EFT000288	23/06/2022	Mowing of Cantwell Park and Edenvale Gardens	$2,788.50
Squire Patton Boggs (AU)			**$1,781.96**
EFT000288	23/06/2022	Legal fees 02/05/2022 - 05/05/2022	$1,781.96
Bodybuilding Oz			**$943.00**
EFT000279	02/06/2022	MALC Pro shop supplies	$387.00
EFT000281	09/06/2022	MALC Pro shop supplies	$70.00
EFT000288	23/06/2022	MALC Pro shop supplies	$120.00
EFT000288	23/06/2022	MALC Pro shop supplies	$50.00
EFT000288	23/06/2022	MALC Pro shop supplies	$56.00
EFT000288	23/06/2022	MALC Pro shop supplies	$130.00
EFT000291	30/06/2022	MALC Pro shop supplies	$130.00
Cable Locates			**$15,792.98**
EFT000279	02/06/2022	Pot holing Lowline Way Barragup	$1,596.10
EFT000288	23/06/2022	Cable location Murray River Drive South Yunderup	$13,614.43
EFT000291	30/06/2022	Locate water main for leak repair	$582.45
Austin Lakes IGA			**$1,890.04**
EFT000284	16/06/2022	Patricia Briggs Memorial	$1,830.28
EFT000288	23/06/2022	Catering for staff meeting	$59.76

List of Accounts Paid in June 2022 to be Received			
Payment No	**Posting Date**	**Description**	**Amount**
Taylor Hill Scarves & Co			**$1,509.60**
EFT000279	02/06/2022	DTVC Shop stock	$815.31
EFT000291	30/06/2022	DTVC Shop stock	$694.29
Centaman Systems Pty Ltd			**$9,546.90**
EFT000291	30/06/2022	Annual maintenance Envibe 01/07/2022 - 30/06/2023	$9,546.90
WA Temporary Fencing Supplies			**$2,172.50**
EFT000284	16/06/2022	Fence rental 28/05/2022 - 28/06/2022	$462.00
EFT000284	16/06/2022	Temporary fencing for Pinjarra Festival 2022	$1,710.50
Amazon Web Services Australia Pty Ltd			**$1,086.75**
EFT000281	09/06/2022	Amazon Web Services service charge May 2022	$1,086.75
BMP Property Investments Pty Ltd			**$19,004.61**
EFT000279	02/06/2022	Subdivision defects liability bond - Stage 6	$19,004.61
Cr Stewart Carter			**$1,622.42**
EFT000291	30/06/2022	Meeting, IT & Communications Allowance	$1,622.42
Source Machinery			**$195.54**
EFT000284	16/06/2022	MY12733 servicing	$195.54
Kerry's Flowers			**$425.00**
EFT000279	02/06/2022	Flowers for Volunteer VIP Function 19/05/2022	$350.00
EFT000279	02/06/2022	Flowers for Peel Development Commission	$75.00
Afroblonde Eco Collection			**$1,856.20**
EFT000288	23/06/2022	DTVC Shop stock	$1,856.20
S A Chudleigh			**$6,428.90**
EFT000281	09/06/2022	Land acquisition final payment Carrabungup Road	$6,428.90
West Coast Car Transport			**$494.00**
EFT000279	02/06/2022	Transport to Hidrive for pod swap 4029MY	$110.00
EFT000284	16/06/2022	Transport vehicles from Hidrive to The Fitting Bay	$168.00
EFT000291	30/06/2022	Transport vehicle to Unicorn for tray fitting	$120.00
EFT000291	30/06/2022	Transport vehicle to Kelmscott for signwriting	$96.00
Managed System Services Pty Ltd			**$22,953.77**
EFT000284	16/06/2022	Meraki annual licence and support	$22,953.77
SJW Transport Pty Ltd			**$15,053.50**
EFT000281	09/06/2022	Supply trucks to cart limestone from Lake Preston	$11,819.50
EFT000284	16/06/2022	Supply trucks to cart limestone from Lake Preston	$3,234.00
Welltech Total Water Management			**$6,820.00**
EFT000284	16/06/2022	Hire portable water tower	$6,820.00
Hunt Architects			**$11,627.00**
EFT000284	16/06/2022	Architectural consultancy	$11,627.00
Arc Infrastructure Pty Ltd			**$206.25**
EFT000291	30/06/2022	Readheads Road widening April 2022	$206.25
T J Depiazzi & Sons			**$9,525.14**
EFT000281	09/06/2022	Playground grade mulch pine	$9,525.14
Deakin University			**$1,864.50**
EFT000284	16/06/2022	Trimester 2 tuition fees	$1,864.50
Beyond Stone Pty Ltd			**$10,574.00**
EFT000288	23/06/2022	Purchase of a new granite niche wall	$10,574.00
Western Irrigation Pty Ltd			**$76,102.40**
EFT000291	30/06/2022	MAR injection and recovery trial	$59,932.40
EFT000291	30/06/2022	Additional injection breakthrough monitoring	$16,170.00
Cunningham Painting Contractors			**$12,078.00**
EFT000279	02/06/2022	Painting entry ceiling and wall	$3,135.00
EFT000281	09/06/2022	Painting wave walls playground	$4,785.00
EFT000281	09/06/2022	Painting above main entry	$858.00
EFT000291	30/06/2022	Painting of toilet block	$3,300.00
Bronwyn Brims Studio			**$469.00**
EFT000279	02/06/2022	DTVC Shop stock	$469.00
GMP Contracting			**$12,970.00**
EFT000279	02/06/2022	Path repairs at 11 Rutherford Vista	$2,860.00
EFT000284	16/06/2022	Concrete path works at North Dandalup	$5,358.00
EFT000284	16/06/2022	Concrete seat and picnic table pads at North Dandalup	$1,320.00
EFT000288	23/06/2022	Sandy Cove exposed concrete and kerbing	$3,432.00
Surveytech Traffic Surveys			**$5,280.00**
EFT000281	09/06/2022	Video survey for Lakes Road, Corio Road and Hopeland Road	$5,280.00
DJ Kelly & SJ Biggin			**$60.00**
EFT000279	02/06/2022	Overpayment rates A6531	$60.00
H & H Architects			**$2,397.38**
EFT000281	09/06/2022	Architectural services McLarty South Pavilion	$2,397.38
North Coast Design			**$5,101.25**
EFT000291	30/06/2022	Enzo Menara changeroom upgrade, concept design	$5,101.25
Country Rugs			**$995.00**
EFT000281	09/06/2022	Carpet mats North Dandalup hall activation	$995.00
Redz Zoo Pty Ltd			**$1,760.00**
EFT000281	09/06/2022	Redz Zoo at Pinjarra Festival 2022	$1,760.00

List of Accounts Paid in June 2022 to be Received			
Payment No	**Posting Date**	**Description**	**Amount**
The Crosswalk Store			**$51.80**
EFT000288	23/06/2022	Prize pack for Passport to Pinjarra Competition	$51.80
Boilertronics			**$1,168.20**
EFT000284	16/06/2022	Annual service on airatherm boilers	$1,168.20
John Chance			**$666.67**
EFT000279	02/06/2022	Overpayment rates A1735	$666.67
Enchanted Characters			**$3,784.00**
EFT000281	09/06/2022	Roving performance at Pinjarra Festival 2022	$3,784.00
Ukendoit			**$600.00**
EFT000291	30/06/2022	Entertainment at Pinjarra Festival 2022	$600.00
NBD Marketing			**$2,568.00**
EFT000279	02/06/2022	Trails Friendly Business Support Program	$2,568.00
T B Kirk			**$1,973.31**
EFT000279	02/06/2022	Overpayment rates A3116	$1,973.31
Carol Nushka Jacobs			**$27.50**
EFT000279	02/06/2022	Key bond Lovegrove Clubrooms	$27.50
Fleet Cycles Mandurah			**$2,000.00**
EFT000288	23/06/2022	Gift cards for consultation raffle prizes	$2,000.00
Perth Medical Volunteers			**$1,485.00**
EFT000284	16/06/2022	First Aid for Pinjarra Festival 2022	$1,485.00
Darko Bertram			**$237.44**
EFT000279	02/06/2022	Reimbursement for parking at Perth airport	$237.44
HW & Associates			**$2,420.00**
EFT000291	30/06/2022	McLarty South Pavilion concept design estimate	$2,420.00
Alphalitica Pty Ltd T/A Five Faces			**$1,374.60**
EFT000279	02/06/2022	Digital display tool at reception	$1,374.60
Acrobatch			**$4,175.00**
EFT000281	09/06/2022	Acrobatch Pinjarra Festival 2022	$4,175.00
Luciano Basso			**$1,500.00**
EFT000279	02/06/2022	Overpayment rates A9586	$1,500.00
Andrew Kingscott & Haley McGuinness			**$75.28**
EFT000279	02/06/2022	Overpayment rates A13211	$75.28
Saurina Pty Ltd			**$44,124.53**
EFT000279	02/06/2022	Defects liability bond Kingston Fields stage 1B	$6,618.68
EFT000279	02/06/2022	Defects liability bond Kingston Fields stage 1A	$37,505.85
Fairman's Hire			**$242.00**
EFT000284	16/06/2022	Excavator hire 02/06/2022	$242.00
Colleen Skewes			**$225.94**
EFT000281	09/06/2022	Overpayment rates A10959	$225.94
Musical Kite String			**$450.00**
EFT000284	16/06/2022	Entertainment for Pinjarra Festival 2022	$450.00
Scott Newton			**$562.05**
EFT000281	09/06/2022	Overpayment rates A2051	$562.05
Shayne Bourne			**$806.89**
EFT000291	30/06/2022	Earthworks	$806.89
Nancy Ashman			**$633.21**
EFT000284	16/06/2022	Overpayment rates A9977	$633.21
Denise Davies			**$375.22**
EFT000284	16/06/2022	Overpayment rates A9947	$375.22
Economic Development Australia Limited			**$2,200.00**
EFT000282	14/06/2022	Corporate membership	$2,200.00
Midnight Rose Vocal Duo			**$160.00**
EFT000284	16/06/2022	Performance at Pinjarra Festival 2022	$160.00
SSB Pty Ltd			**$693.77**
EFT000288	23/06/2022	Overpayment building application fees	$693.77
John Dehring			**$670.94**
EFT000288	23/06/2022	Overpayment rates A9453	$670.94
Ellen Scott			**$670.94**
EFT000288	23/06/2022	Overpayment rates A11474	$670.94
Stuart Bakker			**$682.01**
EFT000288	23/06/2022	Overpayment rates A12111	$682.01
Dorothea Oldham			**$156.00**
EFT000288	23/06/2022	Overpayment rates A11422	$156.00
Rubie's Place			**$165.00**
EFT000288	23/06/2022	Reimbursement for Trail Friendly Business Program	$165.00
NBNCo Limited			**$1,600.00**
EFT000291	30/06/2022	NBN development stage	$1,600.00
Midland Trophies			**$2,420.00**
EFT000291	30/06/2022	New honour board Australia Day awards	$2,420.00
Velda Herring			**$1,048.74**
EFT000291	30/06/2022	Overpayment rates A2039	$1,048.74
Clifford Higgs			**$122.00**
EFT000291	30/06/2022	Overpayment rates A3689	$122.00

List of Accounts Paid in June 2022 to be Received			
Payment No	**Posting Date**	**Description**	**Amount**
Brian Riley			**$768.33**
EFT000291	30/06/2022	Overpayment rates A4779	$768.33
Philip Jennings			**$794.18**
EFT000291	30/06/2022	Overpayment rates A8224	$794.18
Charles Lumsden			**$730.21**
EFT000291	30/06/2022	Overpayment rates A10174	$730.21
Suzanne Vulich			**$794.00**
EFT000291	30/06/2022	Overpayment rates A11158	$794.00
OMG Decadent Donuts			**$52.25**
EFT000291	30/06/2022	Catering for volunteers at Pinjarra Festival 2022	$52.25
Peter Sargent			**$794.00**
EFT000291	30/06/2022	Overpayment rates A7880	$794.00
Brian McKimmie			**$742.92**
EFT000291	30/06/2022	Overpayment rates A3065	$742.92
Bridget Humphries			**$781.04**
EFT000291	30/06/2022	Overpayment rates A3136	$781.04
Allan Cousin			**$794.00**
EFT000291	30/06/2022	Overpayment rates A4029	$794.00
SA Goodwin Pty Ltd			**$572.00**
EFT000291	30/06/2022	Overpayment rates A1530	$572.00
Neville Hunter			**$699.50**
EFT000291	30/06/2022	Overpayment rates A2176	$699.50
Scott Waters			**$147.00**
EFT000291	30/06/2022	Overpayment Planning Approval P130/2022	$147.00
		EFT Total	**$6,929,974.36**
Department of Transport			**261.90**
065542	09/06/2022	Disclosure of information fees	43.40
065546	16/06/2022	Jetty renewal - LM1177 Old Coopers Mill site	43.70
065546	16/06/2022	Jetty renewal - Old Coopers Mine Site	43.70
065546	16/06/2022	Jetty renewal - Murray River Freeway Bridge	43.70
065546	16/06/2022	Jetty renewal - Pinjarra Road Traffic Bridge	43.70
065546	16/06/2022	Jetty renewal - Coolenup Island South Yunderup	43.70
Shire of Murray			**8,408.46**
065539	02/06/2022	Payroll deductions	150.00
065539	02/06/2022	Payroll deductions	2,735.43
065547	16/06/2022	BCITF commission - May 2022	107.25
065547	16/06/2022	BSL commission - May 2022	305.00
065547	16/06/2022	Firewood commission - May 2022	140.80
065547	16/06/2022	Payroll deductions	150.00
065547	16/06/2022	Payroll deductions	2,268.53
065556	30/06/2022	Payroll deductions	150.00
065556	30/06/2022	Payroll deductions	2,401.45
Synergy			**53,520.34**
065543	09/06/2022	Electricity - Cantwell Park (bore)	831.18
065543	09/06/2022	Electricity - Fire tank	124.30
065543	09/06/2022	Electricity - Don Spark Reserve	152.80
065548	16/06/2022	Electricity - Civic Centre	872.36
065548	16/06/2022	Electricity - Pinjarra Equestrian Assoc	93.14
065548	16/06/2022	Electricity - Records Building	1,263.32
065548	16/06/2022	Electricity - Dwellingup Oval Bore	160.24
065548	16/06/2022	Electricity - Pinjarra Meadows (bore)	511.06
065548	16/06/2022	Electricity - Cantwell Park (Playground)	313.53
065548	16/06/2022	Electricity - SES Building	613.47
065548	16/06/2022	Electricity - MRCE - Grove Park	414.32
065548	16/06/2022	Electricity - 28 George Street	1,946.48
065548	16/06/2022	Electricity - Depot	945.00
065548	16/06/2022	Electricity - Streetlights	32,786.54
065548	16/06/2022	Electricity - Pinjarra Heritage Railway Station	254.28
065548	16/06/2022	Electricity - Old DTVIC Building	120.15
065548	16/06/2022	Electricity - CCTV Town Square	117.30
065548	16/06/2022	Electricity - Trails Shop	184.33
065548	16/06/2022	Electricity - Cafe	2,229.19
065548	16/06/2022	Electricity - Fire tank	126.35
065548	16/06/2022	Electricity - Pinjarra Industrial Estate (bore)	138.24
065548	16/06/2022	Electricity - Animal Pound	331.89
065548	16/06/2022	Electricity - Dwellingup Oval (bore)	502.59
065548	16/06/2022	Electricity - Administration Gardens	201.99
065548	16/06/2022	Electricity - Lions Park (river pump)	250.57
065548	16/06/2022	Electricity - Cemetery	109.45
065548	16/06/2022	Electricity - Dwellingup Hall	205.36
065548	16/06/2022	Electricity - DHVIC	647.05
065548	16/06/2022	Electricity - Lions Park - BBQ's	120.13
065552	23/06/2022	Electricity - Edenvale Old School Hall	289.47

List of Accounts Paid in June 2022 to be Received

Payment No	Posting Date	Description	Amount
065552	23/06/2022	Electricity - Dwellingup Fire Station	922.71
065552	23/06/2022	Electricity - Cantwell Park (BBQ lights)	164.15
065552	23/06/2022	Electricity - Old SES Building	116.83
065552	23/06/2022	Electricity - North Pinjarra Hall	298.93
065552	23/06/2022	Electricity - St Johns Church	239.22
065552	23/06/2022	Electricity - Fire tank	114.80
065552	23/06/2022	Electricity - Edenvale - Liveringa	327.44
065552	23/06/2022	Electricity - Dwellingup Rose Garden	137.28
065552	23/06/2022	Electricity - Marinup Park Playground	112.08
065552	23/06/2022	Electricity - McLarty Precinct	1,176.07
065552	23/06/2022	Electricity - Carpark	404.25
065552	23/06/2022	Electricity - Gentlemen's Park	489.83
065552	23/06/2022	Electricity - Fire tank	121.70
065557	30/06/2022	Electricity - Corio Road Transfer Station	908.93
065557	30/06/2022	Electricity - Fire tank	110.74
065557	30/06/2022	Electricity - Fire tank	110.74
065557	30/06/2022	Electricity - Fire tank	127.32
065557	30/06/2022	Electricity - Fire tank	110.74
065557	30/06/2022	Electricity - Cantwell Park (bore)	157.36
065557	30/06/2022	Electricity - North Dandalup Hall	513.14
Alinta Gas			**25,945.45**
065544	09/06/2022	Gas - Leisure Centre	421.75
065544	09/06/2022	Gas - Leisure and Aquatic Centre	17.80
065544	09/06/2022	Gas - Civic Centre	22.35
065544	09/06/2022	Gas - Leisure and Aquatic Centre	12,908.25
065544	09/06/2022	Gas - Edenvale Tearooms	992.25
065544	09/06/2022	Gas - Carcoola Hall	17.80
065562	30/06/2022	Gas - Leisure and Aquatic Centre	11,565.25
Water Corporation			**5,835.82**
065545	09/06/2022	Water usage and service charges - Delta Drive South	5.46
065553	23/06/2022	Water usage - 08/04/2022 - 14/06/2022 2kL	53.23
065558	30/06/2022	Water usage 29/04/2022 - 15/06/2022 186kL	507.59
065558	30/06/2022	Modification of water main - Lot 500 Marrinup Street	5,269.54
Department of Transport			**233.05**
065541	02/06/2022	License Fees MY14327	33.05
065554	23/06/2022	Special Series Plates - 137MY	200.00
Optus			**2,762.85**
065549	16/06/2022	Phone usage 06/05/2022 - 05/06/2022	2,762.85
Please Pay Cash			**1,198.55**
065555	23/06/2022	Umpire recoup period ending 17/06/2022	1,020.00
065559	30/06/2022	Petty Cash - detail in attachment	178.55
Please Pay Cash - Admin			**311.40**
065560	30/06/2022	Petty Cash - detail in attachment	311.40
City of Mandurah			**22,633.14**
065540	02/06/2022	Additional larvicide authorised by council April 2022	22,633.14
Please Pay Cash - Events			**172.20**
065550	16/06/2022	Petty Cash - detail in attachment	172.20
Please Pay Cash - Library			**83.20**
065561	30/06/2022	Petty Cash - detail in attachment	83.20
City of Perth			**3,959.56**
065551	16/06/2022	Long Service Leave - A. Bentley	3,959.56
		Cheque Total	**$125,325.92**
Commonwealth Bank Direct Debit	06/06/2022	**Corporate Credit Cards - detail in attachment**	$28,067.86
		Credit Card Total	**$28,067.86**
		Payment Total	**$7,083,368.14**

This schedule of accounts paid for the Municipal Fund totalling **$7,083.368.14** which was submitted to each member of the Council on **28 July 2022** has been duly certified as to the receipt of goods and the rendition of services and as to prices, computations and costings.

Total creditor accounts outstanding as at 30 June 2022 is **$699,849.09**

The accompanying attachment forms part of this report, which details the expenses paid by Cash and Corporate Credit Card for the month of June **2022.**

Alan Smith

Digitally signed by Alan Smith
Date: 2022.07.19 09:38:12 +08'00'

CHIEF EXECUTIVE OFFICER

Attachment of List of Accounts Paid in June 2022 to be Received				
Cheque	**Date**	**Name**	**Description**	**Amount**
065559	**30/06/2022**	**Petty Cash**		**$ 178.55**
		Woolworths	Bread for kiosk	$ 26.00
		Kmart	Items for aquatic	$ 7.00
		The Reject Shop	Items for aquatic	$ 4.50
		Woolworths	Bread for kiosk	$ 37.50
		The Reject Shop	Speaker for gym	$ 25.00
		Bunnings Mandurah	Items for aquatic area	$ 14.80
		Woolworths	Bread for kiosk	$ 24.75
		Kmart	Items for creche	$ 9.00
		Rebel Sport	Skipping rope for gym	$ 30.00
065560	**30/06/2022**	**Petty Cash - Admin**		**$ 311.40**
		Coles	Biscuits for Operations Centre	$ 4.50
		Pinjarra Roadhouse	Milk for Operations Centre	$ 5.50
		Spud Shed	Catering for Emergency Management	$ 20.28
		Coles	Catering for Corporate / CEO meeting	$ 36.10
		Coles	Catering for Corporate / CEO meeting	$ 12.47
		Kmart	Tea spoons for kitchen	$ 10.00
		Transperth	Training in Perth	$ 11.80
		Department of Transport	Plate swap	$ 18.30
		The Reject Shop	Stickers for activities	$ 23.00
		BP Baldivis	Volunteers for Trish Briggs funeral	$ 59.10
		Department of Transport	Plate swap	$ 36.60
		Auto One	Replace globe	$ 14.95
		Kim Bakery	Farewell morning tea	$ 38.80
		Coles	Bouquet for farewell	$ 20.00
065550	**16/06/2022**	**Petty Cash - Events**		**$ 172.20**
		Aldi	Chocolates	$ 39.50
		Coles	Water	$ 8.60
		Subway	Volunteer catering	$ 20.70
		The Rejects Shop	Items for volunteer function	$ 58.00
		Dome Pinjarra	Volunteer catering	$ 38.90
		Coles	Volunteer catering	$ 6.50
065561	**30/06/2022**	**Petty Cash - Library**		**$ 83.20**
		The Reject Shop	Makers items	$ 2.00
		Mandurah Libraries	Book club	$ 25.00
		Bakery	Cake for values morning tea	$ 19.60
		Tuckeys Mitre 10	Materials for events	$ 17.90
		Coles	Catering for STEM Event	$ 18.70
Direct Debit	**6/06/2022**	**Card Account Numbers / Vendors**	**Corporate Credit Card Usage**	**$28,067.86**
		5550 6207		**$1,949.72**
		Facebook	Facebook campaigns for Dwellingup Tourism Town Awards	$131.00
		The Reject Shop	Welcome hampers for Instameet Destination Perth	$51.51
		Free TV Australia	Tourism TV advert upload - GWN	$94.60
		Waypoints Café	Meeting refreshments - Destination Perth & Influencers	$24.90
		State Library of WA	DTVC stock purchase	$50.00
		Roo Tea Pty Ltd	DTVC stock purchase	$849.87
		Adstream Australia	Wild at Heart platform package	$401.50
		Target	DTVC storage unit	$40.00
		Tuckeys Mitre 10	DTVC shelfing unit	$99.00
		Soundtrack Your Brand	Music streaming services DTVC June 2022	$35.99
		SP Touch Australia	Hand sanitiser for DTVC	$118.35
		BWS	Catering - Tourism Business Sundowner	$53.00
		5550....7496		**$2,800.00**
		Aquaflow	Plumbing fittings at DTVC	$2,800.00
		5550 6131		**$733.46**
		Dept of Health	Permit for Chlorine - Alek Ilic	$127.00
		Vistaprint	Promotional flyers	$157.97
		Royal Life Saving	Training Justine McAlinden	$27.50
		Lucky Charm	Farewell gift - K. Kimberley	$9.99
		Shutterstock	Monthly images - May 2022	$35.00
		Reject Shop	Mats for 24/7 gym door	$24.00
		Kmart	Items for Pinjarra Festival	$117.00
		Kmart	Items for Pinjarra Festival	$17.00
		Swarovski	Farewell gift - K. Kimberley	$198.00
		Woolworths	Kiosk supplies - bread	$20.00
		5550 4071		**$998.03**
		Dilate Digital	E-newsletter for library	$75.20
		Spotlight	Craft for makers event	$21.00
		Spotlight	PVA Glue for Children's Programmes	$78.75
		JB Hifi	DVDs selected titles for collection	$530.90
		JB Hifi	DVDs selected titles for collection	$292.18

		5550 4951		**$1,189.30**
		Holiday Inn Adelaide	Accommodation for IPWEA conference	$1,159.00
		Muffin Break	Refreshments for meeting	$30.30
		5550 7504		**$1,514.87**
		Send Grid	Email service for Envibe	$131.16
		Facebook	Promotion	$11.62
		Facebook	Promotion	$33.00
		Facebook	Promotion	$33.00
		Life Saving Shop	Lifeguard bumbags	$125.50
		Facebook	Promotion	$44.00
		Facebook	Promotion	$36.33
		Facebook	Promotion	$77.00
		Snap Mandurah	Posters and flyers	$386.06
		Soundtrack Your Brand	Music licensing	$637.20
		5550....9933		**$1,462.15**
		Google	Court House monthly subscription June 2022	$18.48
		Planning Institute of WA	Planning conference	$150.00
		Tourism Council of WA	Tour Guide Workshop	$250.00
		CreateSend	Library STEM eNewsletter publication	$75.24
		Facebook	Advertising Pinjarra Festival	$60.00
		Knock on wood toys	Stock purchases Dwellingup Trails and Visitors Centre	$250.00
		Air BnB	Accommodation - D100 Event	$127.09
		Facebook	Advertising - Pinjarra Festival 25/05/2022	$13.20
		Facebook	Advertising - Pinjarra Festival 25/05/2022	$13.20
		Facebook	Advertising - Pinjarra Festival 26/05/2022	$13.20
		Facebook	Advertising - Pinjarra Festival 26/05/2022	$13.20
		Facebook	Advertising - Pinjarra Festival 27/05/2022	$22.00
		Facebook	Advertising - Pinjarra Festival 29/05/2022	$33.00
		Facebook	Advertising - Pinjarra Festival 30/05/2022	$44.00
		Squarespace Inc.	Annual Renewal D100 Website 2022/2023	$300.00
		Mailchimp	Monthly subscription	$35.54
		Facebook	Advertising - Pinjarra Festival 01/06/2022	$44.00
		5550....6715		**$3,693.37**
		Pinjarra Roadhouse	Fuel	$127.53
		Fire Protection Association	Bush Fire training John Garbin	$2,900.00
		Coles Express	Fuel	$128.50
		Pinjarra Roadhouse	Fuel	$148.31
		Vibe Pinjarra	Fuel	$50.26
		BP Bull Creek	Fuel	$139.77
		St John Ambulance	First Aid training Tom Lerner	$199.00
		5550 6217		**$460.00**
		Bunnings Halls Head	Key cabinet for operations centre	$145.00
		Dwellingup Hotel	Refreshments for drainage crew	$120.00
		Liquorland	Catering for farewell - P Peck	$195.00
		5550 5433		**$1,771.50**
		Australian Fundraising	Equipment for Colour Run event	$1,112.50
		Volunteering Australia	50 x Thank You engraved metal pens Volunteer event	$191.00
		Kmart	Bean bag chairs for North Dandalup hall activation	$50.00
		Mega Office Supplies	Storage for Youth Activities	$418.00
		5550 2020		**$3,193.09**
		Old Courthouse, Fremantle	Meeting refreshments Exchange Hotel	$132.00
		City of Perth	Parking	$12.42
		City of Perth	Parking	$5.05
		Perth Quay Hotel	Perth Meeting refreshments	$31.50
		Perth Quay Hotel	Accommodation for Trails Launch	$183.78
		Parking Perth	Parking Trails Launch, Perth	$5.05
		Parking Perth	Parking Trails Launch, Perth	$4.04
		Dilate Digital	Monthly subscription	$53.90
		Adventedge	Public Sector Workforce Culture Masterclass	$1,868.90
		Australian News	CEO Subscription	$40.00
		Redcliffe on Murray	Meeting refreshments CBFCO	$68.00
		Superloop Broadband	CEO Subscription	$89.95
		The West Australian	Death Notice Trish Briggs	$233.50
		Pinjarra Bowling Club	Refreshments - Council Tour	$134.50
		E-Sense Cafe, Perth	Refreshments - PDC Meeting	$20.50
		Ambassador Perth	Accommodation - Perth meetings	$159.00
		Economic Development Australia	Economic Development Australia Seminar	$30.00
		Redcliffe On Murray, Pinjarra	Meeting refreshments - CBFCO	$63.00
		BWS	Catering - councillor lounge	$58.00
		5550 3250		**$1,188.20**
		Graze with Aubrey	Lease signing meeting - refreshments	$500.00
		CPP	Parking for meeting	$10.10
		Duxton Hotel Perth	Meeting refreshments	$377.00
		Squarespace	FIPWA website	$22.00
		Sharkys Mandurah	Meeting refreshments	$88.10
		Tods Café Mandurah	Meeting refreshments	$18.00
		Maan Group	Meeting refreshments	$173.00
		5550 6199		**$1,093.90**

		Economic Development Australia	Annual membership	$440.00
		Perth Airport	WA Tourism awards registration	$380.00
		Redzy	Expansion Plan online booking system	$273.90
		5550 7384		**$2,674.02**
		Harvey Norman Online	Nokia 800 Tough Phone x2	$365.95
		St John Ambulance	First Aid Training for Noel	$269.10
		Internode	NBN for DTVC and MALC	$252.22
		Avtech Room	Alert for DTVC sullage level alarm	$399.38
		Corporate Express	50x Half archive boxes	$163.95
		Starlink Internet	Ethernet adapter for starlink hardware	$60.00
		Starlink Internet	Starlink Hardware for satellite internet for DTVC	$1,074.00
		Zettanet	VOIP line June 2022	$89.42
		5550 2652		**$814.24**
		Kogan	Kogan remote for Council garage	$15.25
		Amazon	Leak detection camera	$599.99
		WH Software Limited	Software ProMaster Key Manager maintenance	$199.00
		5550 6290		**$595.70**
		Department of Justice	Court Hearing Notice Lodgement - MH1385-1386/2022	$163.30
		Department of Justice	Court Hearing Notice Lodgement - MH1438/2022	$163.30
		Department of Justice	Court Hearing Notice Lodgement - MH1675-1676/2022	$163.30
		Dominos Pinjarra	Pizza's for BFAC Meeting	$60.00
		Dome	Breakfast with Cr Bolt and Pinjarra Police	$45.80
		5550 2962		**$711.68**
		BWS	Ice	$19.98
		Liquorland	Catering for event	$293.00
		West Australian	Death notice for Patricia Briggs	$252.45
		Caltex North Dandalup	Shire tour with staff and councillors	$88.25
		Liquorland	Catering for councillors lounge	$58.00
		5550 4951		**$9.00**
		Tuckeys Hardware	Retic parts	$9.00
		5550 8740		**$663.48**
		Jettys Bar and Grill	Lunch for Council members shire tour	$449.00
		Tuckeys Hardware	Retirement gift - P. Peck	$200.00
		Superbody Fuel	Charged in error - merchant refunded	$14.48
		5550 2573		**$552.15**
		Adobe	Charged in error - merchant refunded	$76.99
		Adobe	Charged in error - merchant refunded	$76.99
		Tourism Council WA	Social media training	$150.00
		Sprout Social	Monthly subscription for June 2022	$248.17

MONTHLY FINANCIAL REPORT
(Containing the Statement of Financial Activity)
FOR THE PERIOD ENDED 30 JUNE 2022

Shire of Murray

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LOCAL GOVERNMENT ACT 1995
LOCAL GOVERNMENT (FINANCIAL MANAGEMENT) REGULATIONS 1996

STATEMENT OF FINANCIAL ACTIVITY

FOR THE PERIOD ENDED 30 JUNE 2022

BY NATURE OR TYPE

	Adopted Annual Budget	Revised Annual Budget	YTD Budget (a)	YTD Actual (b)	Var. $ (b)-(a)	Var.
Operating Revenues	$		$	$	$	
Specified area rates	189,274	189,274	189,274	**190,853**	1,579	
Operating grants, subsidies and contributions	8,583,763	8,860,103	8,860,103	**6,539,826**	(2,320,278)	▼
Non-operating grants, subsidies and contributions	24,358,439	23,658,101	23,658,101	**19,009,108**	(4,648,993)	▼
Fees and charges	9,338,345	9,403,838	9,403,838	**8,946,264**	(457,574)	▼
Interest earnings	355,660	295,740	295,740	**260,665**	(35,075)	
Other revenue	251,834	288,592	288,592	**960,788**	672,196	▲
Profit on asset disposals	172,586	172,586	172,586	**57,064**	(115,522)	▼
	43,249,901	**42,868,234**	**42,868,234**	**35,964,568**	**(6,903,666)**	
Operating Expense						
Employee costs	(13,080,216)	(13,117,279)	(13,117,279)	**(12,579,707)**	537,572	▼
Materials and contracts	(16,077,824)	(16,298,965)	(16,298,965)	**(12,782,342)**	3,516,623	▼
Utility charges	(911,466)	(911,466)	(911,466)	**(937,114)**	(25,648)	
Depreciation on non-current assets	(6,482,590)	(6,482,590)	(6,482,590)	**(6,719,512)**	(236,922)	▲
Interest expenses	(126,079)	(126,079)	(126,079)	**(125,229)**	850	
Insurance expenses	(495,582)	(497,082)	(497,082)	**(478,686)**	18,396	
Other expenditure	(4,081,500)	(4,021,987)	(4,021,987)	**(809,381)**	3,212,606	▼
Loss on asset disposals	(100,850)	(100,850)	(100,850)	**(21,074)**	79,776	▼
	(41,356,107)	**(41,556,298)**	**(41,556,298)**	**(34,453,045)**	**7,103,253**	
Non-cash amounts excluded from operating activities						
Add back Depreciation	6,482,590	6,482,590	6,482,590	**6,719,512**	236,922	▲
Adjust (Profit)/Loss on Asset Disposal	(71,736)	(71,736)	(71,736)	**(35,990)**	35,746	
Adjust for Land Held for Resale Inventory	0	0	0	**182,414**	182,414	
Movement between current & non-current	225,960	225,960	225,960	**(89,301)**	(315,261)	
Net Operating (Excluding Rates)	**8,530,608**	**7,948,750**	**7,948,750**	**8,288,157**	**156,993**	
Capital Revenues						
Proceeds from Disposal of Assets	654,994	703,564	703,564	**257,684**	(445,880)	▼
Proceeds from Loan Borrowings	300,000	0	0	**0**	0	
Repayment of Self Supporting Loan	44,698	44,698	44,698	**44,698**	(0)	
Transfer from Reserves	6,654,173	6,701,801	6,701,801	**4,717,185**	(1,984,616)	▼
	7,653,865	**7,450,063**	**7,450,063**	**5,019,567**	**(2,430,496)**	
Capital Expenses						
Land and Buildings	(23,154,130)	(20,822,559)	(20,822,559)	**(16,395,341)**	4,427,219	▼
Furniture and Equipment	(276,688)	(269,338)	(269,338)	**(116,993)**	152,345	▼
Plant and Equipment	(1,356,850)	(1,370,558)	(1,370,558)	**(1,129,983)**	240,575	▼
Infrastructure Assets - Roads	(3,496,550)	(4,597,000)	(4,597,000)	**(3,498,957)**	1,098,043	▼
Infrastructure Assets - Other	(4,653,196)	(4,711,187)	(4,711,187)	**(2,264,373)**	2,446,814	▼
Repayment of Debentures	(483,493)	(483,493)	(483,493)	**(483,493)**	0	
Repayment of Leases	(83,982)	(83,982)	(83,982)	**(83,399)**	583	
Transfer to Reserves	(5,630,108)	(5,736,089)	(5,736,089)	**(5,506,436)**	229,653	▼
	(39,134,997)	**(38,074,206)**	**(38,074,206)**	**(29,478,974)**	**8,595,232**	
Net Capital	**(31,481,132)**	**(30,624,143)**	**(30,624,143)**	**(24,459,407)**	**6,164,736**	
Total Net Operating + Capital	**(22,950,524)**	**(22,675,393)**	**(22,675,393)**	**(16,171,250)**	**6,321,729**	
Add: Net Current Assets July 1 B/Fwd	6,651,930	6,551,331	6,551,331	**6,551,332**	1	
Less: Net Current Assets Year to Date	1,415,193	1,589,725	1,589,725	**7,986,953**	6,397,228	
Amount Raised From General Rates	**(17,713,787)**	**(17,713,787)**	**(17,713,787)**	**(17,606,871)**	**(106,916)**	

KEY INFORMATION

▲▼ Indicates a variance between Year to Date (YTD) Budget and YTD Actual data as per the adopted materiality threshold.
Refer to Variance Note for an explanation of the reasons for the variance.
This statement is to be read in conjunction with the accompanying Financial Statements and Notes.

MONTHLY FINANCIAL REPORT
FOR THE PERIOD ENDED 30 JUNE 2022

MONTHLY SUMMARY INFORMATION

PREPARATION TIMING AND REVIEW

Date prepared: All known transactions up to 13 July 2022
Prepared by: Finance Coordinator
Reviewed by: Director Corporate Services

BASIS OF PREPARATION

REPORT PURPOSE

This report is prepared to meet the requirements of Local Government (Financial Management) Regulations 1996, Regulation 34 . Note: The Statements and accompanying notes are prepared based on all transactions recorded at the time of preparation and may vary due to transactions being processed for the reporting period after the date of preparation.

BASIS OF ACCOUNTING

This statement comprises a special purpose financial report which has been prepared in accordance with Australian Accounting Standards (as they apply to local governments and not-for-profit entities), Australian Accounting Interpretations, other authoritative pronouncements of the Australian Accounting Standards Board, the Local Government Act 1995 and accompanying regulations. Material accounting policies which have been adopted in the preparation of this statement are presented below and have been consistently applied unless stated otherwise. Except for cash flow and rate setting information, the report has also been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

THE LOCAL GOVERNMENT REPORTING ENTITY

All Funds through which the Council controls resources to carry on its functions have been included in this statement. In the process of reporting on the local government as a single unit, all transactions and balances between those funds (for example, loans and transfers between Funds) have been eliminated. All monies held in the Trust Fund are excluded from the statement.

SIGNIFICANT ACCOUNTING POLICIES

GOODS AND SERVICES TAX

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO). Receivables and payables are stated inclusive of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with receivables or payables in the statement of financial position. Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows.

CRITICAL ACCOUNTING ESTIMATES

The preparation of a financial report in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that effect the application of policies and reported amounts of assets and liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances; the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

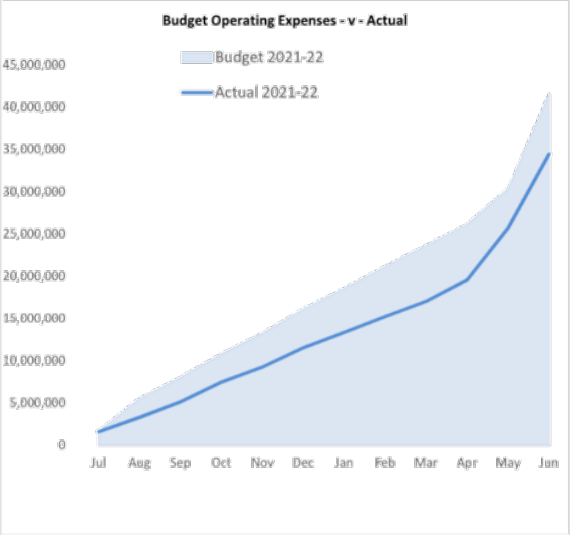
ROUNDING OFF FIGURES

All figures shown in this statement are rounded to the nearest dollar.

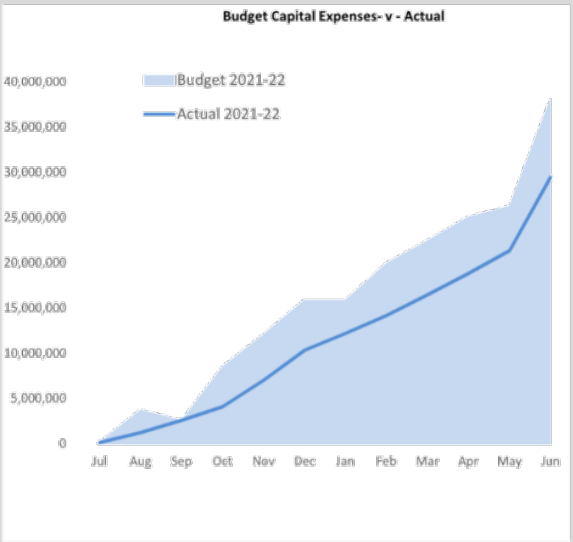
MONTHLY FINANCIAL REPORT
FOR THE PERIOD ENDED 30 JUNE 2022

MONTHLY SUMMARY INFORMATION
GRAPHS

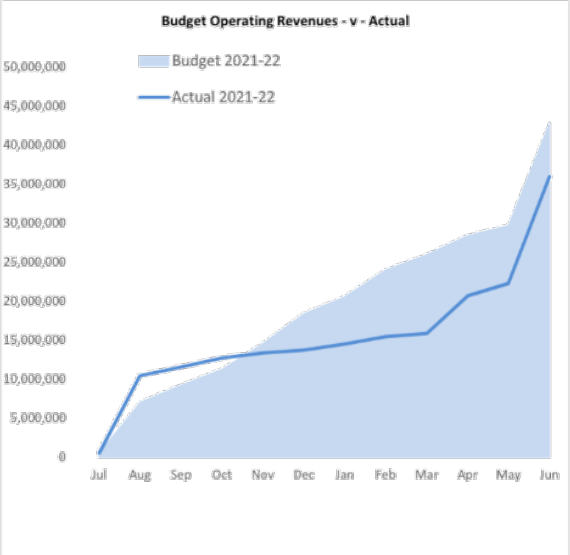
OPERATING EXPENSES



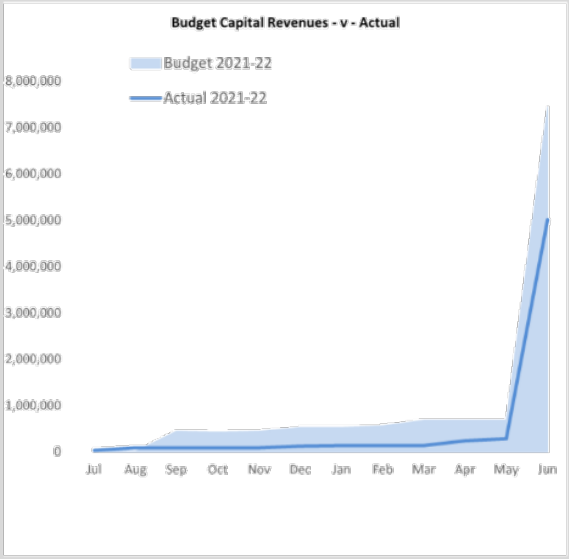
CAPITAL EXPENSES



OPERATING REVENUE



CAPITAL REVENUE



This information is to be read in conjunction with the accompanying Financial Statements and Notes.

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 JUNE 2022

NET CURRENT ASSETS

SIGNIFICANT ACCOUNTING POLICIES

CURRENT AND NON-CURRENT CLASSIFICATION
In the determination of whether an asset or liability is current or non-current, consideration is given to the time when each asset or liability is expected to be settled. The asset or liability is classified as current if it is expected to be settled within the next 12 months, being the Council's operational cycle. In the case of liabilities where Council does not have the unconditional right to defer settlement

liability is classified as current even if not expected to be settled within the next 12 months. Inventories held for trading are classified as current even if not expected to be realised in the next 12 months except for land held for resale where it is held as non current based on Council's intentions to release for sale.

EMPLOYEE BENEFITS
The provisions for employee benefits relates to amounts expected to be paid for long service leave, annual leave, wages and salaries and are calculated as follows:
(i) Wages, Salaries, Annual Leave and Long Service Leave *(Short-term Benefits)*
The provision for employees' benefits to wages, salaries, annual leave and long service leave expected to be settled within 12 months represents the amount the Shire has a present obligation to pay resulting from employees services provided to balance date. The provision has been calculated at nominal amounts based on remuneration rates the Shire expects to pay and includes related on-costs.
(ii) Annual Leave and Long Service Leave (Long-term Benefits)
The liability for long service leave is recognised in the provision for employee benefits and measured as the present value of expected future payments to be made in respect of services provided by employees up to the reporting date using the project unit credit method. Consideration is given to expected future wage and salary levels, experience of employee departures and periods of service. Expected future payments are discounted using market yields at the reporting date on national government bonds with terms to maturity and currency that match as closely as possible, the estimated future cash outflows. Where the Shire does not have the unconditional right to defer settlement beyond 12 months, the liability is recognised as a current liability.

PROVISIONS
Provisions are recognised when: The council has a present legal or constructive obligation as a result of past events; it is more likely than not that an outflow of resources will be required to settle the obligation; and the amount has been reliably estimated. Provisions are not recognised for future operating losses. Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognised even if the likelihood of an outflow with respect to any individual item included in the same class of obligations may be small.

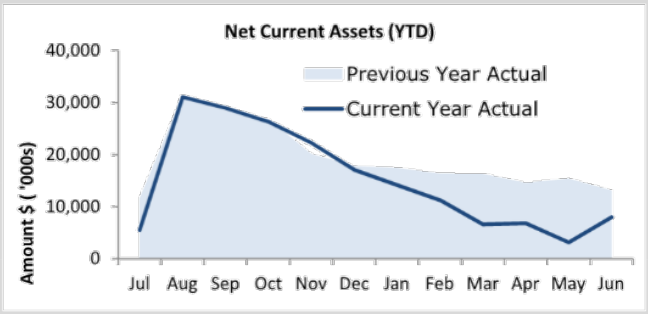
INVENTORIES
Inventories are measured at the lower of cost and net realisable value. Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 JUNE 2022

OPERATING ACTIVITIES
NET CURRENT FUNDING POSITION

	2021-22		
	This Period	Last Period	Same Period Last Year
	$	$	$
Current Assets			
Cash Unrestricted	**14,219,662**	10,352,931	18,498,794
Cash Restricted	**15,538,520**	14,749,270	8,859,313
Receivables - Rates and Rubbish	**2,269,144**	2,905,018	2,573,177
Receivables - Other	**1,039,334**	1,819,710	2,052,999
Inventories	**40,622**	37,143	25,281
	33,107,282	29,864,071	32,009,564
Less: Current Liabilities			
Payables	**(7,626,475)**	(10,022,686)	(8,298,920)
Provisions	**(2,552,335)**	(2,552,335)	(2,307,069)
	(10,178,810)	(12,575,021)	(10,605,989)
Less: Cash Restricted	**(15,538,520)**	(14,749,270)	(8,859,313)
Add: Cash Restricted - Matching Liability	**597,002**	597,002	597,002
Net Current Funding Position	**7,986,953**	**3,136,782**	**13,141,264**

KEY INFORMATION



YTD Actual
Surplus(Deficit)
$7.99 M

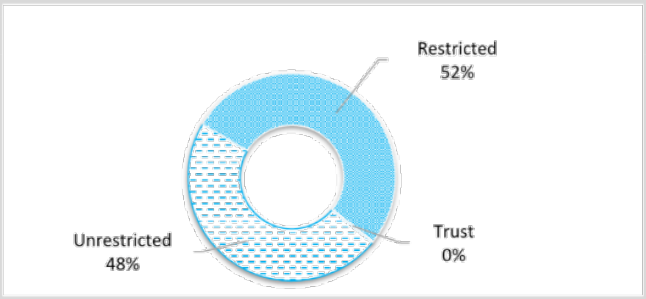
Last Period Actual
Surplus(Deficit)
$3.14 M

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 JUNE 2022

OPERATING ACTIVITIES
CASH AND FINANCIAL ASSETS

	Municipal	Reserves	Total Cash	Trust	Institution	Interest Rate	Maturity Date
	$	$	$	$			
Cash Deposits							
Operating Account	12,488,004		12,488,004	47,221	Commbank		On Call
Operating Account	1,725,718	15,538,520	17,264,238		Bendigo		On Call
Cash on Hand	5,940		5,940				On Call
Total	**14,219,662**	**15,538,520**	**29,758,182**	**47,221**			

KEY INFORMATION
Cash and cash equivalents include cash on hand, cash at bank, deposits available on demand with banks and other short term highly liquid investments highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value and bank overdrafts. Bank overdrafts are reported as short term borrowings in current liabilities in the statement of net current assets.



Total Cash	Unrestricted
$29.76 M	$14.22 M

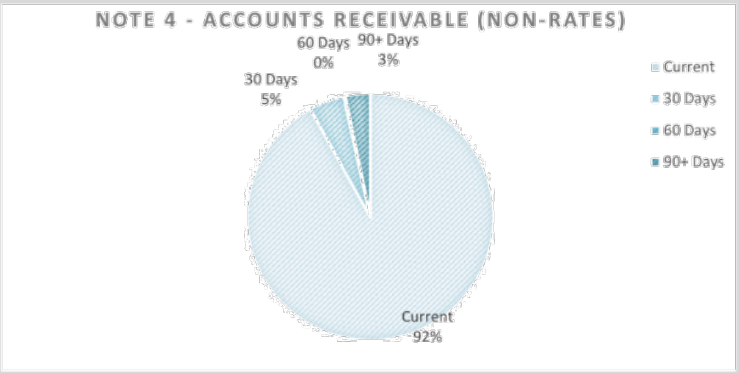
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 JUNE 2022

OPERATING ACTIVITIES
RECEIVABLES

	Current	30 Days	60 Days	90+ Days	Total
	$	$	$	$	$
Receivables - General	933,884	47,190	2,104	32,835	1,016,014
Percentage	92%	5%	0%	3%	

Accounts Above $5,000 Over 30 Days **$**
Nil

KEY INFORMATION
Trade and other receivables include amounts due from ratepayers for unpaid rates and service charges and other amounts due from third parties for goods sold and services performed in the ordinary course of business. Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as non-current. Collectability of trade and other receivables are reviewed on an ongoing basis.
Debts that are known to be uncollectible are written off when identified. An allowance for doubtful debts is raised when there is objective evidence that they will not be collectible.



Debtors Due
$1,016,014

Over 30 Days
8%

Over 90 Days
3%

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 JUNE 2022

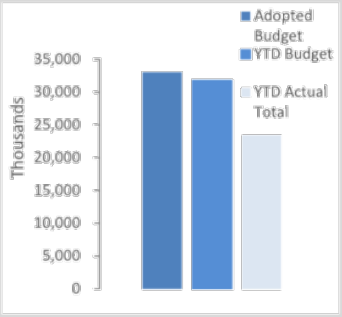
INVESTING ACTIVITIES
CAPITAL ACQUISITIONS

	Adopted Budget	Revised Annual Budget	YTD Budget	YTD Actual Total	YTD Budget Variance
	$	$	$	$	$
Land and Buildings	23,187,366	20,822,559	20,822,559	16,395,341	4,427,219
Furniture & Equipment	276,688	269,338	269,338	116,993	152,345
Plant & Equipment	1,424,850	1,370,558	1,370,558	1,129,983	240,575
Roads	3,496,550	4,597,000	4,597,000	3,498,957	1,098,043
Other Infrastructure	4,653,196	4,711,187	4,711,187	2,264,373	2,446,814
Capital Expenditure Totals	**33,038,650**	**31,770,642**	**31,770,642**	**23,405,647**	**8,364,995**

SIGNIFICANT ACCOUNTING POLICIES

All assets are initially recognised at cost. Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition. The cost of non-current assets constructed by the local government includes the cost of all materials used in the construction, direct labour on the project and an appropriate proportion of variable and fixed overhead. Certain asset classes may be revalued on a regular basis such that the carrying values are not materially different from fair value. Assets carried at fair value are to be revalued with sufficient regularity to ensure the carrying amount does not differ materially from that determined using fair value at reporting date.

KEY INFORMATION



Acquisitions	Adopted Budget	Revised Annual Budget	YTD Budget	YTD Actual	% Spent
	$33.04 M	$31.77 M	$31.77 M	$23.41 M	71%

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 JUNE 2022

INVESTING ACTIVITIES
CAPITAL ACQUISITIONS (CONTINUED)

% of Completion

Project Number		Revised Annual Budget	YTD Budget	YTD Actual	Variance Under(Over)	Comments
	Capital Expenditure	$	$	$	$	
	Land and Buildings					
BU0001	Animal Management Facility	0	0	1,959	(1,959)	
BU0002	Batavia Quays Toilets	0	0	3,000	(3,000)	
BU0004	Camp Road 14 Residence	0	0	2,446	(2,446)	
BU0008	Coolup Hall	0	0	4,098	(4,098)	
BU0010	Coolup Tennis Club	0	0	1,206	(1,206)	
BU0016	Court House	23,495	23,495	2,340	21,155	
BU0018	Dwellingup Hall	0	0	800	(800)	
BU0022	Edenvale Homestead	0	0	329	(329)	
BU0024	Edenvale Murray Arts and Crafts	0	0	777	(777)	
BU0028	Edenvale Roger May Machinery Museum	0	0	9,576	(9,576)	
BU0029	Edenvale Toilets	0	0	412	(412)	
BU0030	George Beacham Pavilion	45,000	45,000	0	45,000	
BU0034	James Street 22 Residence	0		303	(303)	
BU0037	Lovegrove Street Club Rooms	10,000	10,000	9,433	567	
BU0038	Marinup Street Toilets	0	0	409	(409)	
BU0042	Murray Aquatic and Leisure Centre	292,609	292,609	52,132	240,477	Project carried forward 22/23
BU0045	Murray Library	0	0	5,136	(5,136)	
BU0048	Murray Square Toilets	0	0	892	(892)	
BU0054	North Yunderup Launch Facility Toilets		0	543	(543)	
BU0060	Pinjarra Heritage Rail Station	12,620	12,620	12,620	0	
BU0062	Roe Avenue 9 Residence	0	0	205	(205)	
BU0063	Roads Board Office	11,500	11,500	3,800	7,700	
BU0067	Shire Administration Office	0	0	4,519	(4,519)	
BU0080	McLarty Event Space Club Rooms	33,236	33,236	36,747	(3,511)	
CP2005	North Dandalup Public Open Space	90,000	90,000	87,125	2,875	
CP3002	Ravenswood Community Centre	900,000	900,000	360	899,640	Project carried forward 22/23
CP3004	Sir Ross McLarty Changerooms & Oval	200,000	200,000	14,532	185,468	Project carried forward 22/23
CP3005	South Yunderup Oval Pavilion	1,657,000	1,657,000	1,617,507	39,493	
CP4000	CWA Hall North Yunderup	196,500	196,500	196,497	3	
CP4001	Herron Point Toilets	150,000	150,000	127,339	22,661	
ED0103	Dwellingup National Adventure & Trails Centre	102,909	102,909	0	102,909	Project funds unexpended to date.
ED0105	WA Food Innovation Precinct	16,382,639	16,382,639	14,032,315	2,350,324	Project carried forward 22/23
ED0115	The Exchange - COVID-19 Recovery Project	298,141	298,141	79,068	219,074	Project carried forward 22/23
ED0122	Dwellingup Gap Project	150,000	150,000	0	150,000	Project carried forward 22/23
HE0101	Exchange Hotel	80,722	80,722	0	80,722	Project carried forward 22/23
HE1000	Edenvale Building Conservation Works	84,217	84,217	84,217	0	
HE1200	Edenvale Basement Conservation Works	85,000	85,000	0	85,000	Project carried forward 22/23
OC0002	Operations Centre Upgrade	16,971	16,971	2,700	14,271	
		20,822,559	**20,822,559**	**16,395,341**	**4,427,219**	
	Plant and Equipment					
PV2002	Tow Behind Slasher	19,500	19,500	16,250	3,250	
PV2003	Tow Behind Road Broom	50,000	50,000	54,241	(4,241)	
PV4000	Miscellaneous Plant	106,875	106,875	99,927	6,948	
PV4001	4001MY Light Vehicle - CEO	0	0	9,937	(9,937)	
PV4003	4003MY Utility - Director P&S	37,450	37,450	0	37,450	
PV4005	4005MY Utility - Mgr Building	40,660	40,660	36,829	3,831	
PV4006	4006MY Light Vehicle - Civil Design	24,610	24,610	21,397	3,213	
PV4007	4007MY Light Vehicle - Mgr Engineering	29,960	29,960	0	29,960	
PV4010	4010MY Light Vehicle - Parks & Waterways	24,610	24,610	0	24,610	
PV4018	4018MY Light Vehicle - Mgr Environmental Health	29,960	29,960	0	29,960	
PV4028	4028MY Utility - Ranger	64,200	64,200	65,882	(1,682)	
PV4029	4029MY Utility - Ranger	64,200	64,200	17,172	47,028	
PV4031	4031MY Utility - Chief Bushfire Control Officer	41,007	41,007	41,007	(0)	
PV4033	4033MY Light Vehicle - Mgr Tourism & Customer Svc	37,450	37,450	0	37,450	
PV4034	4034MY Utility - Development Engineer	31,080	31,080	31,080	(0)	
PV4038	4038MY Tipper tray (Mowing)	124,500	124,500	0	124,500	Project carried forward 22/23
PV4044	4044MY Light Vehicle - Mgr Place & Econ Dev	28,177	28,177	28,177	0	
PV4062	4062MY Zero Turn Mower	25,000	25,000	0	25,000	
PV4064	4064MY Zero Turn Mower	25,000	25,000	0	25,000	
PV4071	4071MY Tractor Mowing	70,000	70,000	0	70,000	
PV4072	MY11026 Small Loader	118,079	118,079	116,485	1,594	
PV4073	4073MY Tractor	65,500	65,500	0	65,500	
PV4088	4088MY Trailer - Tipper	109,800	109,800	109,740	60	
PV4089	4089MY Trailer - Tipper	120,000	120,000	0	120,000	Project carried forward 22/23
PV4092	MY15047 Heavy Duty Plant Trailer	14,940	14,940	1,908	13,032	
PV4100	Coordinator Emergency Services	68,000	68,000	61,692	6,308	
ES8000	2021 AQT105 Light Flood Boat SES 458237	0	0	140,695	(140,695)	DFES Gifted Asset
ES8000	MY16564 Dunbier SES Light Flood Boat Trailer	0	0	18,685	(18,685)	DFES Gifted Asset
ES8000	MY14327 2021 Toyota Landcruiser BFB West Murray	0	0	258,878	(258,878)	DFES Gifted Asset
		1,370,558	**1,370,558**	**1,129,983**	**240,575**	
	Furniture and Equipment					
BU0042	Murray Aquatic and Leisure Centre	70,800	70,800	54,544	16,256	
CP1000	Corporate Business System - Open Office	122,206	122,206	0	122,206	Project carried forward 22/23
CP1001	Infocouncil Agenda Software	14,292	14,292	0	14,292	
CP3008	MALC Boiler Units	62,040	62,040	62,040	0	
ED0103	Dwellingup National Adventure & Trails Centre	0	0	409	(409)	
		269,338	**269,338**	**116,993**	**152,345**	

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 JUNE 2022

INVESTING ACTIVITIES
CAPITAL ACQUISITIONS (CONTINUED)

% of Completion	Project Number		Revised Annual Budget	YTD Budget	YTD Actual	Variance Under(Over)	Comments
		Infrastructure - Roads					
		Municipal Funded					
	IK0001	Kerbing Renewal	41,348	41,348	39,584	1,764	
	RD0019	Readheads Road	0	0	188	(188)	
	RD0056	Boyd Road	0	0	39	(39)	
	RD0304	Murray Street (Coolup)	10,000	10,000	3,551	6,449	
	RD9001	Bus Routes	15,000	15,000	0	15,000	
	RD9002	Reseals - Intersections	50,000	50,000	0	50,000	
	RD9003	Reseals - Rural	230,000	230,000	232,408	(2,408)	
	RD9004	Reseals - Urban/Industrial	120,000	120,000	122,076	(2,076)	
	RD9005	Resheeting	310,333	310,333	268,936	41,397	
	RD9006	Traffic Management	42,757	42,757	21,895	20,862	
		Regional Road Group					
	RD0003	Burnside Road	110,889	110,889	6,351	104,539	Project carried forward 22/23
	RD0009	Lakes Road	375,000	375,000	377,008	(2,008)	
	RD0012	Hopeland Road	137,647	137,647	7,205	130,442	Project carried forward 22/23
	RD0013	Paterson Road	15,000	15,000	41,852	(26,852)	
	RD0533	Del Park Road	125,000	125,000	164,806	(39,806)	
		State Blackspot					
	RD0009	Lakes Road	20,000	20,000	32,679	(12,679)	
	RD0013	Paterson Road	0	0	(553)	553	
	RD0019	Readheads Road	415,000	415,000	207,930	207,070	Project carried forward 22/23
	RD0020	Carrabungup Road	477,280	477,280	485,140	(7,860)	
	RD0060	Nanga Road	40,140	40,140	39,626	514	
	RD0214	Corio Road	245,000	245,000	4,303	240,697	Project carried forward 22/23
	RD0348	Allambi Way	15,000	15,000	8,911	6,089	
	RD0660	Munday Avenue	500,000	500,000	0	500,000	Project carried forward 22/23
		Roads to Recovery					
	RD0055	Hines Road	100,000	100,000	128,010	(28,010)	
	RD0017	Coolup Road South	50,000	50,000	0	50,000	
	RD0020	Carrabungup Road	60,000	60,000	67,464	(7,464)	
	RD0228	Marinup Street	0	0	0	0	
	RD0230	Moore Street	120,000	120,000	76,154	43,846	
	RD9003	Reseals - Rural	101,606	101,606	148,744	(47,138)	
	RD9004	Reseals - Urban/Industrial	120,000	120,000	132,728	(12,728)	
		Other Funded					
	RD0130	Gull Road	750,000	750,000	845,438	(95,438)	Budget variation due to finalisation of scope and standard of construction
	RD0660	Munday Avenue	0	0	36,484	(36,484)	
			4,597,000	**4,597,000**	**3,498,957**	**1,098,043**	
		Infrastructure - Other					
	IP0001	Concrete Paths	109,724	109,724	97,008	12,716	
	IP0001	Pathway New/Upgrade	100,000	100,000	96,920	3,080	
	IP0002	Asphalt Paths	0	0	17,750	(17,750)	
	IP9010	Regional Path Network	45,000	45,000	5,892	39,108	
	ID0001	Drainage Renewal	57,267	57,267	30,328	26,939	
	ID0027	James Street Drainage	28,045	28,045	0	28,045	
	IB3358	Nicholson Road Traffic Bridge #3358	140,029	140,029	0	140,029	Project carried forward 22/23
	IB9001	Regional Road Bridge Program	179,196	179,196	79,183	100,013	Project carried forward 22/23
	CM1000	Cemetery Upgrades	30,150	30,150	16,022	14,128	
	CP2000	Murray River Foreshore Project	340,339	340,339	13,667	326,672	Project carried forward 22/23
	CP2005	North Dandalup Public Open Space	510,000	510,000	158,275	351,725	Project carried forward 22/23
	CP2002	War Memorial Relocation	0	0	220	(220)	
	CP3006	Sir Ross McLarty Cricket Wicket	33,940	33,940	33,940	0	
	CP3010	Sandy Cove Park Upgrade	241,590	241,590	225,755	15,835	
	CP3011	Ravenswood Canoe Launch Facility	79,000	79,000	0	79,000	Project carried forward 22/23
	ED0103	Dwellingup National Adventure & Trails Centre	81,500	81,500	98,404	(16,904)	
	ED0122	Dwellingup Gap Project	200,000	200,000	14,109	185,891	Project carried forward 22/23
	HE2000	Edenvale Landscape Works	21,848	21,848	0	21,848	
	HE2200	Edenvale Signage & Wayfinding	40,000	40,000	0	40,000	
	IC9225	James Street Pedestrian Bridge	763,359	763,359	687,170	76,189	Project carried forward 22/23
	PG0016	North Pinjarra Oval	15,000	15,000	0	15,000	
	PG0020	Pinjarra Foreshore	195,000	195,000	137,755	57,245	
	PG3002	York Road Public Open Space	45,000	45,000	31,415	13,585	
	PG9002	Minor Parks Development	48,591	48,591	0	48,591	
	PG9003	Annual Parks Renewal	176,820	176,820	0	176,820	Project carried forward 22/23
	TO0500	Visitor Signage & Wayfinding	15,000	15,000	0	15,000	
	TR5000	Lot 1261 Willowdale Road Gravel Pit	272,621	272,621	831	271,790	Project carried forward 22/23
	WM3003	Corio Transfer Station Tip Face	289,931	289,931	55,859	234,072	Project funds unexpended to date.
	WW1001	Wharf Cove Boating Facility	545,460	545,460	463,870	81,590	Project funds unexpended to date.
	WW9000	Waterways Annual Renewal	106,777	106,777	0	106,777	Project funds unexpended to date.
			4,711,187	**4,711,187**	**2,264,373**	**2,446,814**	
		Grand Total	**31,770,642**	**31,770,642**	**23,405,647**	**8,364,995**	

Capital Expenditure Total
Level of Completion Indicators

- 0%
- 20%
- 40%
- 60%
- 80%
- 100%
- Over 100%

Percentage YTD Actual to Revised Annual Budget
Expenditure over budget highlighted in red.

Variance is calculated on:
Revised Annual Budget vs YTD Actual

SHIRE OF MURRAY

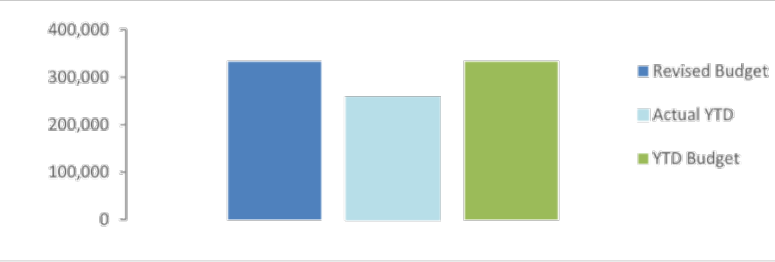
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY

FOR THE PERIOD ENDED 30 JUNE 2022

OPERATING ACTIVITIES
DISPOSAL OF ASSETS

		BUDGET				YTD Actual			
	Project Number	Budget	Revised Budget	YTD Budget	Actual	Cost	Accum Depr	Proceeds	Profit (Loss)
		$	$	$	$	$	$	$	$
Tow Behind Slasher	PV2002	250	250	250	0	0	0	0	0
Tow Behind Road Broom	PV2003	15,000	5,000	5,000	4,545	25,000	10,703	4,545	(9,752)
1CLW574 Bush Fire Brigade Fire Tender - West Murray	ES8000		0	0	46,364	35,000	3,000	46,364	14,364
4003MY Utility - Director P&S	PV4003	12,840	12,840	12,840	0	0	0	0	0
4005MY Utility - Mgr Building	PV4005	12,840	12,840	12,840	0	0	0	0	0
4006MY Light Vehicle - Civil Design	PV4006	7,490	7,490	7,490	14,503	20,336	12,356	14,503	6,523
4007MY Light Vehicle - Mgr Engineering	PV4007	9,630	9,630	9,630	0	0	0	0	0
4008MY Light Vehicle - Mgr Investment Attraction	PV4008	13,910	0	0	0	0	0	0	0
4010MY Light Vehicle - Parks & Waterways	PV4010	7,490	7,490	7,490	0	0	0	0	0
4012MY Light Vehicle - Manager Finance	PV4012	0	0	0	23,864	28,847	9,899	23,864	4,915
4015MY Light Vehicle - Exec Manager Strategic Development	PV4015	0	0	0	40,682	35,732	8,450	40,682	13,399
4018MY Light Vehicle - Mgr Environmental Health	PV4018	9,630	9,630	9,630	0	0	0	0	0
4026MY Utility - Reticulation	PV4026	7,245	13,182	13,182	13,182	21,000	10,300	13,182	2,482
4029MY Utility - Ranger	PV4029	10,700	10,700	10,700	0	0	0	0	0
4031MY Utility - Chief Bushfire Control Officer	PV4031	12,420	12,420	12,420	0	0	0	0	0
4033MY Light Vehicle - Mgr Tourism & Customer Svc	PV4033	17,000	20,455	20,455	20,455	20,021	2,957	20,455	3,391
4034MY Utility - Development Engineer	PV4034	10,350	22,045	22,045	22,045	29,000	14,900	22,045	7,945
4038MY Tipper tray (Mowing)	PV4038	30,000	30,000	30,000	0	0	0	0	0
4044MY Light Vehicle - Mgr Place & Econ Dev	PV4044	7,245	12,045	12,045	12,045	21,078	13,078	12,045	4,045
4062MY Zero Turn Mower	PV4062	7,000	7,000	7,000	0	0	0	0	0
4064MY Zero Turn Mower	PV4064	7,000	7,000	7,000	0	0	0	0	0
4071MY Tractor Mowing	PV4071	21,000	33,637	33,637	0	0	0	0	0
MY11026 Small Loader	PV4072	37,350	35,000	35,000	35,000	95,000	54,458	35,000	(5,542)
4073MY Tractor	PV4073	10,000	14,000	14,000	0	0	0	0	0
4088MY Trailer - Tipper	PV4088	25,000	25,000	25,000	25,000	58,679	27,899	25,000	(5,780)
4089MY Trailer - Tipper	PV4089	25,000	25,000	25,000	0	0	0	0	0
		316.390	**332.654**	**332.654**	**257.684**	**389.693**	**167.999**	**257.684**	**35.990**

KEY INFORMATION



Proceeds on Sale		
Revised Budget	**YTD Actual**	**%**
$332,654	**$257,684**	**77%**

TES TO THE STATEMENT OF FINANCIAL ACTIVITY
THE PERIOD ENDED 30 JUNE 2022

OPERATING GRANTS AND CONTRIBUTIONS

	Adopted Budget	Budget Variations	Expected	YTD Revenue Actual
	$	$	$	$
Operating Grants and Subsidies				
General purpose funding				
Grants Commission - General Purpose Grant	429,031	47,187	476,218	1,215,182
Grants Commission - Untied Roads Grant	398,896	41,148	440,044	1,225,256
Law, order, public safety				
Bushfire Brigade Grants - Operating	258,682	0	258,682	300,400
Bushfire Brigade Grants - New Equipment	9,097	0	9,097	6,823
Bushfire Brigade Grants - Overspend	0	39,443	39,443	0
Fire Control Administration - Volunteering	1,000	0	1,000	0
Bushfire Risk Management	176,083	(30,000)	146,083	93,003
Murray State Emergency Service	37,890	0	37,890	43,536
Murray State Emergency Service - Overspend	0	5,645	5,645	0
Community Emergency Services	71,507	0	71,507	61,507
LEMA Review	25,929	(774)	25,155	19,031
WALGA Animal Welfare in Emergencies Training	0	8,550	8,550	8,550
Education and welfare				
Seniors Week	1,000	0	1,000	0
Dwellingup Seniors Village Hub	5,239	(716)	4,523	4,523
Murray Youth - Equipment	0	5,000	5,000	5,000
Drug Aware Y Culture	3,777	0	3,777	3,260
Youth Week	0	0	0	2,000
Community amenities				
WAHPA Project	52,710	0	52,710	19,692
North Dandalup Community Hall	0	40,000	40,000	4,655
Dwellingup Community Village Inc	0	5,000	5,000	2,904
Sustainable Agriculture Tool	5,606	0	5,606	42
Riverbank Restoration	-	0	0	63,800
Community Infrastructure Plan	3,388	0	3,388	0
Coastal Hazard Risk Planning Strategy	40,873	(4,273)	36,600	0
Dwellingup Structure Plan	25,000	0	25,000	25,000
Recreation and culture				
Warma Way Jetty & Boat Ramp	12,498	0	12,498	28,130
Grant Funded Progams	5,425	0	5,425	4,925
Club Development	5,000	(2,500)	2,500	0
Library Programs	2,150	0	2,150	3,414
STEM Project	7,960	0	7,960	7,960
Volunteering	1,020	0	1,020	5,000
Pinjarra Festival	38,000	0	38,000	44,880
Christmas Carnival	5,000	0	5,000	5,000
Short Stay Accommodation Dwellingup Research	0	0	0	0
Transport				
Main Roads WA Direct Grant	213,095	11,950	225,045	225,045
Economic services				
Transform Peel	102,661	0	102,661	102,661
Business Capability Support Program	5,000	0	5,000	0
Dwellingup Futures	27,739	(19,070)	8,669	8,669
Enterprise Support Program (ESP)	3,479,691	(112)	3,479,579	118,679
Peel Integrated Water Initiative	4,960	0	4,960	3,747
Expert in Residence Program	33,920	0	33,920	34,397
WAFIP Revenue	-	0	0	0
BBRF Trails Project (DBCA)	2,598,576	0	2,598,576	2,252,076
Managed Aquifer Recharge	0	90,000	90,000	90,000
	8,088,403	**236,478**	**8,324,881**	**6,038,745**
Operating Contributions				
General purpose funding				
Alcoa Community Partnership Funding	276,848	0	276,848	272,160
Law, order, public safety				
Community Emergency Services - Shire of Waroona Contribution	21,452	(8,938)	12,514	10,637
Education and welfare				
Community Movie Nights	0	0	0	909
Community amenities				
Bus Shelter Maintenance	2,500	0	2,500	2,348
Waterwise Greening Scheme	0	3,500	3,500	3,473
Dwellingup Flora and Fauna Survey 2021	0	7,500	7,500	7,500
Recreation and culture				
Sir Ross McLarty Recreation Complex	13,840	0	13,840	15,033
McLarty South Pavilion - WA Cricket Association Contribution	0	0	0	0
Murray Equestrian Masterplan	20,000	(20,000)	0	0
Dwellingup Multi-Purpose Facility Feasibility	0	25,000	25,000	0
Club Development	7,250	0	7,250	7,250
Alcoa Community Grants	29,800	0	29,800	12,250
Pinjarra Festival	5,000	0	5,000	5,000
Christmas Carnival	10,000	0	10,000	5,000
Transport				
Main Roads WA Verge Maintenance Allowance	0	0	0	29,814
Pinjarra Road	65,000	(7,200)	57,800	0
Heavy Haulage	30,240	0	30,240	40,846
HVTR Feasibility Study	10,000	0	10,000	10,000
Other property and services				
DETRCWS Boosting Apprenticeships	0	40,000	40,000	62,442
	491,930	**39,862**	**531,792**	**484,662**
Sponsorships	**2,400**	**0**	**2,400**	**16,400**
Donations	**1,030**	**0**	**1,030**	**18**
Total Operating grants, subsidies and contributions	8,583,763	276,340	8,860,103	6,539,826

SHIRE OF MURRAY |

)TES TO THE STATEMENT OF FINANCIAL ACTIVITY
)R THE PERIOD ENDED 30 JUNE 2022

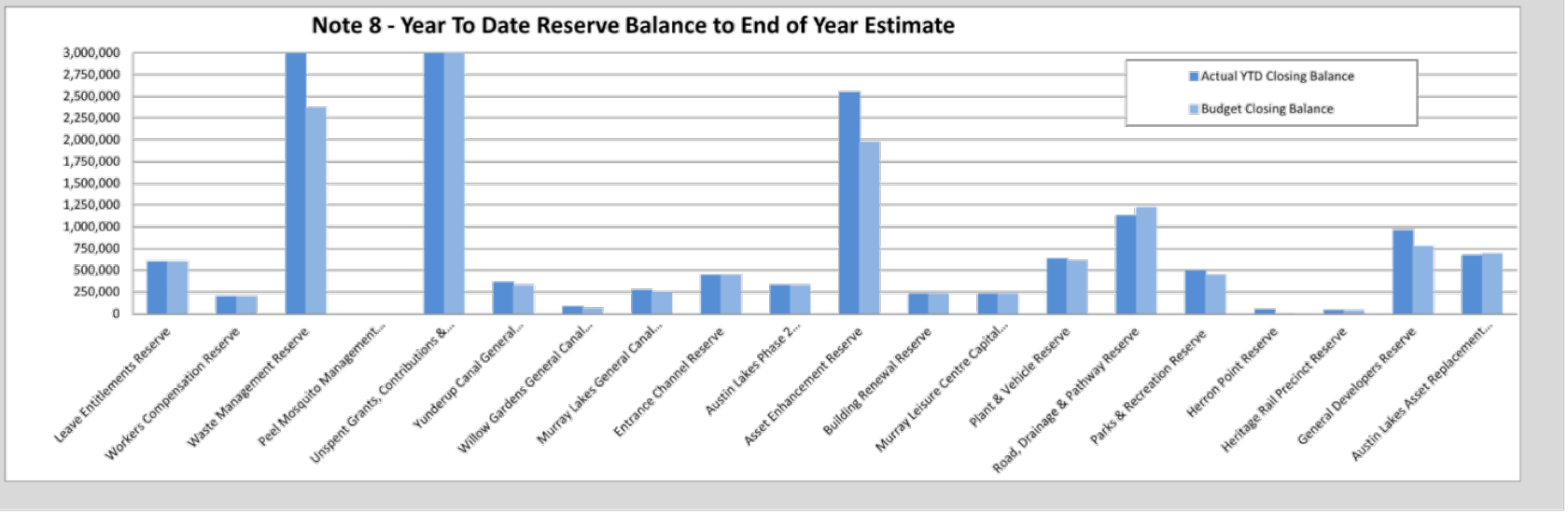
NON-OPERATING GRANTS AND CONTRIBUTION

	Adopted Budget	Budget Variations	Expected	YTD Revenue Actual (b)
	$	$	$	$
Non-Operating Grants and Subsidies				
Recreation and culture				
Ravenswood Community Centre	750,000	0	750,000	
Murray River Foreshore	0	0	0	100,0
Sir Ross McLarty Changerooms & Oval	1,482,822	(1,482,822)	0	
South Yunderup Oval Pavilion	1,263,105	0	1,263,105	731,5
Sandy Cove Park Upgrade	100,000	0	100,000	100,0
Ravenswood Canoe Launch Facility	50,000	0	50,000	
James Street Pedestrian Bridge	491,953	0	491,953	433,1
Wharf Cove Boating Facility	409,995	0	409,995	347,9
Transport				
Nicholson Road Traffic Bridge - 3558	140,029	0	140,029	
Regional Path Network	100,000	(77,500)	22,500	10,0
Gull Road - Main Roads	750,000	0	750,000	848,5
Corio Road - Election Commitment	0	0	0	4,3
Munday Avenue - Election Commitment	0	500,000	500,000	36,4
Readheads Road - Election Commitment	0	0	0	207,9
Regional Road Group				
Burnside Road	73,926	0	73,926	4,0
Lakes Road	250,000	0	250,000	250,0
Hopeland Road	91,765	0	91,765	26,6
Paterson Road	10,000	0	10,000	10,0
Del Park Road	83,333	0	83,333	83,3
State Blackspot				
Lakes Road	13,333	0	13,333	20,0
Readheads Road	109,700	305,300	415,000	
Carrabungup Road	238,187	120,000	358,187	368,1
Nanga Road	26,760	0	26,760	30,7
Corio Road	10,000	235,000	245,000	
Allambi Way	10,000	0	10,000	8,5
Roads to Recovery				
Coolup Road South	100,000	(50,000)	50,000	
Carrabungup Road	0	60,000	60,000	62,5
Moore Street	315,000	(195,000)	120,000	128,3
Hines Road	0	100,000	100,000	128,0
George Beacham Way	85,000	(85,000)	0	
Reseals - Rural	0	101,606	101,606	129,9
Reseals - Urban/Industrial	0	120,000	120,000	104,0
Resheeting	51,606	(51,606)	0	28,6
Economic services				
WA Food Innovation Precinct	16,382,639	0	16,382,639	14,208,8
The Exchange - COVID-19 Recovery Project	441,678	(342,448)	99,230	
Dwellingup Trails Gap	0	350,000	350,000	14,1
	23,830,831	**(392,470)**	**23,438,361**	**18,425,8**
Non-Operating Contributions				
Community amenities				
Austin Lakes Asset Replacement Contributions	10,000	0	10,000	
Recreation and culture				
Sir Ross McLarty Cricket Wicket	0	0	0	1,0
Transport				
Del Park Road	70,000	0	70,000	70,0
Development Contributions	0	139,740	139,740	140,3
	80,000	**139,740**	**219,740**	**211,3**
Gifted Assets				
Law, order, public safety				
DFES Gifted Assets - SES and BFB	**0**	**0**	**0**	**371,8**
Total Non-operating grants, subsidies and contributions	**23,910,831**	**(252,730)**	**23,658,101**	**19,009,1**

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 JUNE 2022

OPERATING ACTIVITIES
CASH BACKED RESERVES

Reserve	Budget Opening Balance	Actual Opening Balance	Budget Transfers In (+)	Actual Transfers In (+)	Budget Transfers Out (-)	Actual Transfers Out (-)	Budget Closing Balance	Actual YTD Closing Balance
	$	$	$	$	$	$	$	$
Leave Entitlements Reserve	597,002	597,002	0		0		597,002	597,002
Workers Compensation Reserve	198,003	198,003	0		0		198,003	198,003
Waste Management Reserve	2,736,769	2,736,769	3,371,482	3,521,344	(3,736,532)	(2,988,243)	2,371,719	3,269,870
Peel Mosquito Management Reserve	0	0	0		0		0	0
Unspent Grants, Contributions & Loans Reserve	3,017,579	3,017,579	0		0		3,017,579	3,017,579
Yunderup Canal General Maintenance Reserve	313,614	313,614	52,001	52,102	(41,416)	(5,091)	324,199	360,625
Willow Gardens General Canal Maintenance Reserve	78,232	78,232	6,495	6,393	(24,346)	(280)	60,381	84,345
Murray Lakes General Canal Maintenance Reserve	370,197	370,197	32,439	32,438	(155,953)	(131,520)	246,683	271,115
Entrance Channel Reserve	326,263	326,263	117,954	118,170	0		444,217	444,433
Austin Lakes Phase 2 Maintenance Reserve	285,151	285,151	39,362	40,834	0		324,513	325,985
Asset Enhancement Reserve	2,842,899	2,842,899	840,000	870,910	(1,707,691)	(1,167,845)	1,975,208	2,545,964
Building Renewal Reserve	239,411	239,411	41,417	41,417	(55,000)	(54,433)	225,828	226,395
Murray Leisure Centre Capital Reserve	215,876	215,876	73,758	73,758	(62,040)	(62,040)	227,594	227,594
Plant & Vehicle Reserve	676,823	676,823	31,361	31,361	(100,000)	(73,670)	608,184	634,514
Road, Drainage & Pathway Reserve	599,918	599,918	925,086	526,288	(303,561)		1,221,443	1,126,206
Parks & Recreation Reserve	491,948	491,948	0		(49,191)		442,757	491,948
Herron Point Reserve	154,284	154,284	43,494	49,315	(197,529)	(154,880)	249	48,719
Heritage Rail Precinct Reserve	39,794	39,794	0		(6,500)		33,294	39,794
General Developers Reserve	896,697	896,697	139,740	140,365	(262,042)	(79,183)	774,395	957,879
Austin Lakes Asset Replacement Reserve	668,810	668,810	21,500	1,739	0		690,310	670,549
	14,749,270	**14,749,270**	**5,736,089**	**5,506,436**	**(6,701,801)**	**(4,717,185)**	**13,783,558**	**15,538,520**



NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 JUNE 2022

BUDGET AMENDMENTS

Amendments to original budget since budget adoption. Surplus/(Deficit)

Description	Council Resolution	Classification	No Change -(Non Cash Items) Adjust.	Increase in Available Cash	Decrease in Available Cash	Amended Budget Running Balance
			$	$	$	$
Budget Adoption		Opening Surplus(Deficit)				**1,415,193**
James Street Suspension Bridge	OCM21/140	Capital Expenses			(250,000)	**1,165,193**
North Dandalup Public Open Space	OCM21/141	Capital Expenses			(100,000)	**1,065,193**
Asset Enhancement Reserve	OCM21/140	Transfer From Reserves		250,000		**1,315,193**
Asset Enhancement Reserve	OCM21/141	Transfer From Reserves		100,000		**1,415,193**
Peel Bright Minds	OCM21/149	Operating Expenses			(6,000)	**1,409,193**
George Beacham Pavilion	OCM21/150	Capital Expenses			(25,000)	**1,384,193**
Building Renewal Reserve	OCM21/150	Transfer From Reserves		25,000		**1,409,193**
Sir Ross McLarty Masterplan	OCM21/150	Operating Expenses			(20,000)	**1,389,193**
CEO Consultancies	OCM21/150	Operating Expenses		20,000		**1,409,193**
Miscellaneous Plant Purchases	OCM21/152	Capital Expenses			(100,000)	**1,309,193**
Plant & Vehicle Reserve	OCM21/152	Transfer From Reserves		100,000		**1,409,193**
McLarty South Pavilion	OCM21/155	Capital Expenses			(1,485,520)	**(76,327)**
McLarty South Pavilion Grant Funds	OCM21/155	Operating Revenue		447,608		**371,281**
Loan 185 McLarty South Pavilion	OCM21/155	Capital Revenue		200,000		**571,281**
Road, Drainage & Pathway Reserve	OCM21/155	Transfer To Reserves		172,696		**743,977**
Asset Enhancement Reserve	OCM21/155	Transfer From Reserves		665,216		**1,409,193**
Managed Aquifer Recharge Trial	OCM21/175	Operating Expenses			(120,000)	**1,289,193**
Managed Aquifer Recharge Trial Grants	OCM21/175	Operating Revenue		90,000		**1,379,193**
Business Case Development	OCM21/175	Operating Expenses		30,000		**1,409,193**
Grants Commission - General Purpose Grant	OCM21/182	Operating Revenue		47,187		**1,456,380**
Grants Commission - Untied Roads Grant	OCM21/182	Operating Revenue		41,148		**1,497,528**
Readheads Road	OCM21/182	Operating Revenue		305,300		**1,802,828**
Readheads Road	OCM21/182	Capital Expenses			(250,450)	**1,552,378**
Corio Road	OCM21/182	Operating Revenue		235,000		**1,787,378**
Corio Road	OCM21/182	Capital Expenses			(230,000)	**1,557,378**
Corio Road	OCM21/182	Operating Revenue		500,000		**2,057,378**
Corio Road	OCM21/182	Capital Expenses			(500,000)	**1,557,378**
Regional Road Grant	OCM21/182	Operating Revenue		11,950		**1,569,328**
North Dandalup Community Hall	OCM21/182	Operating Revenue		40,000		**1,609,328**
North Dandalup Community Hall	OCM21/182	Operating Expenses			(40,000)	**1,569,328**
Road, Drainage & Pathway Reserve	OCM21/182	Transfer To Reserves			(59,850)	**1,509,478**
Dwellingup Futures	OCM21/182	Operating Revenue			(19,010)	**1,490,468**
Dwellingup Futures	OCM21/182	Operating Expenses		19,010		**1,509,478**
Coastal Hazard Risk Planning	OCM21/182	Operating Revenue			(4,273)	**1,505,205**
Coastal Hazard Risk Planning	OCM21/182	Operating Expenses		57,488		**1,562,693**
Dwellingup Seniors Village Hub	OCM21/182	Operating Revenue			(716)	**1,561,977**
Dwellingup Seniors Village Hub	OCM21/182	Operating Expenses		716		**1,562,693**
Enterprise Support Program	OCM21/182	Operating Revenue			(112)	**1,562,581**
Enterprise Support Program	OCM21/182	Operating Expenses		112		**1,562,693**
AWARE 2021 LEMA Review	OCM21/182	Operating Revenue			(774)	**1,561,919**
AWARE 2021 LEMA Review	OCM21/182	Operating Expenses		774		**1,562,693**
Dwellingup Structure Plan	OCM21/182	Operating Expenses		16,840		**1,579,533**
Adjustment to Opening Surplus	OCM21/182	Opening Surplus(Deficit)			(100,599)	**1,478,934**
Pinjarra Town Centre Concept Plan		Operating Expenses			(50,000)	**1,428,934**
MAX Pinjarra	OCM21/220	Operating Expenses			(5,000)	**1,423,934**
Bindjareb Boodja	OCM21/220	Operating Expenses		5,000		**1,428,934**
George Beacham Pavilion	OCM21/225	Capital Expenses			(20,000)	**1,408,934**
Building Renewal Reserve	OCM21/225	Transfer From Reserves		20,000		**1,428,934**
Half Yearly Budget Review	OCM22/008	Operating Expenses			(2,074,915)	**(645,981)**
Half Yearly Budget Review	OCM22/008	Operating Revenue			(85,845)	**(731,826)**
Half Yearly Budget Review	OCM22/008	Capital Expenses			4,139,242	**3,407,416**
Half Yearly Budget Review	OCM22/008	Capital Revenue			(451,430)	**2,955,986**
Half Yearly Budget Review	OCM22/008	Transfer To Reserves			(1,335,915)	**1,620,071**
Roadboard Office	OCM22/003	Capital Expenses			(11,500)	**1,608,571**
Community Facility Fund	OCM22/010	Operating Expenses			(2,770)	**1,605,801**
Peel Mosquito Management	OCM22/027	Operating Expenses			(20,576)	**1,585,225**
Peel Mosquito Reserve	OCM22/027	Transfer From Reserves		4,500		**1,589,725**
Closing Funding Surplus (Deficit)				**3,405,545**	**(3,231,013)**	**1,589,725**

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 JUNE 2022

EXPLANATION OF MATERIAL VARIANCES

The material variance thresholds are adopted annually by Council as an indicator of whether the actual expenditure or revenue varies from the year to date budget materially.
The material variance adopted by Council for the 2021/22 year is an Actual Variance exceding a value greater than $75,000.

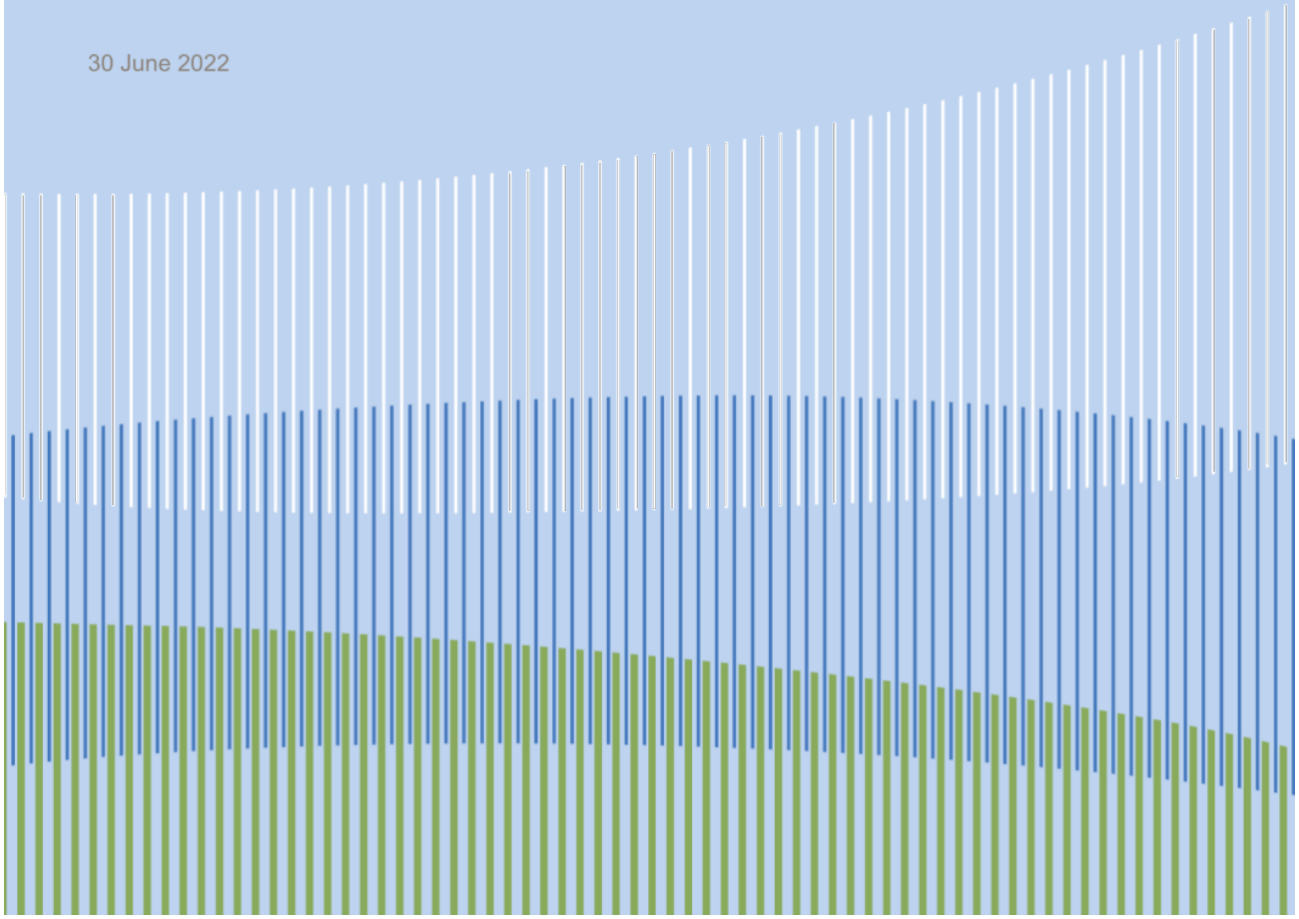
Reporting Program	Var. $	Var. %	Var.	Timing/ Permanent	Explanation of Variance
	$	%			
Operating Revenues					
Operating grants, subsidies and contributions	(2,320,278)	35%	▼	Timing	$3.3m Enterprise Support Program held as carried forward 22/23. $346k BBRF Trails Project funding not received. $53k Bushfire Risk Management funding not received. $37k Coastal Hazard Risk Planning Strategy not received. $33k WAPHA Project $21k Emergency services funding Grant funds received ahead of budget: $1.5M General Purpose funding for Q1 2022/23 $259k DFES BFB Gifted Assets $159k DFES SES Gifted Assets $63k Riverbank Restoration $41k DFES Bushfire Brigade $30k Main Roads Verge Maintenance $22k Traineeships $10k Heavy Haulage
Non-operating grants, subsidies and contributions	(4,648,993)	24%	▼	Timing	Funding Received ahead of time: $248k Roads election commitment $98k Main Roads WA - Gull Road Awaiting funding: $2.1M WAFIP $531k South Yunderup Oval Pavilion $62k Wharf Cove Boating Facility $58k James Street Pedestrian Bridge $135k Regional Road Group $641k State Blackspot $99k The Exchange - CPOVID Recovery Project Project carried forward 22/23: $750k Ravenswood Community Centre $336k Dwellingup Trails Gap
Fees and charges	(457,574)	5%	▼	Timing	$366k Private Works revenue received and held in liability account.
Other revenue	672,196	(70%)	▲	Permanent	$371k Sale of Land reclassified to Other Revenue $26k Waste reimbursement from Cleanaway. $37k Various employee cost reimbursements exceed budgeted values. $87k Insurance claim reimbursements $39k Various lease reimbursements exceed budget values. $6k Various Ranger Services cost reimbursements $6k Recreational Boating Grant-Warma Way Jetty Feasibilty Study $9k Dwellingup Trails & Visitor Centre
Profit on asset disposals	(115,522)	202%	▼	Timing	Multiple vehicle disposal/replacement delayed
Operating Expense					
Employee costs	537,572	4%	▼	Permanent	$549k Salary underspend due to vacant positions; recruitment in progress. $28k Worker Comp Insurance due (Timing Variance) $244K Long Service Leave expended $99k Training & Conferences unexpended (Timing Variance) $46k Various employee costs unexpended $15k Fringe Benefit Tax unexpended (Timing Variance)
Materials and contracts	3,516,623	28%	▼	Timing	Major project funds unexpended to date: $633k - Consultancies $617k - Keralup Roadworks $282k - BBRF Trails Project (DBCA) $427k - Waste/Transfer Stations $523k - Infrastructure Maintenance $262k - Building Maintenace $282K - Economic Development $184k - Place & Community $155k - Information Services
Depreciation on non-current assets	(236,922)	(4%)	▲	Permanent	Infrastructure revaluations and increased Plant & Equipment costs.
Other expenditure	3,212,606	397%	▼	Timing	$3.4m Provision of grants, donations and subsidies
Loss on asset disposals	79,776	379%	▼	Permanent	Delays in renewal & increased disposal values
Capital Revenues					
Proceeds from Disposal of Assets	(445,880)	173%	▼	Permanent	$371k Sale of Land reclassified to Other Revenue $75k Multiple vehicle disposal/replacement delayed
Transfer from Reserves	(1,984,616)	42%	▼	Timing	Refer to Cash Backed Reserves Note
Capital Expenses					
Land and Buildings	4,427,219	27%	▼		Refer Capital Acquisition Note
Furniture and Equipment	152,345	130%	▼		Refer Capital Acquisition Note
Plant and Equipment	240,575	21%	▼		Refer Capital Acquisition Note
Infrastructure Assets - Roads	1,098,043	31%	▼		Refer Capital Acquisition Note
Infrastructure Assets - Other	2,446,814	108%	▼		Refer Capital Acquisition Note

Shire of Murray

Elected Members Training Report

s 5.127 Local Government Act 1995

30 June 2022



Contents

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1. Background

On 27 June 2019, the *Local Government Legislation Amendment Act 2019* (Amendment Act) was passed by the Western Australian Parliament, with most consequential amendments to the *Local Government Act 1995* (the Act) and some subsidiary legislation coming into lawful effect on 6 July 2019.

On 16 September 2019 the amendment to the *Local Government Act 1995* and amendments to the *Local Government (Administration) Regulations 1996* (Regulation) relating to Council (Elected) members training came into effect with a new mandatory training course, titled *"Council Member Essentials"* being required to be completed within 12 months of being elected, unless an exemption applies pursuant to Regulation 36.

The Council Member Essentials course was developed to provide council members with the skills and knowledge to perform their roles as leaders in their district. This course comprises the following five units:

- understanding local government;
- serving on council;
- meeting procedures;
- conflicts of interest; and
- understanding financial reports and budgets.

The Council Member Essential training course is only able to be completed through the following prescribed training providers:

- Western Australian Local Government Association (WALGA);
- South Metropolitan TAFE; and
- North Metropolitan TAFE.

As part of the commencement mechanisms Section 5.128 of the *Local Government Act 1995* introduced a requirement for Council to prepare an adopt a policy in relation to the continuing professional development of council members.

Council adopted Policy M5 – Council Members Continuing Professional Development by absolute majority on 19 December 2019 (OCM19/269) to satisfy the legislative requirements. This Policy is available on the Shire of Murray website at: https://www.murray.wa.gov.au/?s=Council+Members+Continuing+Professional+Development+

2. Legislative Requirements

Local Government Act 1995 – Section 5.126. Training for Council members

(1) Each Council member must complete training in accordance with regulations.

(2) Regulations may —

(a) prescribe a course of training; and

(b) prescribe the period within which training must be completed; and

(c) prescribe circumstances in which a council member is exempt from the requirement in subsection (1); and

(d) provide that contravention of subsection (1) is an offence and prescribe a fine not exceeding $5,000 for the offence.

[Section 5.126 inserted: No. 16 of 2019 s. 61.]

Section 5.127. Report on training

(1) A local government must prepare a report for each financial year on the training completed by council members in the financial year.

(2) The CEO must publish the report on the local government's official website within 1 month after the end of the financial year to which the report relates.

[Section 5.127 inserted: No. 16 of 2019 s. 61.]

Local Government Act 1995 – Section 5.128. Policy for continuing professional development

(1) A local government must prepare and adopt* a policy in relation to the continuing professional development of council members. * Absolute majority required.

(2) A local government may amend* the policy. * Absolute majority required.

(3) When preparing the policy or an amendment to the policy, the local government must comply with any prescribed requirements relating to the form or content of a policy under this section.

(4) The CEO must publish an up-to-date version of the policy on the local government's official website.

(5) A local government —

(a) must review the policy after each ordinary election; and

(b) may review the policy at any other time.

[Section 5.128 inserted: No. 16 of 2019 s. 61.]

Local Government (Administration) Regulations 1996 – Regulation 35. Training for council members (Act s. 5.126(1))

(1) A council member completes training for the purposes of section 5.126(1) if the council member passes the course of training specified in subregulation (2) within the period specified in subregulation (3).

(2) The course of training is the course titled Council Member Essentials that —

(a) consists of the following modules —

(i) Understanding Local Government;

(ii) Serving on Council;

(iii) Meeting Procedures;

(iv) Conflicts of Interest;

(v) Understanding Financial Reports and Budgets; and

(b) is provided by any of the following bodies —

(i) North Metropolitan TAFE;

(ii) South Metropolitan TAFE;

(iii) WALGA.

(3) The period within which the course of training must be passed is the period of 12 months beginning on the day on which the council member is elected.

[Regulation 35 inserted: Gazette 9 Aug 2019 p. 3022-3.]

Local Government (Administration) Regulations 1996 – Regulation 36. Exemption from Act s. 5.126(1) requirement

(1) A council member is exempt from the requirement in section 5.126(1) if —

(a) the council member passed either of the following courses within the period of 5 years ending immediately before the day on which the council member is elected —

(i) the course of training specified in regulation 35(2);

(ii) the course titled 52756WA — Diploma of Local Government (Elected Member); or

(b) the council member passed the course titled LGASS00002 Elected Member Skill Set before 1 July 2019 and within the period of 5 years ending immediately before the day on which the council member is elected.

(2) A person who is a council member on the day on which the *Local Government* Regulations *Amendment (Induction and Training) Regulations 2019,* Regulation 8 comes into operation is exempt from the requirement in section 5.126(1) until the end of their term of office.

[Regulation 36 inserted: Gazette 9 Aug 2019 p. 3023.]

3. Current - Elected Member Information and Expiry of Term

Elected Member Name	Current Term Commenced	Expiry of Term
Cr CARTER, Stewart	16 October 2021	18 October 2025
Cr PIKE, David	16 October 2021	18 October 2025
Cr BLACK, Geoff	16 October 2021	18 October 2025
Cr MCLARTY, Douglas	16 October 2021	18 October 2025
Cr KIRKHAM, Stuart	16 October 2021	18 October 2025
Cr BOLT, David	19 October 2019	21 October 2023
Cr LEE, Steve	19 October 2019	21 October 2023
Cr ROSE, Casey	19 October 2019	21 October 2023
Cr ROGERS, Ange	19 October 2019	21 October 2023

4. Training to Be Reported

Local Governments have been encouraged by the Sector to report on what Elected Member training has occurred in the preceding year, not just on the mandatory Council Member Essentials course.

5. Publication of Training Report

Section 5.127 of the *Local Government Act 1995* requires the CEO to publish this report on the local government's official website within 1 month after the end of the financial year to which the report relates.

Notwithstanding this clause and clause 6 a table detailing current elected member training completed, including Mandatory (Council Member Essentials) and all elective training undertaken is provided at **Appendix 1**.

6. Current Exemptions

A person who is a council member on the day on which the *Local Government Regulations Amendment (Induction and Training) Regulations 2019*, Regulation 8 comes into operation is exempt from the requirement in section 5.126 (1) until the end of their term of office.

There are no current Councillor exemptions from the manadatory training requirments.

The date of the *Local Government Regulations Amendment (Induction and Training) Regulations 2019* commenced was 16 September 2019.

7. Endorsement

This report is provided to satisfy the requirements of section 5.127 (1) of the *Local Government Act 1995.*

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Dean Unsworth
Chief Executive Officer

Appendix 1 – Elected Member Training Report

"Council Member Essentials" (Mandatory Training)			
Elected Member	**Date of Training**	**Training Course**	**Status / Internal Reference**
Shire President Cr. David Bolt - 2019	11 & 12 February 2020	Serving on Council	Completed D20/15682 & D20/15683
	7 September 2020	Conflicts of Interest	Completed D20/38006
	9 September 2020	Understanding Local Government	Completed D20/37999
	9 September 2020	Meeting Procedures	Completed D20/38005
	11 September 2020	Understanding Financial Reports and Budgets	Completed D20/38430
Deputy Shire President Cr. Douglas McLarty - 2021	22 November 2019	Meeting Procedures	Completed D19/57184
	23 November 2019	Conflicts of Interest	Completed D19/57191
	23 November 2019	Understanding Local Government	Completed D19/57187
	29 February & 22 May 2020	Serving on Council	Completed D20/9369 & D20/26716
	20 November 2021	Understanding Financial Reports and Budgets	Completed D21/39204
Councillor Steve Lee - 2019	11 & 12 February 2020	Serving on Council	Completed D20/15804
	8 September 2020	Meeting Procedures	Completed D20/38433
	14 September 2020	Understanding Local Government	Completed D20/39017
	17 September 2020	Conflicts of Interest	Completed D20/39245
	17 September 2020	Understanding Financial Reports and Budgets	Completed D20/39426
Councillor Stewart Carter - 2021	3 November 2021	Understanding Local Government	Completed D21/38102
	3 November 2021	Conflicts of Interest	Completed D21/38100
	9 November 2021	Serving on Council	Completed D21/38101
	10 March 2022	Meeting Procedures	Completed D22/8293
	12 March 2022	Understanding Financial Reports and Budgets	Completed D22/8293
Councillor David Pike - 2021		Understanding Local Government	
		Serving on Council	
		Meeting Procedures	
		Conflicts of Interest	
		Understanding Financial Reports and Budgets	

"Council Member Essentials" (Mandatory Training). Continued……			
Elected Member	**Date of Training**	**Training Course**	**Status / Internal Reference**
Councillor Casey Rose - 2019	11 November 2020	Serving on Council	Completed D20/15701 & D20/47835
	11 November 2020	Meeting Procedures	Completed D20/48807
	11 November 2020	Conflicts of Interest	Completed D20/47883
	20 November 2020	Understanding Financial Reports and Budgets	Completed D20/48807
	4 April 2022	Understanding Local Government	Completed D22/14325
Councillor Angela Rogers - 2019	11 & 12 February 2020	Serving on Council	Completed D20/16069
	24 March 2021	Understanding Local Government	Completed D21/10873
	24 March 2021	Meeting Procedures	Completed D21/10879
	24 March 2021	Conflicts of Interest	Completed D21/11694
	25 March 2021	Understanding Financial Reports and Budgets	Completed D21/10874
Councillor Geoff Black - 2021	24 November 2021	Serving on Council	Completed D21/40535
	2 December 2021	Conflicts of Interest	Completed D21/42152
	5 December 2021	Understanding Financial Reports and Budgets	Completed D21/42152
	8 December 2021	Understanding Local Government	Completed D21/42152
	25 December 2021	Meeting Procedures	Completed D22/233
Councillor Stuart Kirkham - 2021	31 December 2019	Understanding Local Government	Completed D20/15690
	31 December 2019	Conflicts of Interest	Completed D20/15692
	11 & 12 February 2020	Serving on Council	Completed D20/15695 & D20/15696
	9 November 2020	Meeting Procedures	Completed D20/47900
	16 January 2021	Understanding Financial Reports and Budgets	Completed D21/3328

Elected Member – Elective Training			
Elected Member	**Date of Training**	**Training Course**	**Location**
Shire President Cr. David Bolt - 2019	5 November 2015	CEO Performance Appraisals	West Leederville
	27 November 2015	Serving on Council - CLGF	West Leederville
	8 December 2015	Effective Community Leadership	West Leederville
	2013 – 2016	Understanding LG for Elected Members	eLearning
	2 May 2018	Meeting Procedures & Debating	Pinjarra
	11 & 12 February 2020	Serving on Council – 2 Days	Pinjarra
Deputy Shire President Cr. Douglas McLarty - 2021			
Councillor Steve Lee - 2019	5 August 2015	Decision Making at a Governing Board Level	West Leederville
	9 May 2017	Effective Community Leadership	Mundijong
	31 March 2017	Intergrated Strategic Planning	Bunbury
	June 2015 – 2017	Serving on Council	West Leederville
	1 May 2018	Serving on Council	Pinjarra
	2 May 2018	Meeting Procedures & Debating	Pinjarra
	11 & 12 February 2020	Serving on Council – 2 Days	Pinjarra
Councillor Stewart Carter - 2021			
Councillor David Pike - 2021			* Refer notes

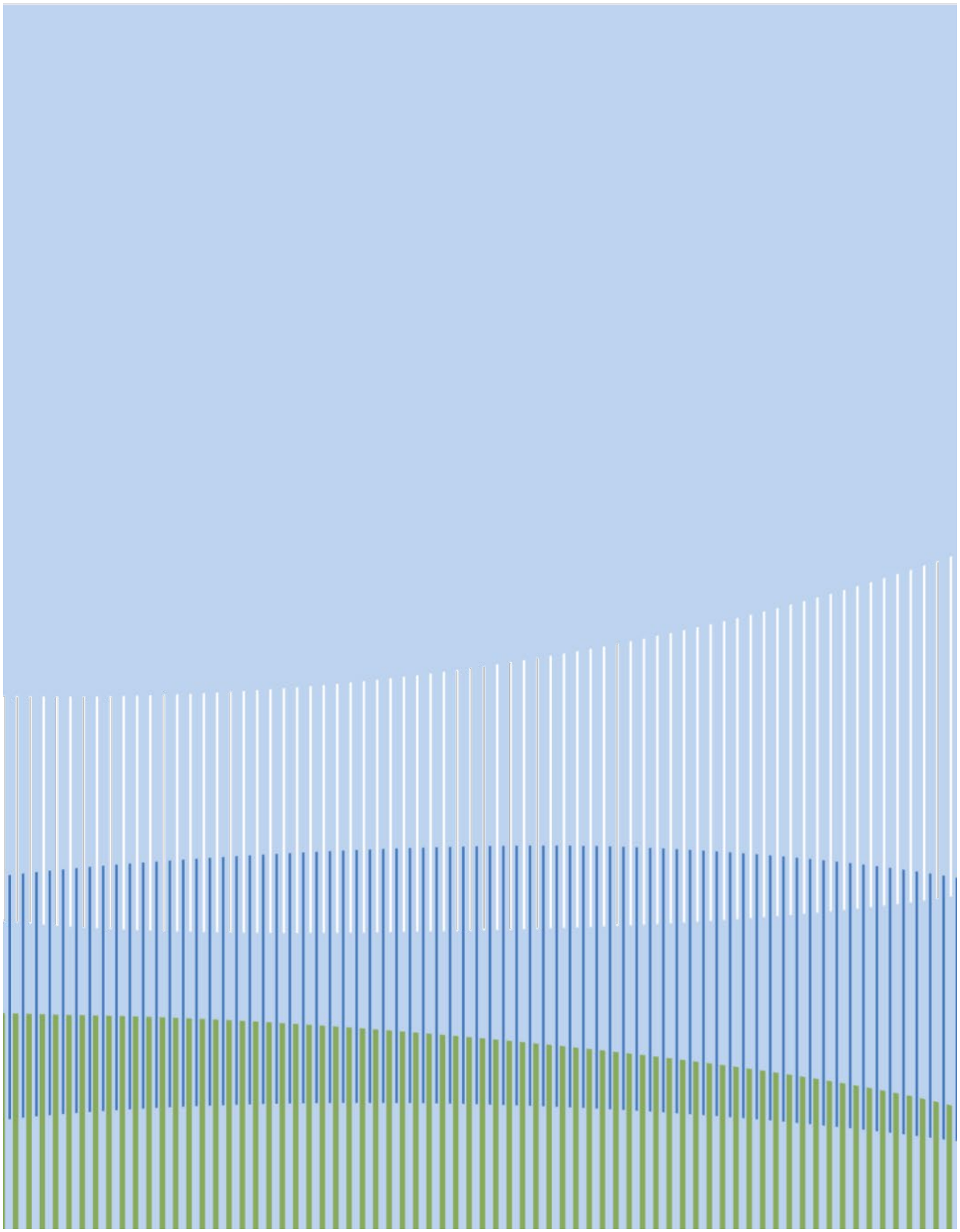
Elected Member – Elective Training			
Elected Member	**Date of Training**	**Training Course**	**Location**
Councillor Casey Rose - 2019	11 & 12 February 2020	Serving on Council – 2 Days	Pinjarra
Councillor Angela Rogers - 2019	18 April 2017	Understanding Financial Reports and Budgets	Pinjarra
	19 April 2017	Infrastructure Asset Management	Pinjarra
	1 May 2018	Serving on Council - CLGF	Pinjarra
	11 & 12 February 2020	Serving on Council – 2 Days	Pinjarra
Councillor Geoff Black - 2021	7 November 2017	Manage Recovery Activities for Local Government	Pinjarra
	6 November 2017	Participate in Local Government Emergency Management Preparation	Pinjarra
	1 May 2018	Serving on Council	Pinjarra
	2 May 2018	Meeting Procedures & Debating	Pinjarra
	28 May 2019	Participate in Local Government Emergency Management Preparation	West Leederville
		AIIMS Awareness Training	eLearning
		Understanding Local Government for Elected Members	eLearning
		Conflicts of Interest	eLearning
Councillor Stuart Kirkham - 2021	11 & 12 February 2020	Serving on Council – 2 Days	Pinjarra

* For Council information WALGA have confirmed, as of 26 June 2022 that Cr Pike has nominated for all of the Council Member Essentials training.

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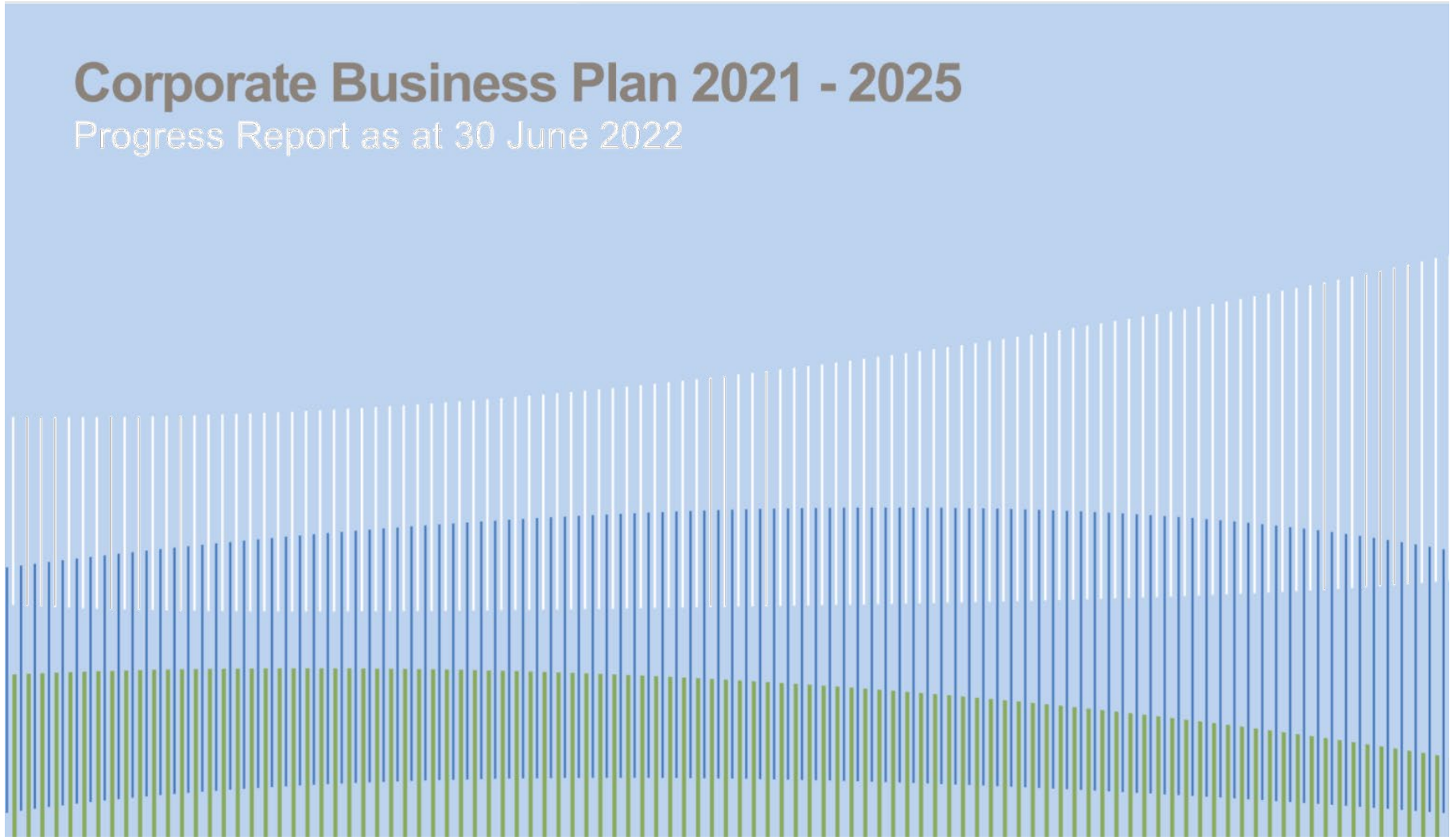
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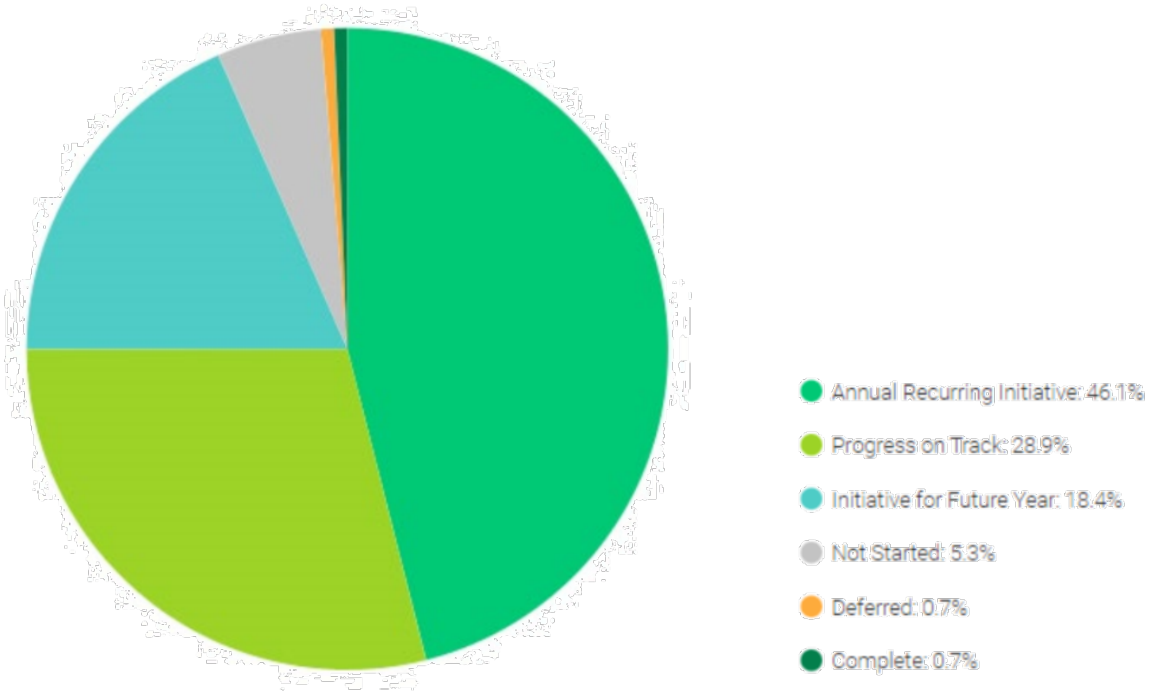
Shire of Murray

Corporate Business Plan 2021 - 2025

Progress Report as at 30 June 2022



Corporate Business Plan Progress Summary



Places for People

In 2031 Murray will have created great places for people through strong partnerships with the community; innovative urban design; and improved the well-being and quality of life for residents.

Strategy 1.1.1 In partnership with communities, identify and prioritise community-led projects and initiatives

Name	Responsible Officer	Start Date	End Date	Status	Progress Comment
1.1.1.1 Develop Place Plans for each town	Krystal Dawe	1/07/2022	30/06/2024	Initiative for Future Year	Initiative not due to commence until 1 July 2022
1.1.1.2 Provide annual funding to assist with and implement place-making initiatives	Krystal Dawe	1/07/2021	30/06/2025	Annual Recurring Initiative	The Shire of Murray continues to provide support to assist its town teams (Pinjarra Connect and Dwellingup Creative) with funding and resources to implement community-led place-making initiatives to activate and revitalise their town centres
1.1.1.3 Support and deliver the Shire's Community Assistance Partnership Scheme	Krystal Dawe	1/07/2021	30/06/2025	Annual Recurring Initiative	The Shire of Murray continues to administer the Community Assistance Partnership Scheme which is a partnership with Alcoa and provides support for community initiatives that benefit the Murray Region. Applications are invited three times each financial year, with Round 3 applications recently closing on 30 April 2022. Assessment of applicants undertaken and successful applicants have been advised. Round 1 now open and closes on 31 August.
1.1.1.4 Administer the Community Facility Fund	Michelle Francis	1/07/2021	30/06/2025	Annual Recurring Initiative	The Shire of Murray continues to administer the Community Facility Fund which is annual funding for the purposes of community, sport and recreational club facilities. Round 2 recipients were the Murray Districts Pistol Club, Furnissdale Tennis Club, and the Pinjarra Junior Football Club. Follow up with round 2 recipients regarding project progress has commenced to ensure milestones are maintained or extensions will be requested. The 2021/22 budget of $50,000 has been fully expended. Advertising for 2022/2023 is planned for August 2022.

Places for People continued…

Strategy 1.1.2 Support diverse, minority and cultural groups

Name	Responsible Officer	Start Date	End Date	Status	Progress Comment
1.1.2.1 Support cultural activities and build capacity within the indigenous community	Leanne McGuirk	1/07/2021	30/06/2025	Annual Recurring Initiative	The Shire of Murray continues to work with the indigenous community on different projects that support and celebrate cultural activities through landscape and river restoration projects, working with local Aboriginal Elders to progress the design and future development of a memorial within the grounds of the Pinjarra Cemetery.
1.1.2.2 Improve facilities and access throughout the Shire	Fiona McBride	1/07/2021	30/06/2025	Annual Recurring Initiative	The Murray Aged, Access and inclusion Group (MAAIG) undertook an audit of the Murray Town Square and Foreshore area after rehabilitation works were completed and identified some further improvements to compliment accessibility throughout the precinct. Full details are listed in the Disability Access & Inclusion (DAIP) report. Consultant appointed to undertake access audit of front administration, Civic Centre, Lesser Hall and North Yunderup Hall.
1.1.2.3 Provide recognition of past burials at Pinjarra Cemetery	Alan Smith	1/07/2021	30/06/2023	Deferred	Positive engagement has been made with the local Aboriginal Elders with option sketches created. Process has been placed on hold to align to current transition of decision making through the new aboriginal corporations.

Strategy 1.1.3 Engage, enable and support seniors

Name	Responsible Officer	Start Date	End Date	Status	Progress Comment
1.1.3.1 Deliver initiatives that meet the aims and outcomes of the Age Friendly Communities Plan	Fiona McBride	1/07/2021	30/06/2025	Annual Recurring Initiative	Implementation of the Age Friendly Communities Plan 2016 - 2021 continues to progress. In consultation with the Murray Aged, Access and Inclusion Group, work has commenced on undertaking a full review of the plan. The survey will be released in July 2022 and close 30 September 2022. The roll out of a range of initiatives and programs continue with strong support from the community
1.1.3.2 Implement and report on the Access and Inclusion Plan	Fiona McBride	1/07/2021	30/06/2025	Annual Recurring Initiative	The Access and Inclusion Plan 2018 - 2022 continues to be implemented. In consultation with the Murray Aged, Access and Inclusion Group, work has commenced on undertaking a full review of the plan. Consultant appointed to undertake access audit of front administration area, Civic Centre, Lesser Hall and North Yunderup Hall. The roll out of a range of initiatives and programs continue with strong support from the community.

Places for People continued…

Strategy 1.1.4 Engage, enable and support youth

Name	Responsible Officer	Start Date	End Date	Status	Progress Comment
1.1.4.1 Review and implement initiatives that meet the aims and outcomes of the Shire's Youth Strategy	Trick Cole	1/07/2021	30/06/2025	Annual Recurring Initiative	Youth activities events and activities continue with April's Youth Week 'Street Chillz Youth Festival' attracting almost 300 attendees. Other youth activities are ongoing such as gaming, arts workshops and school holiday activities. Planning of the July school holidays is due to commence shortly.
1.1.4.2 Support Murray Youth for Youth to deliver events and initiatives	Trick Cole	1/07/2021	30/06/2025	Annual Recurring Initiative	Murray Youth for Youth was successful in their delivery of youth art initiatives for Youth Week 2022 including skateboard deck painting and a collage workshop. The group continues to meet.

Strategy 1.1.5 Develop and facilitate events of a local and regional scale

Name	Responsible Officer	Start Date	End Date	Status	Progress Comment
1.1.5.1 Support, develop and attract major events	Jennifer Russell	1/07/2021	30/06/2025	Annual Recurring Initiative	The Shire of Murray recognises the vital role events play in making the Murray Region a great place to live, work and visit and in achieving Murray's economic and social ambitions. The Shire's team continues to support, develop and attract major events. This includes the Pinjarra Festival and Dwellingup 100 and more recently, the Shire has been successful in co-hosting the WA State NRM and Coastal Management Conference, with Shire of Waroona and City of Mandurah. This conference will include tours of the Bush Fire Centre of Excellence and the Food Innovation Precinct, WA. The Shire of Murray has also secured UCI Mountain Bike Master's World Championships in September 2023.
1.1.5.2 Promote and support Christmas celebrations	Jennifer Russell	1/07/2021	30/06/2025	Annual Recurring Initiative	The Christmas Celebration, held at the Edenvale Heritage Precinct was successfully delivered in 2021. Planning for the 2022 event has begun. The 2022 event will be held at the Murray River Foreshore and Town Square on Thursday 1 December, 2022.
1.1.5.3 Support community-led events that bring people together	Jennifer Russell	1/07/2022	30/06/2025	Initiative for Future Year	Currently the Shire of Murray are working with the Friends of Edendale, to facilitate the Pinjarra Garden Day, and the Pinjarra markets. The Shire of Murray provides ongoing support to the community for community-led events through its place-making funding, Community Assistance Partnership Fund and the Alcoa Dwellingup Community Assistance Scheme. Infrastructure in-kind is also offered to various community event organisers; such as free waste services, venue hire/special event application fees waived.

Places for People continued…

1.1.5.4 Promote and support the delivery of 'Back to Pinjarra' cultural event	Leanne McGuirk	1/07/2021	30/06/2025	Annual Recurring Initiative	The Shire of Murray provides annual support for the delivery of the annual community led 'Bindjareb Boodja - Back to Pinjarra' event, assisting the community where required to project manage the event.

Strategy 1.1.6 Facilitate safe neighbourhoods and communities

Name	Responsible Officer	Start Date	End Date	Status	Progress Comment
1.1.6.1 Develop, implement and maintain bushfire risk management planning	Robert Marlborough	1/07/2021	30/06/2025	Annual Recurring Initiative	The Bushfire Risk Management Planning project for the Shire of Murray was completed in November 2021. The formal Plan from this project (Shire of Murray Bushfire Risk Management Plan) was endorsed by Council at its Ordinary Meeting on 25 November 2021. Following this Plan's endorsement an application was submitted under the 2022/23 Mitigation Activity Fund (MAF) Grant program (Round 1) to secure funding to treat specific bushfire risk identified in the Dwellingup, Nambeelup and Coolup areas. This application was successful and work is now being programmed. Future MAF grant applications are planned. The Shire of Murray Bushfire Risk Management Plan is further supported by standalone software, where community bushfire risk is periodically reviewed to determine specific future bushfire risk treatment strategies. Bushfire risk on applicable Shire reserves and other Shire land is also addressed annually during the fire prevention works program.
1.1.6.2 Review the Community Safety and Crime Prevention Plan	Trick Cole	1/07/2021	30/06/2022	Progress on Track	Officers will commence engagement with key stakeholders in July 2022. A draft for the new Community Safety and Crime Prevention Plan will be completed for internal comment by December 2022.
1.1.6.3 Deliver initiatives that meet the aims and outcomes of the Shire's Community Safety and Crime Prevention Plan	Trick Cole	1/07/2021	30/06/2025	Annual Recurring Initiative	The Shire continues to implement the Community Safety and Crime Prevention Strategy initiatives through engagement with key stakeholders including WA Police, local businesses and the community. The CCTV Trailers are currently seeing frequent use in a variety of local areas including overseeing crime hotspots and as a preventative measure in new developments.
1.1.6.4 Deliver effective Ranger and Emergency Services to support compliance and community safety	Robert Marlborough	1/07/2021	30/06/2025	Annual Recurring Initiative	The Ranger and Emergency Services team continue to respond and action complaints received. Proactive patrols continue to support ongoing compliance and community safety.

Places for People continued…

1.1.6.5 Facilitate, implement and maintain effective emergency management	Robert Marlborough	1/07/2021	30/06/2025	Annual Recurring Initiative	The joint Shire of Waroona and Shire of Murray Local Emergency Management Committee, since inception, have met in line with the statutory guidelines (4 times annually). Grant funding was secured through the All West Australians Reducing Emergencies (AWARE) program to develop and implement new joint Local Emergency Management Arrangements (LEMA) for the Shires of Murray and Waroona. The new LEMA documents are nearing completion and are expected to be presented for formal consideration and adoption in August 2022.

Strategy 1.2.1 Connect the natural assets and waterways, parks and reserves to the community

Name	Responsible Officer	Start Date	End Date	Status	Progress Comment
1.2.1.1 Implement a Public Open Space Strategy that links recreation areas to people	Karen Lancaster	1/07/2022	30/06/2021	Complete	POS Strategy endorsed by Council in March 2022.
1.2.1.2 Progressively improve and activate family-friendly foreshore reserves	Marty Harrop	1/07/2021	30/06/2025	Annual Recurring Initiative	Cantwell Park playground upgrade is currently under construction with installation of play equipment complete and play surrounds to be completed by August. Furniture installations planned for September and shade sails ready for summer.
1.2.1.3 Replace the North Pinjarra Reserve Boundary Fence	Karen Lancaster	1/07/2021	30/06/2022	Complete	Amendments to fence has been undertaken, with contractors having removed the top barbed wire and installing a new gate for access closer to the playground. This has greatly improved the street amenity of North Pinjarra Reserve
1.2.1.4 Undertake drainage improvements at Don Spark Reserve	Marty Harrop	1/07/2022	30/06/2023	Initiative for Future Year	Initiative not due to commence until review of winter conditions 2022.
1.2.1.5 Undertake landscape improvements around the Administration Building	Karen Lancaster	1/07/2022	30/06/2023	Initiative for Future Year	Initiative not due to commence until 1 July 2022 however pre-orders of plants with local nurseries have been placed January 2022 for winter 2022 planting, just commenced end June 2022.

Places for People continued…

Strategy 1.3.1 Ensure Local Planning Strategy and Town Planning Scheme facilitates quality and diverse planning outcomes

Name	Responsible Officer	Start Date	End Date	Status	Progress Comment
1.3.1.1 Prepare a Local Planning Strategy and new Local Planning Scheme	Rod Peake	1/07/2021	30/06/2023	Progress on Track	Growth Area assessment completed. Presented to Council Briefing and Western Australian Planning Commission Chairman. Background report completed. Working draft local planning scheme completed for progressive updating as strategy progresses. Consultation issues papers under preparation for preliminary consultation in third quarter of 2022 in tandem with Strategic Community Plan.
1.3.1.2 Coordinate the preparation of a Developer Contribution Plan for the Nambeelup Industrial Area	Brett Flugge	1/07/2021	30/06/2023	Progress on Track	Nambeelup industry land owner group has requested a meeting with Department of Planning Lands and Heritage officers to raise concerns over excessive road construction costs and lack of detailed traffic modelling at district level scale. Shire is awaiting advice from DPLH on revised traffic modelling carried out by Main Roads to assist land owner group in reviewing carriageway requirements.
1.3.1.3 Prepare a Developer Contribution Plan for community infrastructure	Brett Flugge	1/07/2021	30/06/2023	Progress on Track	Initial review of population projections has been carried out but Shire is still waiting on the outcome of WAPC review of Planning Investigation Areas. Internal workshop with Shire officers to be undertaken in third quarter 2022 to review community facilities asset renewal or replacement.

Strategy 1.3.2 Prepare District Structure Plans for new growth areas

Name	Responsible Officer	Start Date	End Date	Status	Progress Comment
1.3.2.1 Prepare a District Structure Plan for Pinjarra	Gregory Delahunty	1/07/2021	30/06/2022	Progress on Track	Traffic and drainage assessment prepared and under internal review. Schools assessment completed. Once technical studies finalised preparation of District Structure Plan can commence.
1.3.2.2 Prepare a District Structure Plan for Barragup / Furnissdale to West Pinjarra / Ravenswood	Brett Flugge	1/07/2022	30/06/2024	Initiative for Future Year	Initiative not due to commence until late 2022
1.3.2.3 Prepare a District Structure Plan and Precinct Plan for Dwellingup	Brett Flugge	1/07/2021	30/06/2023	Progress on Track	Shire recommended revisions to draft Precinct Structure Plan currently being carried out by Hatch Roberts Day. Pre-lodgement assessment process to be progressed with Western Australian Planning Commission/DPLH once draft Structure plan has been presented to Council.

Places for People continued…

1.3.2.4 Prepare a District Structure Plan for North Dandalup	Brett Flugge	1/07/2022	30/06/2024	Initiative for Future Year	Initiative not due to commence until July 2023.

Strategy 1.3.3 Implement the Pinjarra Revitalisation Strategy

Name	Responsible Officer	Start Date	End Date	Status	Progress Comment
1.3.3.1 Finalise the preparation of the Pinjarra Activity Centre Plan	Gregory Delahunty	1/07/2021	30/06/2022	Progress on Track	Traffic and drainage assessment prepared and under internal review. Schools assessment completed. Once technical studies finalised preparation of Activity Centre Plan can commence.
1.3.3.2 Continue the Pinjarra and Dwellingup Town Centre Façade Refurbishment Subsidy Program	Rod Peake, Krystal Dawe	1/07/2021	30/06/2025	Annual Recurring Initiative	Awaiting further submissions. Promotion of the program continues on the Shire's social media platforms. Shire officers have also had meetings and provided information to interested applicants.
1.3.3.3 Facilitate the restoration and re-use of the former Exchange Hotel	Krystal Dawe	1/07/2021	30/06/2025	Progress on Track	Following an open tendering process, architects for the redevelopment project were appointed in December 2021. A development application has been prepared and submitted to the Western Australian Planning Commission. Stage 2 of the Expression of Interest process is currently underway with shortlisted proponents preparing detailed submissions. Proponents are scheduled to present to Council at its July meeting with a Special Council meeting scheduled for 11 August to determine preferred proponent.
1.3.3.4 Advocate for the relocation of the Pinjarra Fire Station and Pinjarra Police Station to an alternative, suitable site within the town	Dean Unsworth	1/07/2021	30/06/2025	Annual Recurring Initiative	Have met with Pinjarra Officer In Charge and further meetings with Police Department are imminent.
1.3.3.5 Prepare a Traffic Impact Assessment to inform future traffic management within the Pinjarra town centre	Alan Smith	1/07/2021	30/06/2022	Complete	Flyte Consultants have completed the Traffic Impact Assessment to inform the Pinjarra Revitalisation.

Strategy 1.4.1 Plan community facilities for future generations

Name	Responsible Officer	Start Date	End Date	Status	Progress Comment
1.4.1.1 Update the Community Infrastructure Plan to identify sport, recreation and community facility requirements for the future	Brett Flugge	1/07/2021	30/06/2023	Progress on Track	Initial review of key inputs and revised population projections being undertaken in consult with other Shire Departmental officers including outcome of WAPC review of Planning Investigation Areas. Internal workshop with Shire officers to be undertaken in third quarter 2022 to review community facilities asset renewal or replacement.

Places for People continued…

1.4.1.2 Prepare a Murray Sport and Recreation Plan	Marlene Renton	1/07/2022	30/06/2024	Initiative for Future Year	Scope for project to be developed in June 2022 and RFQ in July 2022.
1.4.1.3 Progressively implement the endorsed Sir Ross McLarty Sports Precinct Master Plan	Marlene Renton	1/07/2021	30/06/2022	Progress on Track	New synthetic cricket wicket and 3 bay practice nets on Oval 3 completed in August 2021. The Sir Ross McLarty Sports Precinct Master Plan 2021 endorsed by Council September 2021. Funding has been secured to implement phase 1 - McLarty South Pavilion and oval 4 extension. Architectural Services Tender awarded to H&H Architects. Refurbishment of the Events pavilion (Old Pony Clubroom) completed March 2022. George Beacham Pavilion rectification works completed March 2022 and change rooms are open for use. The first floor remains closed. Site investigations completed for new changerooms to replace George Beacham Pavilion. Design of Enzo Menara Changeroom upgrade awarded to North Coast Design with concepts received 1 June 2022.
1.4.1.4 Undertake progressive improvements to the Pinjarra Cemetery in-line with the approved masterplan	Alan Smith	1/07/2022	30/06/2024	Initiative for Future Year	Initiative not due to commence until 1 July 2022
1.4.1.5 Construct the Ravenswood Community Centre	Brett Flugge	1/07/2021	30/06/2023	Progress on Track	Preferred tenderer selected 23 June 2002.
1.4.1.6 Prepare a masterplan for the Ravenswood Open Space (Reserve 26526)	Brett Flugge	1/07/2024	30/06/2025	Initiative for Future Year	Draft Master Plan report and Reserve management concept plans have been formulated with input from various branches. Shire awaiting advice from DPLH as to most appropriate means of assessing the master plan and obtaining WAPC approval to advertise.
1.4.1.7 Construct the South Yunderup Oval Changerooms	Alan Smith	1/07/2021	30/06/2022	Complete	Site construction is complete, practical completion has been held with the official opening planned for the 19 July 2022.
1.4.1.8 Undertake a review of the Murray Aquatic and Leisure Centre Redevelopment Plan	Ben Jordan	1/07/2021	30/06/2022	Deferred	Project deferred to ensure outcomes reflect council and community expectations at the time project may be able to occur .
1.4.1.9 Review and implement the Sandy Cove South Yunderup Reserve Master Plan	Karen Lancaster	1/07/2021	30/06/2022	Progress on Track	Sandy Cove Park project almost complete with lighting installation done in May 2022 and final concrete works completed mid-June 2022, with final furniture installs to be done by mid-July 2022.

Places for People continued…

1.4.1.10 Improve the functionality of the North Dandalup Open Space	Marty Harrop	1/07/2021	30/06/2022	Progress on Track	Playground equipment is installed and the public toilets are progressing. Path is installed and play surrounds are complete, with the nearby picnic area now undergoing improvements. The first stage of the renovation works of the groundwater bore is complete, with completion expected by September 2022. Quotes for the development of the outdoor multi-court and practice cricket nets have been sought with site visits scheduled with suppliers.
1.4.1.11 Replace the Herron Point toilet facility	Dale Burton	1/07/2021	30/06/2022	Progress on Track	Purchase order issued for construction of toilet facility in December. Work underway on the site and due for completion in June.
1.4.1.12 Dispose of council buildings that are at the end of useful life in accordance with the Asset Management Plan	Dale Burton	1/07/2022	30/06/2023	Initiative for Future Year	Initiative not due to commence until 1 July 2022
1.4.1.13 Refurbishment of the Murray Aquatic and Leisure Centre pool and flooring	Ben Jordan	1/07/2022	30/06/2023	Initiative for Future Year	Initiative not due to commence until 2 July 2022. Quotes obtained through Vendor Panel with contractors selected.

1.4.2 Develop and support activities that encourage an active and healthy lifestyle

Name	Responsible Officer	Start Date	End Date	Status	Progress Comment
1.4.2.1 Provide library programs that reduce social isolation and promote life-long learning		1/07/2021	30/06/2025	Annual Recurring Initiative	The Library continues to offer a diverse range of programs including Scitech workshops, virtual reality sessions, animation workshops, intergenerational storytime, robotics and 3D Printing After School Programs, craft and 'meet the author' events. Library staff have been assisting patrons with accessing Proof of Vaccination certificates and setting up MyGov and SafeWA applications through delivery of small group sessions. 2 x 3D printing workshops for Adults held, Mad Hatters Tea Party was a success in January 2022. Popular makers@murray workshops continue each month. In collaboration with the Place and Comm. Dev. team and Dementia Australia, a series of 4 Carer's information sessions were delivered and very well attended in February. Learn to speak Woof! workshop for dog owners was presented in February.

Places for People continued…

1.4.2.2 Increase visitation and participation in Murray Aquatic and Leisure Centre activities	Ben Jordan	1/07/2021	30/06/2025	Annual Recurring Initiative	Continual focus on product development and service enhancement. New hire agreements have seen increased usage of the stadiums and patrons to the Centre. Pinjarra Basketball games and the hosting of Mandurah Basketball games (in which Pinjarra competes) has seen usage higher than previous years. Gym engagement programs to activate members, including a providing a Centre 14 day trial and fitness challenges have been trialled with mixed results. The new Proof of Vaccination requirements have seen some members cancel and the usual post January growth in members hasn't eventuated in 2022. Centre hours were amended from October to provide increased access/opportunities, particularly drawing in families on the weekends. (opening hours were shifted from 8 - 12 noon, to 9 am - 1 pm). Swim School numbers in term 2 have been hampered by the outcome of Covid in Term 1. Early indications are the program will suffer approximately a 20% loss in students, with strategies to address this number being developed as the Aquatics also leads into a 6-week closure in July for maintenance.
1.4.2.3 Improve participation in arts and culture activities	Krystal Dawe	1/07/2021	30/06/2025	Annual Recurring Initiative	The Shire of Murray continues to support and improve participation in arts and culture related activities. Most recently, it has supported a public art project at the Murray Aquatic Leisure Centre which was completed in early May and the repairing of a public mural under the Pinjarra Traffic Bridge that was subject to graffiti. The Maker in Residence program at the Court House will also recommence in July with monthly residencies scheduled for the remainder of the year. The event team is also working with the Plein Air Down Under team to see the event held in Pinjarra once again (September).
1.4.2.4 Support the development, growth and sustainability of sport and recreation clubs	Michelle Francis	1/07/2021	30/06/2023	Progress on Track	Assisted Furnissdale Tennis Club with the affiliation process with Tennis West. Assisting Murray Districts Carriage Drivers with updating their constitution to align with their national body. Provided guidance to Pinjarra Netball Association to request that the Department of Mines and Industry Regulation and Safety accept their constitution which was lodged past the deadline (this was approved and accepted by the Department). Assisting the Murray Districts Pistol Club in preparing an application to Planning to place two sea containers on their leased site.
1.4.2.5 Enable participation in sports at a competitive level	Michelle Francis	1/07/2021	30/06/2025	Annual Recurring Initiative	One successful application has been received since last update. Individual to compete in the Youth World Championships for Muay Thai Australia.

Places for People continued…

Strategy 1.4.3 Actively take opportunities to enhance public health

Name	Responsible Officer	Start Date	End Date	Status	Progress Comment
1.4.3.1 Implement the Asbestos Management Plan	Dale Burton	1/07/2021	30/06/2025	Annual Recurring Initiative	Comprehensive review of Plan completed in December 2021. Priorities to be determined for implementation following completion.
1.4.3.2 Implement the Swimming Pool Barrier Program	Dale Burton	1/07/2021	30/06/2022	Progress on Track	Program underway for completion in mid-2022.
1.4.3.3 Review the Public Health Plan	Phil Steven	1/07/2021	30/06/2025	Annual Recurring Initiative	Public Health Plan under review.
1.4.3.4 Review Mosquito Management Plan	Phil Steven	1/07/2021	30/06/2025	Annual Recurring Initiative	Mosquito Management Plan under review.
1.4.3.5 Improve noise monitoring and compliance	Phil Steven	1/07/2022	30/06/2023	Initiative for Future Year	Initiative not due to commence until 1 July 2022.

Strategy 1.4.4 Support volunteer opportunities and organisations

Name	Responsible Officer	Start Date	End Date	Status	Progress Comment
1.4.4.1 Celebrate the contribution of volunteers and encourage increased volunteerism within the community	Fiona McBride	1/07/2021	30/06/2025	Annual Recurring Initiative	The inaugural, all-inclusive celebration to honour the hard-working volunteers throughout the Shire was held on 19 May 2022. The evening was held in the gardens at Edenvale Heritage Precinct and attracted over 70 attendees with 5 volunteers being recognised for 'Outstanding Contribution', 17 for 20 years of service and 15 for 10 years' service. A National Volunteer Week Grant of $5,000 was successful and allowed the delivery of an outstanding event.
1.4.4.2 Oversee Emergency Services volunteers	Robert Marlborough	1/07/2021	30/06/2025	Annual Recurring Initiative	Significant training continues across all brigades.

Places for People continued…

Strategy 1.4.5 Facilitate improved health services in Murray

Name	Responsible Officer	Start Date	End Date	Status	Progress Comment
1.4.5.1 Continue to work with various health agencies encouraging services to be provided through outreach or extended services to Murray	Leanne McGuirk	1/07/2021	30/06/2025	Annual Recurring Initiative	Shire continues to liaise with regional agencies to increase awareness and enable services to the Murray community.

Thriving Economy

In 2031 Murray will have a diverse and prosperous economy that supports innovation, training opportunities and provides a variety of business, tourism and employment opportunities.

Strategy 2.1.1 Maximise inherent Regional economic opportunities

Name	Responsible Officer	Start Date	End Date	Status	Progress Comment
2.1.1.1 Develop a project prioritisation tool to maintain a pipeline of projects for the future	Dean Unsworth	1/07/2021	30/06/2025	Annual Recurring Initiative	This will be the main focus of the Strategic Community Plan workshops in the second half of 2022 and early 2023.

Strategy 2.1.2 Build and maintain the Transform Peel Initiative

Name	Responsible Officer	Start Date	End Date	Status	Progress Comment
2.1.2.1 Implement the WA Food Innovation Precinct project	Christopher Vas	1/07/2021	30/06/2024	Progress on Track	Food Innovation Precinct construction program is on track with a current first pass of Practical Completion set for 8 July 2022. Industry engagement activities are underway. Leases have been executed on 4 May.
2.1.2.2 Prepare business development strategies for the different elements of the Transform Peel Initiative and the WA Food Innovation Precinct	Christopher Vas	1/07/2021	30/06/2024	Progress on Track	Key anchor collaborations at the Food Innovation Precinct are being progressed with Growhub, Murdoch University, Future Food Systems Cooperative Research Centre and Spinifex Brewing. Industry engagement activities are progressing to activate Enterprise Support Program, link growers/ producers with export opportunities in Singapore, scaling up efforts for the six companies through the X-Protein Lab and similar. Further, the Shire has signed a Service Level Agreement with Growhub to support industry engagement, research and development commercialisation and technology transfer activities for businesses.
2.1.2.3 Prepare and commence implementation of the WA Food Innovation Precinct Marketing and Operational Plan	Christopher Vas	1/07/2021	30/06/2024	Progress on Track	Food Innovation Precinct WA brand was launched on 4 May. Implementation of the associated marketing and communication plan to follow. A FIPWA marcom appointee will commence on 1 July 2022.

Thriving Economy continued…

Strategy 2.1.3 Reposition the equine industry in Murray as a dominant economic sector

Name	Responsible Officer	Start Date	End Date	Status	Progress Comment
2.1.3.1 Implement key short, medium and long-term initiatives identified in the Racing and Pacing infrastructure Business Case	Dean Unsworth	1/07/2021	30/06/2024	Progress on Track	Discussions are continuing with Racing and Wagering WA and adjacent landowners regarding future developments at the Harness facility. Ongoing.
2.1.3.2 Review the Murray Regional Equestrian Centre Business Case and Master Plan	Leanne McGuirk	1/07/2021	30/06/2022	Progress on Track	Due to significant costs associated with the revised proposal of January 2022, the Shire and Murray Equestrian Association are working collaboratively to review facility requirements and determine an updated probable order of costs. Progressing updated concepts, costings and business case will be timed in preparation for next Federal and State elections.

Strategy 2.1.4 Position Pinjarra as a key regional centre through the Pinjarra Revitalisation Strategy

Name	Responsible Officer	Start Date	End Date	Status	Progress Comment
2.1.4.1 Implement initiatives that support and enhance capacity of the local business, tourism and innovation/entrepreneurial sectors	Leanne McGuirk	1/07/2021	30/06/2025	Annual Recurring Initiative	Business capability workshops and programs continue to be implemented with good uptake from business. Most recent projects involve a Trails Friendly Business program and implementation of the online booking systems to enable integration between the Dwellingup Trails and Visitor Centre and tourism sector.
2.1.4.2 Support local innovation and entrepreneurial activity	Krystal Dawe	1/07/2022	30/06/2023	Initiative for Future Year	Initiative not due to commence until 1 July 2022.

Strategy 2.1.5 Build a strong local content, local jobs program in Murray

Name	Responsible Officer	Start Date	End Date	Status	Progress Comment
2.1.5.1 Implement a local jobs content into tenders	Leanne McGuirk	1/07/2021	30/06/2025	Annual Recurring Initiative	Currently under investigation.

Thriving Economy continued…

Strategy 2.2.1 Develop key sectors of the tourism economy where Murray has competitive advantage

Name	Responsible Officer	Start Date	End Date	Status	Progress Comment
2.2.1.1 Implement recommendations of Murray Tourism Marketing & Communications Plan	Susan Allan	1/07/2021	30/06/2024	Annual Recurring Initiative	Most elements of the Tourism Communications and Marketing plan identified for action in the 2021-22 financial year have been completed. Updated Destination book: Completed and launched in May 2022. This included multiple photo shoots, content writing. Website: The Destination website continues to be updated with new content, images and information that reflect the destination book and social media promotion and now includes an online packaged product with the online booking system soon to be fully functional. Social Media: A strong social media presence has been consistent throughout the last financial year, particularly after the onboarding of Erin Foster in September 2021 as Destination Marketing Officer. Facebook statistics: Visit Dwellingup: Facebook: +1404 follows (58.47% increase) Instagram: +1002 follows (40% increase) Visit Pinjarra: Facebook: +613 follows (125% increase) Instagram: + 153 (25% increase) Dwellingup was a finalist in the 2022 Tourism Town awards, taking the Silver award in the Small Tourism Category.
2.2.1.2 Implement an integrated on-line booking platform for Dwellingup Trails & Visitor Centre and the broader tourism sector	Susan Allan	1/07/2021	30/06/2025	Progress on Track	Online Reservation Booking System: Launched in conjunction with the Business Capability Building project was done in liaison with external consultant Hamish Fell Consulting and Vanguard Press, which now has a live online booking system with 3 packages (launched in May 2022) and is currently undergoing ongoing promotion with RTO Destination Perth and other external agencies. Work has commenced in attracting new products and services to have on the booking system; engaging further with businesses who already have product listed, with this work to be continually ongoing.

Thriving Economy continued…

2.2.1.3 Implement the endorsed Edenvale Place and Activation Plan	Krystal Dawe	1/07/2021	30/06/2025	Annual Recurring Initiative	A signage audit of the Precinct has been undertaken to inform the wayfinding signage plan and to determine required quotes. The event team is also working Friends of Edenvale to deliver Pinjarra Garden Day and to re-initiate the Pinjarra Markets.
2.2.1.4 Undertake improvements to the visitor and directional signage within Pinjarra and Dwellingup Townsites	Susan Allan	1/07/2021	30/06/2023	Deferred	Project has not been completed due to competing priorities and projects.
2.2.1.5 Promote awareness of investment and business opportunities in Murray	Leanne McGuirk	1/07/2021	30/06/2022	Progress on Track	Background research undertaken, development of investment prospectuses has been completed and EOI's advertised. EOI processes underway.
2.2.1.6 Investigate initiatives that will attract visitors into Pinajrra	Krystal Dawe	1/07/2022	30/06/2023	Initiative for Future Year	Initiative not due to commence until 1 July 2022 .

Strategy 2.2.2 Develop Dwellingup into a nationally recognised trails town

Name	Responsible Officer	Start Date	End Date	Status	Progress Comment
2.2.2.1 Work with stakeholders to enable the identification and development of a new short stay accommodation site in the Dwellingup town centre	Leanne McGuirk	1/07/2021	30/06/2024	Progress on Track	Investigations progressing favourably with potential site identified and discussions with key stakeholders well underway. Currently undertaking detailed due diligence to support investor attraction.
2.2.2.2 Complete the delivery of the Dwellingup Adventure Trails project	Dean Unsworth	1/07/2021	30/06/2023	Progress on Track	Dwellingup Gap project is fully funded and expected to be completed by Dec 2022. Final stages include completion of the Town Trails and construction of the bridge connecting Baden Powell Reserve and the Murray Valley Trails by Oct 22

Environment, Character and Heritage

In 2031 Murray will be effective stewards of our environment, history, heritage, natural landscape and rural character.

Strategy 3.1.1 Protect and enhance natural areas and biodiversity on public and private land

Name	Responsible Officer	Start Date	End Date	Status	Progress Comment
3.1.1.1 Support the Healthy Habitats Program	Tom Lerner	1/07/2021	30/06/2025	Annual Recurring Initiative	Discussing a site in Nambeelup with Serpentine Jarrahdale Landcare. Site in progress in escarpment.
3.1.1.2 Prepare and implement Shire of Murray Reserve Management Plans	Tom Lerner	1/07/2021	30/06/2025	Annual Recurring Initiative	Working with Peel Harvey Catchment Council on Delta Islands and weed management at Herron Point, Coolup former tip and the Islands.
3.1.1.3 Support biosecurity programs	Tom Lerner	1/07/2021	30/06/2025	Annual Recurring Initiative	Weed management at George Brook Reserve, Delta Islands, Coolup, North Pinjarra and North Dandalup. Ongoing support with Peel Harvey Biosecurity Group.
3.1.1.4 Prepare concept designs for waterways infrastructure	Tom Lerner	1/07/2021	30/06/2025	Annual Recurring Initiative	Recreational Boating Facilities Scheme - Opening Round 27 is open for submissions by 1 September 2022. The Shire of Murray will apply for Stage 2 of the Wharf Cove Finger Jetty Upgrade.
3.1.1.5 Work with the community and funding agencies to progressively protect and enhance riverbanks	Tom Lerner	1/07/2021	30/06/2025	Annual Recurring Initiative	The initial two stages of work around improvement to riverbanks for the Island Residents along Rivergum Esplanade has been completed with further works programmed, works have also been completed for the initial year (Stage 1) of the riverbank restoration works at Willow Gardens, further work is planned on the Islands with the initial year and due for completion in July 2022
3.1.1.6 Prepare a Tree Preservation Framework (Significant Tree Register)	Tom Lerner	1/07/2021	30/06/2022	Progress on Track	Draft Scheme amendment documents prepared and under internal review.
3.1.1.7 Prepare a Greenbank Clearing Offset Strategy	Tom Lerner	1/07/2021	30/06/2022	Not Started	Future investigation and consultation with the Department of Water & Environmental Regulation is required to progress this initiative.

Environment, Character and Heritage continued…

Strategy 3.1.3 Lead the Dwellingup Futures group to ensure a balanced approach to development in and around Dwellingup

Name	Responsible Officer	Start Date	End Date	Status	Progress Comment
3.1.3.1 Develop an evidence-based Dwellingup strategic plan and vision for State Government endorsement and implement outcomes	Brett Flugge	1/07/2021	30/06/2022	Complete	Dwellingup Futures Road Map final reports endorsed by Council at its October 2021 Ordinary meeting. Briefings with Government Ministers has been completed. An Implementation Advisory Committee is to be established to oversee priority project and Action plan deliverables.

Strategy 3.1.4 Continually review and enhance public boating facilities and environmental sustainability within our waterways

Name	Responsible Officer	Start Date	End Date	Status	Progress Comment
3.1.4.1 Provide input into the Department of Transport Aquatic Review for the future planning of Peel waterways	Marty Harrop	1/07/2021	30/06/2022	Complete	The Shire has provided initial feedback and is waiting on the updated document from the Department of Transport (Marine) to further review
3.1.4.2 Progress the development of recreational boating facilities to meet the needs of the community	Marty Harrop	1/07/2021	30/06/2025	Annual Recurring Initiative	The Stage 1 Wharf Cove finger jetties have been completed . Batavia Quay Boat ramp floating Jetty application was successful in Round 26 of the Recreational Boating Scheme.
3.1.4.3 Investigate funding for the rehabilitation of the dredge spoil site adjacent to the Batavia Quays Boat Ramp	Marty Harrop	1/07/2021	30/06/2022	Not Started	No funding options identified as suitable at this point in time.

Strategy 3.2.1 Secure water resources to ensure water sustainability for economic, environmental and social needs

Name	Responsible Officer	Start Date	End Date	Status	Progress Comment
3.2.1.1 Implement the waterwise action plan	Tom Lerner	1/07/2021	30/06/2025	Annual Recurring Initiative	Verge guidelines adopted. Library workshop and waterwise garden undertaken. Investigations into Operations Centre verge works underway. Audit potential prepared for Dwellingup Irrigation.

Environment, Character and Heritage continued…

Strategy 3.2.2 Continue to develop partnerships with environmental groups, state departments and stakeholders

Name	Responsible Officer	Start Date	End Date	Status	Progress Comment
3.2.2.1 Partner with the Peel-Harvey Catchment Council, Landcare groups, Peron Naturaliste Partnership and Peel-Harvey Biosecurity Group	Tom Lerner	1/07/2021	30/06/2025	Annual Recurring Initiative	Ongoing work being undertaken. Peel Harvey Catchment Council has helped finalise the Pinjarra Bush Tucker Trail, co funded several events and working closely with the Shire on various rehabilitation and weed management projects. Closely collaborating with Peron Naturaliste Partnership in the preparation of the Coastal Hazard Risk Management and Adaptation Plan. Various projects are underway in consultation with Serpentine Jarrahdale Landcare, most recently Black Cockatoo Workshops and World environment day collaboration.
3.2.2.2 Continue to work with State agencies to plan for future water resource outcomes	Tom Lerner	1/07/2021	30/06/2025	Annual Recurring Initiative	Ongoing collaboration with Peel Development Commission.
3.2.2.3 Contribute to hosting the 2022 State Natural Resources Management Conference	Tom Lerner	1/07/2021	30/06/2022	Progress on Track	Conference planned in September 2022. Organising Committee established between Murray, Mandurah and Waroona. Arrangements are on track.

Strategy 3.2.3 Responsibly manage Council and community water and energy use

Name	Responsible Officer	Start Date	End Date	Status	Progress Comment
3.2.3.1 Prepare an Environmental Sustainability Strategy	Tom Lerner	1/07/2022	30/06/2023	Initiative for Future Year	Initiative not due to commence until 1 July 2022 although background work has commenced.
3.2.3.2 Develop level of service outcomes for future water management at managed public open spaces and sporting precincts	Alan Smith	1/07/2021	30/06/2023	Progress on Track	Undertaking further investigation into Managed Aquifer Recharge (MAR) to inform future water options. A new project has been established for MAR with various funding partners to undertake a further trial at the site in Nambeelup, the site trial has concluded with analysis of the data continuing to inform the trial's outcome. Once complete the MAR initiative will inform opportunities for water management at Public Open Space and Recreation Reserves.

Environment, Character and Heritage continued…

3.2.3.3 Implement the Cities Power Partnership Program	Tom Lerner	1/07/2022	30/06/2023	Initiative for Future Year	Initiative not due to commence until 1 July 2022
3.2.3.4 Progressively install remote control irrigation systems to park facilities	Chris Pretorius	1/07/2022	30/06/2023	Initiative for Future Year	Initiative not due to commence until 1 July 2022

Strategy 3.2.4 Improve waste management practices through diversion, re-use and recycling

Name	Responsible Officer	Start Date	End Date	Status	Progress Comment
3.2.4.1 Implement actions from the Waste Management Strategy	Claire Ward	1/07/2021	30/06/2025	Annual Recurring Initiative	Consultants engaged to complete Waste Management Strategy, expected October 2022.
3.2.4.2 Implement actions from the Waste Education Plan	Claire Ward	1/07/2021	30/06/2025	Annual Recurring Initiative	Consultants engaged to complete Waste Education Plan, expected October 2022.
3.2.4.3 Maintain an alliance with Rivers Subsidiary to manage the waste to energy contract and other waste initiatives	Alan Smith	1/07/2021	30/06/2025	Annual Recurring Initiative	Transition to the Rivers Subsidiary has been referred to the Minister with advice further time needed to consider the approach. In the meantime, the current structure of Rivers Regional Council will be maintained. It is anticipated the Subsidiary will be in place during the 2022/23 financial year.

Strategy 3.3.1 Undertake a risk assessment of the impact of climate change

Name	Responsible Officer	Start Date	End Date	Status	Progress Comment
3.3.1.1 Complete the Coastal Hazard Risk Management and Adaptation Planning Strategy and consider outcomes within the planning framework	Rod Peake	1/07/2021	30/06/2022	Progress on Track	Draft completed and under review before full community consultation program, expected to commence in July - Aug 2022.
3.3.1.2 Improve the resilience of natural areas by strategic re-vegetation and prioritise natural linkages	Tom Lerner	1/07/2021	30/06/2025	Annual Recurring Initiative	Revegetation undertaken at George Brook Reserve. Planned works in Dwellingup and on the Delta Islands. North Pinjarra works have met some obstacles but have been managed. Further works on the Islands and South Yunderup Foreshore in progress.
3.3.1.3 Consider the impacts of climate change on human health including increased mosquito breeding sites	Phil Steven	1/07/2021	30/06/2025	Annual Recurring Initiative	Mosquito management plan incorporates climate change impacts.

Environment, Character and Heritage continued…

Strategy 3.4.1 Complete a review of the Shire's Local Heritage Strategy

Name	Responsible Officer	Start Date	End Date	Status	Progress Comment
3.4.1.1 Implement the Edenvale Conservation Plan	Susan Cowling	1/07/2021	30/06/2025	Annual Recurring Initiative	Works on chimneys, external timber and roof drainage to Homestead and Schoolhouse completed. Planning for Homestead basement structural works underway.
3.4.1.2 Progressively implement the endorsed Pinjarra Railway Precinct Master Plan	Leanne McGuirk	1/07/2021	30/06/2022	Progress on Track	Draft Plan was endorsed by Council for advertising in March 2022. Advertising has been postponed by Council pending the outcome of the Pinjarra - Dwellingup Rail Link Project and clarification from MRWA in relation to the intersection treatment at Pinjarra-Williams Rd / Sth West Highway as a result of the Pinjarra Deviation.

Strategy 3.4.2 Support the development of the Pinjarra Massacre Site memorial

Name	Responsible Officer	Start Date	End Date	Status	Progress Comment
3.4.2.1 Provide assistance to the Pinjarra Massacre Site Memorial Project Team	Leanne McGuirk	1/07/2021	30/06/2022	Deferred	Awaiting re-initiation of project post completion of burial survey

Strategy 3.4.3 Progress the Edenvale and Glebe Landscape Masterplan

Name	Responsible Officer	Start Date	End Date	Status	Progress Comment
3.4.3.1 Implement the Edenvale and Glebe Landscape Masterplan	Rod Peake	1/07/2022	30/06/2024	Progress on Track	Car parking upgrade design underway.

Connected and Accessible

In 2031 Murray will have enhanced our transport linkages and opportunities to share information using a variety of travel and technology options.

Strategy 4.1.1 Deviate heavy haulage around Pinjarra to improve safety, amenity and economic growth

Name	Responsible Officer	Start Date	End Date	Status	Progress Comment
4.1.1.1 Progress the Pinjarra revitalisation road transport link project, including the Pinjarra Industrial Area interface to Pinjarra Road and Greenlands Road	Alan Smith	1/07/2021	30/06/2024	Progress on Track	Following the advocacy from the Shire of Murray through the Regional Development Authority funding for both Stage 1 and Stage 2 of the Pinjarra Heavy Haulage Deviation has been committed, the funding submission also incorporated the completion of the Western Deviation with Main Roads to further explore the full extent of works and the estimated time schedule to have both projects undertaken. In the meantime heritage approvals have been obtained for the southern portion of the Western Deviation.
4.1.1.2 Progress the design and implementation for the downgrade of George Street and Pinjarra Road within the Pinjarra town site	Alan Smith	1/07/2021	30/06/2022	Progress on Track	Traffic consultants have been engaged as part of the Pinjarra Planning and are looking at future traffic modelling for the town area. Once complete the modelling will inform options for traffic management to align to a pedestrian focused town centre. The final design should align to the delivery of the Pinjarra Heavy Haulage Deviation (2026/27) that enables a quick transition. In the meantime conceptual plans for the future activation and business planning along George Street can be considered to enable the future vision and interpretation for the Main Street.

Strategy 4.1.2 Develop a Transport Plan that underpins the future planning

Name	Responsible Officer	Start Date	End Date	Status	Progress Comment
4.1.2.1 Develop a Transport Strategy that incorporates future planning and infrastructure objectives	Alan Smith	1/07/2022	30/06/2023	Initiative for Future Year	Initiative not due to commence until 1 July 2022
4.1.2.2 Assist Main Roads Western Australia with the review of the Pinjarra Road Access Strategy	Alan Smith	1/07/2021	30/06/2023	Initiative for Future Year	Initial discussion with Main Roads has listed the project not a priority, previous Pinjarra Access reports have been obtained from Main Roads and will be reviewed in parallel with further planning for the adjacent catchment to Pinjarra Road within the Shire of Murray.

Connected and Assessible continued…

Strategy 4.1.3 Improve the amenity and functionality of the street network and town entrances

Name	Responsible Officer	Start Date	End Date	Status	Progress Comment
4.1.3.1 Identify and Implement initiatives that improve traffic safety within the road network	Martin Harrop	1/07/2021	30/06/2025	Annual Recurring Initiative	A review of blackspot locations is reviewed annually with funding applications submitted to Regional Road Group. Applications completed for the 2022/23 financial year have seen both Murray River Drive, Corio Road, Lakes Road & Readheads Road supported.
4.1.3.2 Undertake a review of town entrances to develop improved character and entrance statement	Martin Harrop	1/07/2021	30/06/2025	Complete	These initiatives need to align to the Public Open Space Strategy and have to be led and have broad support by the local community to be implemented.
4.1.3.3 Undertake improvements to narrow sealed roads	Chris Pretorius	1/07/2021	30/06/2025	Annual Recurring Initiative	An annual review of narrow sealed roads is undertaken to ensure they meet traffic expectation. Currently ongoing with some edge works progressing.
4.1.3.4 Undertake tree management activities to improve access along roads	Chris Pretorius	1/07/2021	30/06/2023	Annual Recurring Initiative	There is an ongoing program to manage road side vegetation, this incorporates the management and removal of vegetation to add value to the environment while also managing road safety. Commence on a number of roads. Paull Road, Hopeland Road completed
4.1.3.5 Develop and implement the Newton Street Dwellingup Masterplan	Karen Lancaster	1/07/2022	30/06/2024	Initiative for Future Year	Initiative not due to commence until 1 July 2022
4.1.3.6 Undertake progressive landscaping along Pinjarra Road	Karen Lancaster	1/07/2021	30/06/2025	Annual Recurring Initiative	Concept landscape designs for Pinjarra Road to be prepared during the 2022/23 financial year to enable engagement with Main Roads, with proposed works to be fully costed to align implementation and long term management.

Strategy 4.1.4 Investigate all alternative options to facilitate a transport network that services all towns

Name	Responsible Officer	Start Date	End Date	Status	Progress Comment
4.1.4.1 Develop Infrastructure plans that inform the Long Term Financial Plan	Alan Smith	1/07/2021	30/06/2025	Annual Recurring Initiative	Asset Management Plans have been reviewed in line with the budget process to inform the needs for infrastructure delivery in the long term.

Connected and Assessible continued…

4.1.4.2 Source new road building material sites for future infrastructure management	Alan Smith	1/07/2021	30/06/2022	Progress on Track	Tenders were called to secure gravel materials in the event that local materials could not be sourced, further communication with Alcoa with a licence to access land to undertaken testing is continuing to secure longer term lease outcomes at two locations for ongoing gravel material options. A Licence Agreement is being prepared to enable further exploration to enable quantity and quality of material to be identified.
4.1.4.3 Develop and implement a progressive bridge program that meets the needs of the transport network	Martin Harrop	1/07/2021	30/06/2025	Annual Recurring Initiative	Bridge works are typically planned for early to late summer to coincide with improved access to the structures, in the meantime the annual bridge inspections are progressing to inform the required routine and specific maintenance
4.1.4.4 Develop and implement a drainage strategy for townsite and rural areas that will inform future drainage initiatives	Martin Harrop	1/07/2021	30/06/2025	Annual Recurring Initiative	Progressively work through priority areas to implement drainage planning to assist with the management of the network.

Strategy 4.1.5 Improve the shared pathway linkages within and between towns

Name	Responsible Officer	Start Date	End Date	Status	Progress Comment
4.1.5.1 Develop a Dual-Use Pathway Strategy to ensure all towns have effective linkages	Martin Harrop	1/07/2021	30/06/2025	Not Started	Initial discussion has been held with Main Roads and meeting with McLeods to help inform land acquisition option
4.1.5.2 Construct and make improvements to the path network	Martin Harrop	1/07/2021	30/06/2025	Annual Recurring Initiative	A footpath along Murray Street in Coolup linking the town shop to the equestrian facility has been constructed.
4.1.5.3 Develop advocacy to enable engagement with funding agencies	Alan Smith	1/07/2021	30/06/2022	Progress on Track	Ongoing liaison with the Department of Transport has enabled funding to be secured for the bike path replacement between Pinjarra and North Pinjarra. Ongoing communication with Main Roads to progress opportunities for a shared path along Pinjarra Road in continuing with a view of probable land acquisition.

Strategy 4.1.6 Identify and implement technologies and strategies to transform services and public access

Name	Responsible Officer	Start Date	End Date	Status	Progress Comment
4.1.6.1 Progressively implement street lighting improvements	Martin Harrop	1/07/2021	30/06/2025	Annual Recurring Initiative	The Shire is reviewing existing development areas to ascertain lighting improvements and also receive ongoing community requests to improve the network

Capable and Accountable

In 2031 Murray will have further developed strong leadership through good governance, effective communication and ensuring value for money.

Strategy 5.1.1 Maintain long-term financial sustainability

Name	Responsible Officer	Start Date	End Date	Status	Progress Comment
5.1.1.1 Review the Rating Strategy	Tracie Unsworth	1/07/2022	30/06/2023	Initiative for Future Year	Initiative not due to commence until the next GRV revaluation is received; scheduled by Landgate for 2023/24.
5.1.1.2 Review the Infrastructure Asset Management Plan	Nicole Wilson	1/07/2021	30/06/2025	Annual Recurring Initiative	Bridge revaluation outsourced and completed. Drainage and Footpath revaluations scheduled to be done inhouse. Asset Management Plan to be completed in early 2022/23.
5.1.1.3 Review the Long Term Financial Plan	Tracie Unsworth	1/07/2021	30/06/2025	Annual Recurring Initiative	Long Term Financial Plan review nearing finalisation; to be adopted by Council July 2022.

Strategy 5.1.2 Establish a strong corporate governance framework to ensure high standards of integrity, ethics and accountability

Name	Responsible Officer	Start Date	End Date	Status	Progress Comment
5.1.2.1 Review the Strategic Community Plan	Nicole Wilson	1/10/2022	30/06/2023	Initiative for Future Year	Strategic Community Plan timetable drafted and circulated to Council and Executive.
5.1.2.2 Review and implement the Risk Management Strategy	Nicole Wilson	1/07/2022	30/06/2023	Initiative for Future Year	Initiative not due to commence until 1 July 2022
5.1.2.3 Review the Corporate Business Plan	Nicole Wilson	1/07/2021	30/06/2025	Annual Recurring Initiative	Review of Corporate Business Plan commenced and on track to be adopted by Council in July 2022.
5.1.2.4 Support ongoing professional development for Councillors	Dean Unsworth	1/07/2021	30/06/2025	Annual Recurring Initiative	Ongoing. A detailed induction presentation was provided on 18 October 2021. A monthly training schedule is being provided to Councillors.
5.1.2.5 Review the Crisis Management and Business Continuity Plan	Nicole Wilson	1/07/2022	30/06/2023	Initiative for Future Year	Initiative not due to commence until 1 July 2022

Capable and Accountable continued…

5.1.2.6 Review and Implement the Murray-Waroona Resource Sharing Alliance Strategy	Nicole Wilson	1/07/2021	30/06/2025	Complete	Resource Sharing with Waroona has reverted back to the original areas of Ranger Services, Environmental Health and Information Technology.
5.1.2.7 Maintain an effective statutory governance framework	Robert Marlborough	1/07/2021	30/06/2025	Annual Recurring Initiative	Work is ongoing to ensure the Shire meets its statutory reporting requirements, public access information responsibilities and good governance obligations.

Strategy 5.2.1 Employ and maintain a skilled workforce

Name	Responsible Officer	Start Date	End Date	Status	Progress Comment
5.2.1.1 Develop and implement a Professional Development Program	Debbie Wilkin	1/07/2021	30/06/2025	Annual Recurring Initiative	The Professional Development Program 2021/2022 was endorsed by the Strategic Leadership Group on 12 July 2021. The Program was implemented over the financial year.
5.2.1.2 Review the Workforce and Diversity Plan	Debbie Wilkin	1/07/2022	30/06/2023	Initiative for Future Year	The Workforce and Diversity Plan 2021-2025 was endorsed by the Strategic Leadership Group on 12 July 2021. Resourcing requirements are considered annually as part of the review of the Long Term Financial Plan.
5.2.1.3 Review and implement the Human Resources Strategic Plan	Debbie Wilkin	1/07/2021	30/06/2025	Annual Recurring Initiative	The Human Resources Strategic Plan 2019 to 2024 was endorsed by the Strategic Leadership Group on 17 July 2019. The strategies will be implemented over the 5 years.
5.2.1.4 Develop and implement a Health and Wellbeing Program	Debbie Wilkin	1/07/2021	30/06/2025	Annual Recurring Initiative	The Health and Wellbeing Program 2021/2022 was endorsed by the Strategic Leadership Group on 12 July 2021. The Program was implemented over the financial year.

Strategy 5.2.2 Promote an organisational culture of safety, best practice and continuous improvement where staff live the brand

Name	Responsible Officer	Start Date	End Date	Status	Progress Comment
5.2.2.1 Review and implement the Occupational Safety and Health Strategic Management Plan	Debbie Wilkin	1/07/2021	30/06/2025	Annual Recurring Initiative	The Occupational Safety and Health Strategic Management Plan identifies specific objectives and targets to improve performance and work towards audit criteria. Reference to the new Work Health and Safety Act that came into effect on 31 March 2022 will need to be applied.
5.2.2.2 Develop strategies to empower staff to live the brand	Jamie Wilkinson	1/07/2021	30/06/2025	Initiative for Future Year	Initiative not due to commence until 1 July 2022
5.2.2.3 Progressively implement the Operations Centre Masterplan	Chris Pretorius	1/07/2021	30/06/2023	Not Started	Planned to start with planning by March 2022

Capable and Accountable continued…

Strategy 5.3.1 A participatory community to engage with the Shire to build better places

Name	Responsible Officer	Start Date	End Date	Status	Progress Comment
5.3.1.1 Implement and maintain a Social Media and Digital Strategy	Jamie Wilkinson	1/07/2021	30/06/2025	Progress on Track	First draft of social media strategy complete
5.3.1.2 Implement the Communications and Engagement Strategy	Jamie Wilkinson	1/07/2021	30/06/2025	Progress on Track	All public communications now led by strategy (including addition of Instagram)
5.3.1.3 Review the Shire's Communications and Engagement Strategy and undertake a Communications Audit	Jamie Wilkinson	1/07/2022	30/06/2023	Initiative for Future Year	Initiative not due to commence until 1 July 2022

Strategy 5.4.1 Deliver efficient and effective services to the community

Name	Responsible Officer	Start Date	End Date	Status	Progress Comment
5.4.1.1 Review and implement the Information and Communications Technology Strategy	Andrew Mckenzie	1/07/2021	30/06/2022	Progress on Track	This has been completed and submitted to the Director Corporate Services for approval.
5.4.1.2 Implement a community portal to allow online interactions	Andrew Mckenzie	1/07/2021	30/06/2022	Progress on Track	Open Office have begun work on the Building/Planning module with provided style guides from our new website.
5.4.1.3 Implement the Open Office mobility platform	Andrew Mckenzie	1/07/2022	30/06/2023	Progress on Track	Several mobility apps have been provided by Open Office and are in the process of being trialled/tested on apple iPad devices.

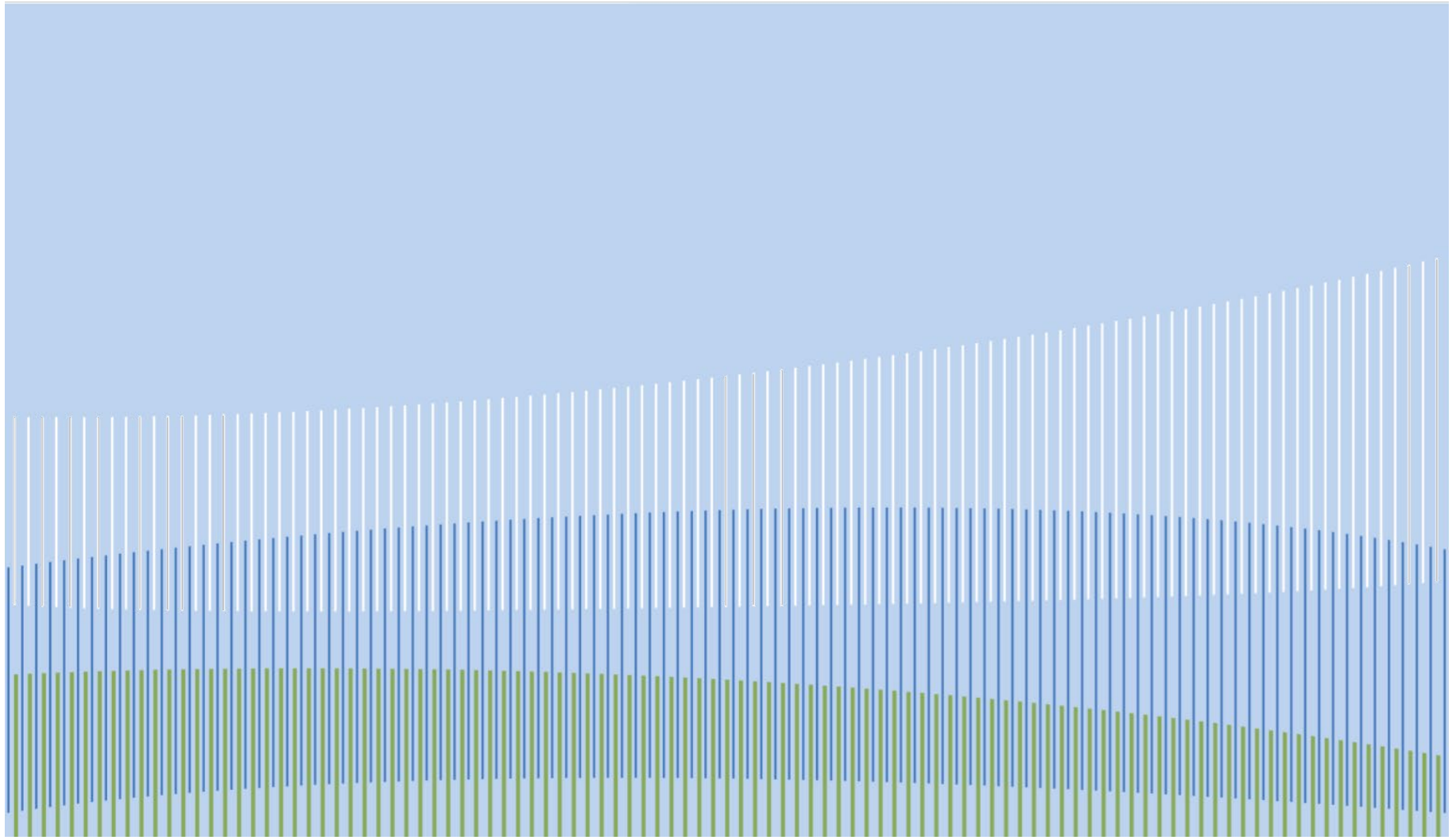
Strategy 5.4.2 Provide community focused customer service and access to information

Name	Responsible Officer	Start Date	End Date	Status	Progress Comment
5.4.2.1 Undertake a community survey with all residents	Jamie Wilkinson	1/07/2022	30/06/2023	Initiative for Future Year	Initiative not due to commence until 1 July 2022
5.4.2.2 Regularly monitor customer service satisfaction	Kristina Cunningham	1/07/2021	30/06/2025	Annual Recurring Initiative	Regularly monitoring with statistics and results from Your Say Survey. Reports available if required.

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SLG Outstanding and Completed Items

Outstanding SLG Items

Name	Item Date	Owner	Due Date	Status	Complete %	Progress Comment	Last Updated
Nomination - Department of Primary Industries and Regional Development Economic Development Award	13/06/2022	Leanne McGuirk	5/08/2022	In Progress		Application being prepared. Meeting being organised with PDC to discuss application	Rikki Gardiner Jul 18, 2022 01:18 PM
Culture Change - Workshop with selected staff	16/05/2022	Dean Unsworth		In Progress		6 sessions with Serena Easton for SLG members has been booked.	Dean Unsworth Jul 5, 2022 12:00 PM
Proposed Rates Waiver for Transform Peel Stage 2 - Indicative values	15/02/2022	Tracie Unsworth		In Progress		Awaiting valuation from Landgate. Landgate advised they are experiencing delays (covid etc) - valuations should be received end of July.	Rikki Gardiner Jul 11, 2022 12:18 PM
Dwellingup Trails Centre - roof update and strategy	15/11/2021	Alan Smith		In Progress		Contractor is coordinating their carpenters to undertake the improved screwing that aligns to the Structural Engineer detail. Proposed that the venue will not be closed with works being undertaken after hours.	Alan Smith Jun 13, 2022 12:03 PM
Item 11.6 Beau Sovereign Traffic Bridge Closure	11/10/2021	Marty Harrop		Deferred		Bridge has been closed to traffic and project is pending a budget allocation for the design modifications being carried out for pedestrian use.	Marty Harrop Jul 18, 2022 04:37 PM
Pinjarra Town Centre - Concepts of Key Sites and/or Flythrough	11/10/2021	Krystal Dawe		In Progress		Funding approved at November Council. Scope finalisation underway - to be included for discussion at upcoming Strategic Workshop.	Leanne McGuirk Jul 18, 2022 10:12 AM
Governance Update - Implementing Amendments to Public Information Access and Authorisations -Tracie and Rob to meet to discuss requirements list and ascertain who the owners are	7/12/2020	Robert Marlborough		In Progress		Master list to be developed by Governance Officer	Rikki Gardiner Jun 13, 2022 01:15 PM
Interim budget movements around small budget amendments and grants- Develop a standard Agenda item that can be presented to Council regarding any corrections to be made to the budget	1/07/2022	Tracie Unsworth		2022/23		To be developed in the 2022/23 year	Rikki Gardiner Jul 12, 2022 04:04 PM

Delegated Development Application Decisions –June 2022

Application Number	Development Proposal	Address	Decision	Lodged Date	Decision Date
P024/2022	Installation of Boundary Wall and Estate Signage	1964 Lakes Road, North Dandalup WA 6207	Issued	8/02/2022	1/06/2022
P097/2022	Carport	47 Banksia Terrace, South Yunderup WA 6208	Issued	3/05/2022	20/06/2022
P099/2022	Outbuilding	120 South Yunderup Road, South Yunderup WA 6208	Issued	4/05/2022	3/06/2022
P101/2022	Variation to Setback for Single House	38 Sutcliffe Retreat, South Yunderup WA 6208	Issued	9/05/2022	9/06/2022
P102/2022	Outbuilding	50 Yamba Drive, Keysbrook WA 6126	Issued	12/05/2022	23/06/2022
P106/2022	Single House	18 Yeeda Way, South Yunderup WA 6208	Issued	18/05/2022	3/06/2022
P108/2022	Variation to Building Envelope	32 Yarloop Mews, North Dandalup WA 6207	Issued	26/05/2022	1/06/2022
P109/2022	Patio	28A Gowman Way, Ravenswood WA 6208	Issued	20/05/2022	20/06/2022
P110/2022	Single House: Detached Extension	45 Holmes Parade, West Pinjarra WA 6208	Issued	30/05/2022	23/06/2022
P111/2022	Outbuilding	3 Montgomery Parkway, Ravenswood WA 6208	Issued	24/05/2022	15/06/2022
P112/2022	Variation to Building Envelope & Outbuilding	28 Murray River Drive, South Yunderup WA 6208	Issued	22/06/2022	23/06/2022
P115/2022	Caravan Repair & Service Workshop Expansion	22 Husband Road, Barragup WA 6209	Issued	31/05/2022	20/06/2022
P116/2022	Outbuilding	286 Evergreen Loop, Stake Hill WA 6181	Issued	30/05/2022	21/06/2022
P117/2022	Variation to Building Envelope & Outbuilding	Lot 33 Wandering Drive, North Dandalup WA 6207	Issued	3/06/2022	7/06/2022
P118/2022	Variation to Building Envelope	Lot 26 Mallone Road, North Dandalup WA 6207	Issued	31/05/2022	3/06/2022
P119/2022	Variation to Building Envelope	Lot 122 Bolliong Grove, North Dandalup WA 6207	Issued	2/06/2022	8/06/2022
P120/2022	Single House	118 Montgomery Parkway, Ravenswood WA 6208	Issued	2/06/2022	9/06/2022
P122/2022	Alterations & Additions	51 Heron Place, South Yunderup WA 6208	Issued	2/06/2022	30/06/2022
P123/2022	Floating Dock	106 Murray Waters Boulevard, South Yunderup WA 6208	Issued	1/06/2022	22/06/2022
P124/2022	Extractive Industry	Lot 521 Corio Road, Ravenswood WA 6208	Issued	2/06/2022	28/06/2022
P125/2022	Rural Industry	572 Paterson Road, Ravenswood WA 6208	Issued	14/06/2022	24/06/2022
P126/2022	Outbuilding	Lot 13 Rosser Street, West Pinjarra WA 6208	Issued	2/06/2022	14/06/2022
P127/2022	Outbuilding	16 Banksia Terrace, South Yunderup WA 6208	Issued	7/06/2022	14/06/2022
P131/2022	Carport	15 Moyup Way, South Yunderup WA 6208	Issued	8/06/2022	28/06/2022
P134/2022	Building Envelope Variation and Outbuilding	Lot 1 Rosser Street, West Pinjarra WA 6208	Issued	9/06/2022	22/06/2022
P136/2022	Outbuilding	172 Greenlands Road, Pinjarra WA 6208	Issued	20/06/2022	23/06/2022
P139/2022	Change of use and signage	21 George Street, Pinjarra WA 6208	Issued	10/06/2022	30/06/2022
P140/2022	Proposed admin - members building - new members pavilion & new race call tower	Lot 210 Racecourse Road, Pinjarra WA 6208	Issued	27/06/2022	28/06/2022
P142/2022	Variation to Building Envelope	Lot 122 Bolliong Grove, North Dandalup WA 6207	Issued	16/06/2022	28/06/2022
P144/2022	Floating Jetty	17 Oomoo Place, South Yunderup WA 6208	Issued	16/06/2022	28/06/2022
P145/2022	Outbuilding	Lot 56 Wandering Drive, North Dandalup WA 6207	Issued	17/06/2022	20/06/2022
P149/2022	Shed	Lot 132 Cowcher View, North Dandalup WA 6207	Issued	29/06/2022	30/06/2022
P251/2021	Child Day Care and 3 Retail Shops	126 South Yunderup Road, South Yunderup WA 6208	Issued	5/10/2021	9/06/2022
P001/2022	Ancillary Accommodation	7 Yunderup Road, South Yunderup WA 6208	Refused	8/03/2022	30/06/2022
P035/2022	Caravan / Camp Site	2791 Pinjarra - Williams Road, Dwellingup WA 6213	Refused	18/02/2022	3/06/2022
P130/2022	Outbuilding	Lot 56 Fawcett Street, Coolup WA 6214	Application Withdrawn	8/06/2022	10/06/2022
P135/2022	Single House	Lot 61 Hasluck Circuit, NORTH DANDALUP WA 6207	Application Withdrawn	16/06/2022	16/06/2022
P138/2022	Single House	41 Kiap Road, South Yunderup WA 6208	Application Withdrawn	14/06/2022	28/06/2022
P299/2021	Dwelling to be an addition to the existing house	28 Woodview Way, Barragup WA 6209	Application Withdrawn	8/12/2021	23/06/2022